

SENATE INFORMAL SESSION

April 17, 2012

Queen's University Strategic Research Plan

On April 17, 2012, Senate will move into a 30-minute informal session to give senators an opportunity to ask questions about the Queen's University Strategic Research Plan, to come before the Senate for approval on May 22, 2012.

A timeline of the consultation process is attached to this report.

The Senate Rules of Procedure governing the discussion during Informal Session read as follows:

No motions may be made or votes taken with the exception of a straw vote to gauge the preferences of the meeting. At the discretion of the Chair, members may speak on more than one occasion and issues can be dealt with and replied to as they arise in the course of the discussion.

Informal session is terminated by passing a motion "that the informal session now rise". This is the only motion that is proper in informal session and it is voted on without debate or amendment.

Queen's University Strategic Research Plan Review Consultations

The revision process for the Strategic Research Plan (SRP) was approved by Senate on January 20, 2011. The review process was anticipated to take approximately 12-14 months. In summary, the review involved the following steps:

1. Establish a Research Community Committee (RCC) – completed February 2011 (see Appendix for membership and Terms of Reference)
2. Consult Faculties to provide input on the RCC's suggestions
3. Seek broad community consultation
4. Draft a first version of the SRP
5. Create the penultimate draft that will help guide the university's research initiatives

Consultations

a. Research Community Committee

The RCC met on the following dates:

- March 30 and April 5, 2011 – first meeting over two dates to accommodate schedules of Committee members and enable full participation
- April 13 and 25, 2011 – second meeting over two dates to accommodate schedules of Committee members and enable full participation
- June 16, 2011
- October 4, 2011
- January 17, 2012
- January 30, 2012
- March 9, 2012

b. Town Hall Meetings

Several Town Hall Meetings to solicit broad community input on the SRP were held on the following dates:

- May 25, 2011
- June 7, 2011
- September 27, 2011
- February 7, 2012
- March 15, 2012

c. SRP Blog

Several updates were posted to the SRP blog (<http://www.queensu.ca/vpr/apps/blog/>) by Dr. Steven N. Liss, Vice-Principal (Research), to update the community on the SRP review process. Updates were posted on the following dates:

- April 27, 2011
- July 5, 2011
- February 7, 2012

Drafts of the SRP (Parts 1 and 2) were posted on the blog to enable members of the Queen's community to review the plan. The blog has provided a forum in which individuals can post comments on the SRP and provide feedback.

d. Senate Advisory Research Committee

Dr. Steven N. Liss provided updates on the SRP at several meetings of the Senate Advisory Research Committee. Members were given the opportunity to offer input on the SRP and also vote on the plan in advance of its presentation to Senate. Meetings in which the SRP was on the agenda for updates and discussion were:

- March 7, 2011
- May 25, 2011
- October 3, 2011
- December 8, 2011
- January 18, 2012
- March 8, 2012
- March 20, 2012
- April 16, 2012 – Committee meeting to vote on plan

e. Vice-Principal (Research) Portfolio

The SRP has been the subject of several meetings with the Senior Executive of the Vice-Principal (Research) portfolio.

f. Queen's Senior Administration

The SRP has been discussed with the Principal and Vice-Principals at several meetings including:

November 15, 2011
January 18, 2012
January 30, 2012

g. Faculties, Departments, Researchers and Academic Planning Committees

Dr. Steven N. Liss has met with Faculty Deans, Associate Deans (Research), Faculty Councils and Heads meetings, individual department Heads and researchers and students, including the Alma Mater Society, to consult with them on the SRP and receive input. The SRP has been

discussed at all meetings with Associate Deans (Research) during the review process.

Prior to the start of the review of the SRP, and shortly after his arrival to Queen's, Dr. Steven N. Liss met with the Academic Writing Team who authored *Imagining the Future, Towards an Academic Plan for Queen's University*. Considerable feedback and input on research was provided during this meeting.

A meeting and regular e-mail contact occurred with Dr. Peter Taylor, Chair, Academic Planning Task Force, throughout the development of both the academic plan and the SRP, which informed where Queen's Academic Plan and the SRP intersect.

h. Other Consultations

The SRP was presented at a meeting at the Financial Services Retreat on August 26, 2011, and the Queen's University Planning Committee on January 27, 2012.

Various external consultations have occurred during the review process, involving alumni, partners and stakeholders, including industry and government, within Canada and abroad. Additionally, during international travel, discussions took place with the Organisation for Economic Co-operation and Development (OECD) regarding research metrics.

Appendix

Terms of Reference for the Research Community Committee Renewal of Queen's Strategic Research Plan

The Advisory Committee to the Vice-Principal (Research) in the development of the Strategic Research Plan will:

- Provide initial input to the Vice-Principal (Research) on topics such as:
 - Identifying the key elements for an effective Queen's Strategic Research Plan
 - identifying the way to determine strategic research directions
 - prioritizing strategic research directions
 - university support for strategic research directions
- Represent the research and academic community by bringing forward ideas that are of importance to their constituents
- Encourage dialogue with the Queen's community and externally to promote engagement in the identification of Queen's research strengths and priorities
- Be available for consultation throughout the development of the Strategic Research Plan

Research Community Committee Membership		
Name	Position	Department
Steven Liss Vice-Principal (Research)	Committee Chair	Office of the VP (Research)
Susan Marlin Associate Vice-Principal (Research)	Member	Office of the VP (Research)
Sonja Verbeek Director	Member	Office of the VP (Research)
David Murakami Wood	Canada Research Chair Tier II (SSHRC)	Sociology
Jean-Michel Nunzi	Canada Research Chair Tier I (NSERC)	Physics/Chemistry
Ingrid Johnsrude	Canada Research Chair Tier II (CIHR)	Neuroscience & Psychology
Keith Banting	Queen's Research Chair	Political Studies
Sharon Murphy		Library
Graduate Student (PhD)		
Mary Georgina Chaktsiris		History
Undergraduate Representative		
Kieran Slobodin, 2011 Academic Affairs Commissioner and 2012 VP University Affairs/Mira Dineen, 2012 Academic Affairs Commissioner		
Post-Doctoral Representative		
Dominic Standage	Post-doctoral Fellow	Centre for Neuroscience Studies
Faculty Representation		
John Fisher	Faculty of Health Sciences	Physiology
Elizabeth VanDenKerkhof	Faculty of Health Sciences	Anaesthesiology/Nursing
Derek Berg	Faculty of Education	Education
John Kirby	Faculty of Education	Education/Psychology
James McLellan	Faculty of Engineering and Applied Sciences	Chemical Engineering
Ugo Piomelli	Faculty of Engineering and	Mechanical and Materials

	Applied Sciences	Engineering
Kurt Kyser	Arts and Science	Geology
Francois Rouget	Arts and Science	French
Darryl Robinson	Faculty of Law	
Susan Brodt	School of Business	
Staff Representation		
Leone Ploeg	Staff	Human Mobility Research Centre
Barbra Brousseau	Staff	Fuel Cell Research Centre
Research Centre/Institute Directors		
Ian Moore	Civil Engineering	GeoEngineering Centre (university-based)
Jonathan Crush	Global Development Studies	Southern African Research Centre (university-based)
Michael Green	Family Medicine	Health Services and Policy Research (faculty-based)
Warren Mabee	School of Policy Studies/Geography	Queen's Institute for Energy and Environment Policy (faculty- based)