

D R A F T
Report to the Board of Trustees
May 4 – 5, 2012
Tuition Fee Report
2012-2013

Introduction

This report outlines all undergraduate and graduate tuition fees to be approved for 2012-13. The proposed tuition fees comply with the terms and constraints of the one-year roll-forward of the Provincial Government Tuition Policy Framework announced in March 2012. As is the case in prior years, these recommendations result from an attempt to balance the need to maximize revenues for academic programming and University operations, while continuing a high-level of commitment to student accessibility and program competitiveness.

Domestic Tuition Fees – Undergraduate and Graduate

Under the Provincial tuition fee regulations, universities are permitted to increase tuition for first-year students by up to 4.5% in most programs, and up to 8% in the first year of professional and graduate programs. In-program and subsequent upper year increases are limited to 4% annually. Overall, total fee increases across the institution must not exceed 5%. In addition, colleges and universities must continue to ensure that funding equivalent to 10% of additional revenue from tuition fee increases is allocated to bursaries and other financial aid programs to provide assistance to students most in need. The Provost & Vice-Principal (Academic), in consultation with the Deans and Directors, seeks to maximize revenues for the University while providing student financial assistance and observing the Student Access Guarantee (SAG). The SAG ensures that students with a demonstrated need have access to financial assistance for tuition, books and mandatory fees.

Specific tuition fee recommendations by program are listed in Table 1 at the end of this document. It is recommended that tuition fees at the undergraduate level be increased by the maximum allowable rate as in the past year.

Upon consultation with the School of Graduate Studies, it is recommended that there be no increase to the graduate student tuition fees for research-based Masters and Doctoral students in 2012 – 2013 to preserve competitiveness and mitigate the financial pressure on faculty research grants to provide increasing student support. Tuition rates for professional Masters programs should increase by the maximum allowed by the Provincial framework, with the exception of the Primary Health Care Nurse Practitioner Certificate and Physical and Occupational Therapy programs where rates are very market sensitive and Queen's has been at the highest level in the Province. The M.B.A. program rates are also established with consideration of market competitiveness. The recommended tuition increase for the Master of Public Health program is consistent with the five-year plan established at the program's inception several years ago. These recommendations are consistent with the 2011-12 tuition fee schedule.

It is important to note that growth is still expected to be central to the Provincial Government's post-secondary funding strategy in the years to come and Queen's is developing an appropriate and sustainable long-term enrolment strategy. Nonetheless, the promise of funding for further enrolment growth is problematic, given that the

cost of educating students above current enrolment levels to *appropriate quality standards* is greater than marginal increases to grant and tuition revenue.

International Tuition Fees

International students' tuition fees remain deregulated, falling outside the funding framework of the Ministry of Training, Colleges and Universities. The Province of Ontario, in an effort to encourage universities to charge higher rates of tuition for international students, will be reducing each university's base operating grant by a total of \$825/FTE international student at the undergraduate and Masters levels to be introduced in 2013-14, on the premise that this funding may be recovered through international tuition.

The recommended international students' tuition fees are shown in the shaded areas of Table 2. The Table also shows the actual tuition levels for 2010-11 & 2011-12 and includes the percentage change. The University engaged a third-party, Customer Relationship Index Inc. (cri) to conduct external research to inform the determination of the optimal price range for tuition charged to international students in undergraduate programs. The results of the survey indicate that demand for Canadian universities is reasonably elastic with respect to price and many other factors (e.g., location, quality, reputation) are influential in the selection of a university. Being mindful of the University's objective to increase international enrolment the recommendation is to increase international tuition levels more modestly than in the past couple of years (please refer to Table 2 for detailed recommendations by program).

