



Office of the Provost
and Vice-Principal (Academic)

Provost Written Report to Senate: November 27, 2012

University Policy Framework

Further to my remarks at the last Senate meeting, a policy committee has now been established. The committee, which will be responsible for creating a framework for the development, management and review of University policies, will make its recommendations to the Vice-Principals' Operations Committee.

Existing policies will be unaffected, but will be organized into a comprehensive policy library. Each policy will be given a date for its review. The reviews will ensure all policies remain current and relevant. The committee membership (which will include a faculty member) will be posted on the [Office of the Provost](#) Website in the near future.

Once the committee's work is underway, I shall keep Senate apprised of policy reviews and the development of new policies. I shall also encourage Senate members to participate in the consultation process, which will be an important part of the introduction of any new policies and significant changes to existing policies.

Deputy Provost

I recently announced the appointment of Dr Laeeque Daneshmend as Deputy Provost, effective January 1, 2013. The full text of the [announcement](#) may be found on the Office of the Provost's website.

Student Learning Experience Task Force

At the last Senate meeting, I reported the establishment of this task force, the membership of which has now been established. The members are: Jill Scott (co-chair), Acting Associate Head, Languages, Literatures and Cultures; Brian Frank (co-chair), Director of Program Development for the Faculty of Engineering and Applied Science; Vicki Remenda, Associate Professor, Geological Sciences and Geological Engineering; Michael Adams, Head, Biomedical and Molecular Sciences; Brenda Ravenscroft, Associate Dean (Studies), Faculty of Arts and Science; Don Klinger, Associate Professor, Faculty of Education; Doug Reid, Associate Professor, School of Business; Jill Atkinson, Associate Professor and Chair of Undergraduate Studies, Psychology; Isabelle Duchaine, Academic Affairs Commissioner, Alma Mater Society; Matthew Scribner, President, Society of Graduate and Professional Students; Ann Tierney, Vice-Provost and Dean, Student Affairs; Denise Stockley, Acting Director, CTL, and Associate Professor, Education; Jackie Druery, Head, Learning and Research Services for the Humanities and Social Sciences, Stauffer Library; Peggy Watkin (Secretary), Senior Associate to the Deputy Provost.

Strategic Enrolment Management Group

At the last Senate meeting, I reported the establishment of this group, the membership of which has now been established. The members are: Alan Harrison (chair), Provost and Vice-Principal (Academic); Ann Tierney, Vice-Provost and Dean of Student Affairs; Jo-Anne Brady, Vice-Provost (Planning and Budgeting); Teresa Alm, Interim University Registrar; Charles Sumbler, Senior Associate to the Provost; David Saunders, Dean, Business; Stephen Elliott, Dean, Education; John Pierce, Acting Associate Dean (Studies), Arts and Science; Kimberly Woodhouse, Dean, Engineering and Applied Science; Iain Young, Executive Vice-Dean, Health Sciences; Jane Enrich, Assistant Dean of Students, Law; Brenda Brouwer, Vice-Provost and Dean, Graduate Studies; Isabelle Duchaine, Academic Affairs Commissioner, Alma Mater Society; Aaron Bains, Student Senator, Law, and voting member of the Society of Graduate and Professional Students; and Laurene Ratcliffe, Professor, Biology.

Bay View Alliance

At the last Senate meeting, I reported that Queen's had recently become a member of the Bay View Alliance (BVA), a consortium of US and Canadian research-intensive universities, and that the alliance was actively seeking funding from US foundations to support its work. On November 15, the BVA announced that the Alfred P. Sloan Foundation has granted the BVA US\$803,942 over four years to provide support for its work. For further information, please see the [BVA press release](#). The BVA steering committee will be meeting in Toronto on December 19, 2012.

Library and Archives Master Plan

Queen's is fortunate to have first-class libraries. We also have one of the best local archives in Canada. Both are facing challenges, notably excess demand for study space and group learning, and no space for collection acquisitions. Furthermore, since the last comprehensive library space planning of 20 years ago, the digital information revolution and changes in teaching have meant that university libraries are shifting from a focus on book stacks to a focus on learning and community spaces.

With this in mind, a Library and Archives Master Plan steering group began work in the spring, with the intention of aligning its work with the development of the Campus Master Plan. The group will be assisted by CS&P Architects, one of Canada's leading architectural, planning, urban and interior design firms specializing in education, with over 350 completed projects in Canada and abroad, including work on 22 university and college campuses. CS&P will be working in association with Reich & Petch Architects and Aaron Cohen Associates. Reich & Petch are specialists in the field of collections storage and display, having worked extensively with such institutions as the Smithsonian, the Royal Ontario Museum, the AGO and the Ontario Provincial Archives storage facility. Aaron Cohen & Associates is a firm of highly regarded library specialists with an impressive international portfolio of work, including Stanford University and several Canadian institutions such as Western.

The first round of campus consultations is about to get underway. It will begin with a project overview presentation, to which all are invited, at 9am on November 29.

The development of the Campus Master Plan, which was last updated in 2002, will get underway in early December, and a separate communication about the consultation process for this plan is imminent.

Update on New Budget Model

Finally, I should like to mention the [major communication](#) from the Provost's Advisory Committee on the Budget that was issued on November 19, 2012, and repeat my open invitation, issued in the communication, to get in touch with me by e-mail at provost@queensu.ca with any questions or comments.