BOARD OF TRUSTEES REPORT TO THE SENATE QUEEN'S UNIVERSITY October 30, 2012

On Friday, September 28, 2012, the Board of Trustees:

• Ratified formal institute status for the Queen's Institute for Energy & Environmental Policy, which was approved by Senate on May 22, 2012.

On the recommendation of the Office of Advancement, approved the following philanthropic naming dedications:

Goodes Hall Expansion

The dedication of the ICAO Classroom in recognition of the pledge from the Institute of Chartered Accountants, in support of Queen's and Goodes Hall.

The dedication of the Richard Hand Graduate Studies Complex, in recognition of the pledge from Paul and Victoria Hand, in support of Queen's and the Goodes Hall Expansion.

The dedication of the Ernst and Young Team Room, in recognition of the gift from Ernst and Young LLP in support of Queen's and Goodes Hall.

The dedication of the Mike and Annette MacSween MBA Team Room in honour of Michael MacSween, NMBA'07, in recognition of the pledge from Mike MacSween, NMBA'07 and Annette MacSween, in support of Queen's and the Goodes Hall Expansion.

The dedication of the Augusta and Shawn Cooper Breakout Room in honour of Augusta and Shawn Cooper, in recognition of the pledge from Shawn Cooper, in support of Queen's and the Goodes Hall Expansion.

The dedication of the McIntosh Family Breakout Room, in recognition of the pledge from Doug McIntosh, BComm'82 and Cathy McIntosh, BComm'82, in support of Queen's and the Goodes Hall expansion.

The dedication of the Brown Family Breakout Room in honour of Mona Brown, BAH'93 and Simon Brown, BComm '93 in the Goodes Hall expansion, in recognition of the pledge from Simon Brown, BComm'93 and Mona Brown BAH'93, in support of Queen's and the Goodes Hall expansion.

New Medical Building

The dedication of Seminar Room 224 in the New Medical Building, in recognition of the pledge from the Class of Medicine 1971, in support of Queen's and the New Medical Building.

On the recommendation of the Audit and Risk Committee approved:

- Audited Financial Statements for the fiscal year ending April 30, 2012
- Queen's University Theological College Financial Statements
- Enterprise Risk Management Policies and Procedures Framework

On the recommendation of the Finance Committee approved:

• Residence planning funds

Received the following written reports for information:

- Senate actions from the May 22, 2012 meeting
- Research Report from the Office of the VP (Research)
- Quarterly Advancement Report
- Quarterly Investment Report
- Quarterly Pension Report
- Quarterly Audit Report
- Reports from the AMS President, SGPS President and Rector

Received oral reports and presentations for information:

- Principal's Strategic Update 2012-13 Goals for Queen's (presented by Provost Harrison on behalf of Principal Woolf)
- Provost's Operational Update
- Proposed Mandate Statement by the Provost
- Campaign Launch Presentation by VP (Advancement) Harris

On Saturday, September 29, trustees and senators participated in a Senate-Board Retreat moderated by Erik Lockhart, Queen's School of Business. The facilitated discussion focused on four questions arising from a SWOT(O) analysis and pre-reading of the provincial government discussion paper "Strengthening Ontario's Centres of Innovation, Creativity and Knowledge."

- 1. How can the Board and Senate **work together** to mobilize the Queen's community to face and overcome internal and external challenges?
- 2. How can Queen's maintain and enhance the **quality** of the student learning experience?
- 3. How can Queen's improve **student learning options and outcomes**, and meet the needs of the lifelong learner?
- 4. In the face of **financial challenges** what steps can Queen's take to maintain financial sustainability?
- 5. What can each entity do **independently and collaboratively** to continue our momentum today?

A 28-page Session Highlights document was distributed to all Board and Senate members via email after the retreat.