International Undergraduate Students

The tuition fees proposed for undergraduate international students are intended to generate net revenue while having due regard for student demand, market considerations, and academic quality. The 2012-13 tuition recommendation is premised on the understanding that:

- international undergraduate students and their families typically understand and support the investment required to study abroad;
- international undergraduate students and their parents have indicated they are less concerned about the absolute level of tuition than they are about guaranteed tuition rates across the normal duration of the degree study. International students will continue to have the payment option of deferring 50% of their fees until January without service charge;
- unlike their graduate counterparts, undergraduate international students do not typically demonstrate financial difficulty that requires significant support from the University's limited need-based financial assistance funds;
- The University is in the second year of a three-year pilot project which permits international students to be eligible for undergraduate admission scholarship (Excellence and Principal's).

International Graduate Students – Research-based Masters and Doctoral

Upon consultation with the School of Graduate Studies, it is recommended that there be no increase to the graduate international student tuition fees for research-based Masters and Doctoral students in 2012 – 2013. This is consistent with last year and is also in line with the recommendations made for domestic research-based masters and doctoral graduate students. Reasons for this recommendation include:

- an increase will decrease Queen's competitiveness with comparator institutions when attracting international students;

- an increase will limit the utility of the International Tuition Award program introduced in 2007 to assist in offsetting the international and domestic tuition fee differential;
- an increase, coupled with high UHIP fees for graduate students and their families, will also raise the risk that general bursary fund assistance will be required.

International Graduate Students – Professional Programs

Upon consultation with Queen's School of Business and the School of Graduate Studies, it is recommended that graduate international tuition fees be increased for the Master of International Business and Finance programs and for Masters students in the Schools of Policy Studies and Urban and Regional Planning, and the Master of Public Health program. Queen's will remain at a competitive level with comparative institutions with these increases. In addition, the Schools enjoy application rates that reflect continuing demand. Clearly, these graduate programs remain competitive and highly sought after by potential students.

Bader International Study Centre Tuition Fees

Tuition fees for programs offered by the Bader International Study Centre (BISC) in Herstmonceux England are subject to the government's tuition framework. The program fee quoted for the BISC includes tuition, field studies and meals and accommodation. The program fee is approved by Queen's Board of Trustees as recommended by the BISC Board of Trustees. The recommended BISC program fees are shown in the shaded areas of Table 3.

It is recommended that the total program fee increase by 6% for summer, fall and winter programs offered at the BISC and 5% for the Spring Law program. The recommended increase comprises a tuition element and an inflationary increase on the residence, meals, field studies, and student services component of the program fee.

Overall Recommendation

Tuition fee increases submitted for approval by the Board of Trustees, effective as of May 1, 2012, are set out in the shaded areas on Tables 1, 2, and 3.

Motion

That the Board of Trustees, on the recommendation of the Finance Committee, approves the Domestic, International and Bader International Study Centre tuition fees set out in the attached Tables, effective May 1, 2012.

Table 1
Recommended Tuition Fee Levels 2012-13*
(Domestic Students)

Undergraduate and Professional Programs	Actual 2010-11	Actual 2011-12	% Change	Proposed 2012-13	% Change
Engineering & Applied Science					
Year 1	\$8,869	\$9,578	8.0%	\$10,344	8.0%
Year 2	\$8,540	\$9,224	4.0%	\$9,961	4.0%
Year 3	\$8,224	\$8,881	4.0%	\$9,593	4.0%
Year 4	\$8,224	\$8,553	4.0%	\$9,237	4.0%
Arts and Science (including Con-Ed) (Arts, Science, Physical and Health Education, Music, Fine Art, Computing)					
Year 1	\$5,226	\$5,461	4.5%	\$5,706	4.5%
Year 2	\$5,201	\$5,435	4.0%	\$5,679	4.0%
Year 3	\$5,176	\$5,409	4.0%	\$5,653	4.0%
Year 4	\$5,151	\$5,383	4.0%	\$5,626	4.0%
Commerce					
Note: % change for year over year fee increase per course					
Year 1 - 5.5 courses	\$12,123	\$13,093	8.0%	\$14,141	8.0%
Year 2 - 5.5 courses	\$11,674	\$12,608	4.0%	\$13,617	4.0%
Year 3 - 5.0 courses	\$10,220	\$11,037	4.0%	\$11,921	4.0%
Year 4 - 4.5 courses	\$8,859	\$9,565	4.0%	\$10,330	4.0%
Education					
Consecutive	\$5,151	\$5,383	4.5%	\$5,625	4.5%
Concurrent (education courses)	\$5,151	\$5,383	4.5%	\$5,625	4.5%
AQ Courses (per course)	\$865	\$735	-15.1%	\$735	0.0%
ABQ Courses (per course)	\$865	\$665	-23.1%	\$665	0.0%
Law					
Year 1	\$13,166	\$14,220	8.0%	\$15,357	8.0%
Year 2	\$12,679	\$13,693	4.0%	\$14,788	4.0%
Year 3	\$12,209	\$13,186	4.0%	\$14,241	4.0%
Medicine					
Year 1	\$18,228	\$19,686	8.0%	\$21,261	8.0%
Year 2	\$17,553	\$18,957	4.0%	\$20,473	4.0%
Year 3	\$16,903	\$18,255	4.0%	\$19,715	4.0%
Year 4	\$16,742	\$17,579	4.0%	\$18,985	4.0%
Nursing					
Year 1	\$5,225	\$5,460	4.5%	\$5,706	4.5%
Year 2	\$5,200	\$5,434	4.0%	\$5,679	4.0%
Year 3	\$5,175	\$5,408	4.0%	\$5,652	4.0%
Year 4 (Includes Advanced Standing Track)	\$5,151	\$5,382	4.0%	\$5,625	4.0%
Nurse Practitioner Certificate	\$6,048	\$6,290	4.0%	\$6,290	0.0%

* Tuition is approved at the program level, based on normal full-time course load, & assessed at the course level.

Actual tuition fees assessed may vary slightly from approved fees due to rounding.

Table 1 - Continued
Recommended Tuition Fee Levels 2012-13*
(Domestic Students)

Graduate Programs, Research-Based and Professional	Proposed 2010-11	Proposed 2011-12	% Change	Proposed 2012-13	% Change
Masters					
Year 1	\$6,257	\$6,257	0.0%	\$6,257	0.0%
Year 2	\$6,257	\$6,257	0.0%	\$6,257	0.0%
Doctoral					
Year 1	\$6,257	\$6,257	0.0%	\$6,257	0.0%
Year 2	\$6,257	\$6,257	0.0%	\$6,257	0.0%
Year 3	\$6,027	\$6,257	0.0%	\$6,257	0.0%
Year 4	\$5,803	\$6,027	0.0%	\$6,257	0.0%
Master of Engineering (Meng)	\$6,258	\$6,506	8.0%	\$7,026	8.0%
Master of Engineering in Design and Manufacturing (ADMI)**	\$2,500	\$2,700	8.0%	\$2,700	0.0%
Master of Engineering in Nuclear Engineering (UNENE)**	\$2,500	\$2,700	8.0%	\$2,700	0.0%
Master of Public Health					
Year 1	\$8,382	\$9,052	8.0%	\$9,415	4.0%
Year 2	\$8,071	\$8,717	4.0%	\$9,415	4.0%
School of Rehabilitation Therapy					
MSc (OT) and MSc (PT)					
Year 1	\$9,053	\$9,777	8.0%	\$9,777	0.0%
Year 2	\$9,053	\$9,415	4.0%	\$9,777	0.0%
Master in Public Administration (MPA)					
Year 1	\$8,380	\$8,715	4.0%	\$9,412	8.0%
Year 2	\$8,069	\$8,715	4.0%	\$9,064	4.0%
Part-time MPA (PMPA) per course					
Year 1	\$1,256	\$1,357	8.0%	\$1,465	8.0%
Year 2	\$1,210	\$1,306	4.0%	\$1,411	4.0%
Master in Industrial Relations					
Year 1	\$7,580	\$8,187	8.0%	\$8,842	8.0%
Year 2	\$7,300	\$7,884	4.0%	\$8,514	4.0%
Professional Masters in Industrial Relations (PMIR) per course					
Year 1	\$1,550	\$1,674	8.0%	\$1,808	8.0%
Year 2	n/a	\$1,612	4.0%	\$1,741	4.0%
Master in Urban and Regional Planning					
Year 1	\$7,580	\$8,187	8.0%	\$8,842	8.0%
Year 2	\$7,300	\$7,884	4.0%	\$8,514	4.0%
School of Business				To a Max of	
MBA***	\$62,400	\$65,500	5.0%	\$69,000	5.3%
Accelerated MBA***	\$64,000	\$67,000	4.7%	\$71,000	6.0%
National Executive MBA***	\$84,000	\$88,000	4.8%	\$90,000	2.3%
Cornell-Queen's MBA***	\$98,000	\$100,000	2.0%	\$102,000	2.0%
Master of International Business (12 months single)***	\$24,025	\$25,106	4.5%	\$26,682	6.3%
Master of International Business (16 months double)***	\$31,669	\$33,094	4.5%	\$35,019	5.8%
Master of International Business (20 months double)***	\$37,129	\$38,800	4.5%	\$40,990	5.6%
Master of Finance Degree***	\$29,500	\$31,500	6.8%	\$34,000	7.9%
Graduate Diploma in Accounting	\$5,000	\$5,400	8.0%	\$5,600	3.7%
**per course					
***total program fees					

Table 2
Recommended Tuition Fees 2012-13*
(International Students)

Undergraduate and Professional Programs	Actual 2010-11	Actual 2011-12	% Change	Proposed 2012-13	% Change
Engineering & Applied Science					
Year 1	\$23,115	\$25,427	10.0%	\$27,461	8.0%
Year 2	\$22,064	\$24,271	5.0%	\$26,444	4.0%
Year 3	\$21,247	\$23,167	5.0%	\$25,242	4.0%
Year 4	\$21,247	\$22,309	5.0%	\$24,094	4.0%
Arts and Science (including Con-Ed) (Arts, Science, Physical and Health Education, Music, Fine Art, Computing)					
Year 1	\$18,728	\$20,601	10.0%	\$22,249	8.0%
Year 2	\$17,877	\$19,664	5.0%	\$21,425	4.0%
Year 3	\$17,215	\$18,771	5.0%	\$20,451	4.0%
Year 4	\$17,133	\$18,076	5.0%	\$19,522	4.0%
Commerce					
Note: % change for year over year fee increase per course					
Year 1 - 5.5 courses	\$26,503	\$29,153	10.0%	\$30,611	5.0%
Year 2 - 5.5 courses	\$25,298	\$27,828	5.0%	\$30,611	5.0%
Year 3 - 5.0 courses	\$22,888	\$24,148	5.0%	\$26,563	5.0%
Year 4 - 4.5 courses	\$19,832	\$21,629	5.0%	\$22,820	5.0%
Education					
Consecutive	\$18,640	\$19,572	5.0%	\$20,453	4.5%
Concurrent (education courses)	\$18,640	\$19,572	5.0%	\$20,355	4.0%
Law					
Year 1	\$24,895	\$27,385	10.0%	\$29,575	8.0%
Year 2	\$23,764	\$26,140	5.0%	\$28,480	4.0%
Year 3	\$22,884	\$24,952	5.0%	\$27,185	4.0%
Medicine					
Year 1	\$65,000	\$68,250	5.0%	\$71,663	5.0%
Year 2	\$65,000	\$68,250	5.0%	\$71,663	5.0%
Year 3	\$65,000	\$68,250	5.0%	\$71,663	5.0%
Year 4	\$65,000	\$68,250	5.0%	\$71,663	5.0%
Nursing					
Year 1	\$18,728	\$20,601	10.0%	\$22,249	8.0%
Year 2	\$17,877	\$19,664	5.0%	\$21,425	4.0%
Year 3	\$17,215	\$18,771	5.0%	\$20,451	4.0%
Year 4 (Includes Advanced Standing Track)	\$17,133	\$18,076	5.0%	\$19,522	4.0%
* Tuition is approved at the program level, based on normal full-time course load, and assessed by credit unit Actual tuition fees assessed may vary slightly from approved fees due to rounding.					

Table 2 - Continued
Recommended Tuition Fees 2012-13*
(International Students)

Graduate and Professional Graduate Programs	Actual 2010-11	Actual 2011-12	% Change	Proposed 2012-13	% Change
Masters					
Year 1	\$12,366	\$12,366	0.0%	\$12,366	0.0%
Year 2	\$12,366	\$12,366	0.0%	\$12,366	0.0%
Doctoral					
Year 1	\$12,366	\$12,366	0.0%	\$12,366	0.0%
Year 2	\$12,366	\$12,366	0.0%	\$12,366	0.0%
Year 3	\$11,906	\$12,366	0.0%	\$12,366	0.0%
Year 4	\$11,465	\$11,906	0.0%	\$11,906	0.0%
Master of Engineering (Meng)	\$12,366	\$12,366	0.0%	\$13,355	8.0%
Master of Public Health					
Year 1	\$17,280	\$17,280	0.0%	\$17,971	4.0%
Year 2 (1 term)	\$17,280	\$17,280	0.0%	\$17,971	4.0%
Master in Public Administration (MPA)	\$17,280	\$17,971	4.0%	\$18,690	4.0%
Professional MPA (PMPA) per course	\$2,430	\$2,527	4.0%	\$2,628	4.0%
Master in Industrial Relations	\$17,280	\$17,971	4.0%	\$18,690	4.0%
Professional PMIR per course	\$3,000	\$3,120	4.0%	\$3,245	4.0%
School of Rehabilitation Therapy					
MSc (OT) and MSc (PT)					
Year 1	\$18,300	\$19,764	8.0%	\$19,764	0.0%
Year 2	\$17,622	\$19,032	4.0%	\$19,764	0.0%
Master in Urban and Regional Planning					
Year 1	\$13,353	\$14,421	8.0%	\$15,575	8.0%
Year 2	\$12,858	\$13,887	4.0%	\$14,998	4.0%
School of Business					
MBA	\$67,500	\$70,000	3.7%	\$75,000	7.1%
Accelerated MBA	\$64,000	\$67,000	4.7%	\$71,000	6.0%
National Executive MBA (to a maximum of)	\$84,000	\$88,000	4.8%	\$90,000	2.3%
Cornell-Queen's MBA (to a maximum of)	\$98,000	\$100,000	2.0%	\$102,000	2.0%
Master of International Business (12 months single)***	\$36,036	\$37,653	4.5%	\$39,797	5.7%
Master of International Business (16 months double)***	\$47,502	\$49,634	4.5%	\$52,317	5.4%
Master of International Business (20 months double)***	\$55,692	\$58,191	4.5%	\$61,260	5.3%
Master of Finance	\$44,250	\$46,240	4.5%	\$55,000	18.9%
Graduate Diploma in Accounting	\$7,500	\$8,100	8.0%	\$8,700	7.4%
***total program fees					

Table 3
Recommended Tuition Fees 2012-13
Bader International Study Centre
(fees include tuition, residence with full meals, local transportation and field studies)

BISC Programs	Approved 2010-11	Approved 2011-12	% Change	Proposed 2012-13	% Change
Summer I	\$7,498	\$7,873	5.0%	\$8,345	6.0%
Summer II	\$5,009	\$5,259	5.0%	\$5,575	6.0%
Summer Field Schools				\$6,290	NEW
Fall 2012	\$15,188	\$15,947	5.0%	\$16,904	6.0%
Winter 2013	\$15,188	\$15,947	5.0%	\$16,904	6.0%
Global Law Program (Summer 2012)	\$12,100	\$13,068	8.0%	\$13,720	5.0%
Intensive International Law Course (Summer 2012)				\$2,850	NEW