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Professor, School of Policy Studies, Queen's University
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University of Manitoba, B.A. (History) 1979
Queen's University, MPA, 1984
Queen's University, PhD, (Political Studies) 1990

Employment History

1961-1990: Officer (Lieutenant Colonel, retired) Canadian Armed Forces (Army, Armoured).
1990-present: President, *Blanix Consulting Inc.*, Ottawa.
1996- present: Professor, Queen's University.

Scholarly and Professional Activities (From 1990)

- * Consultant to, and program assistant with, the federal government Advanced Management Program, Canadian Centre for Management Development, Ottawa, 1990-1992.
- * Consultant to the Department of National Defence, Department of Foreign Affairs and International Trade, the Office of the Auditor General of Canada and other departments and agencies of the Government of Canada, 1990 - present.
- * Consultant on emergency measures training, The Canadian Red Cross, Ottawa, 1993-1994.
- * Lecturer, The Royal Military College of Canada, 1994 - present.
- * Lecturer and consultant, The Canadian Forces College, Toronto, 1990- present.
- * Technical Advisor to the Government of Canada, *Inquiry into the Deployment of the Canadian Forces to Somalia*, 1995-1997.
- * Visiting lecturer, the Center for Hemispheric Defense Studies, Washington, D.C., 1997-2001.
- * Chair, Defence Management Studies Program, and Professor, School of Policy Studies, Queen's University, 1996-present.

DOUGLAS BLAND

Dr. Douglas Bland is Professor and Chair of the Defence Management Studies Program in the School of Policy Studies, Queen's University. His research is concentrated in the fields of defence policy making and management at national and international levels, the organization and functioning of defence ministries, and civil-military relations. He has published books, articles, and reports and lectured in these fields in Canada, the United States, Europe, and South Africa. From 1999-2001 he was a visiting lecturer at the Center For Hemispheric Defense Studies, Washington, D.C..

Dr. Bland retired from the Canadian Armed Forces as a Lieutenant Colonel in 1990 after more than 30 years of service. He held command appointments in Canada and Europe and staff positions also in Europe and at the Canadian National Defence Headquarters. In his final years of service, Dr. Bland was Senior Staff Officer for Curriculum Development at the National Defence College of Canada.

Dr. Bland has completed numerous reports in defence organization and civil-military relations for the Auditor General of Canada, the Department of National Defence, the Department of Foreign Affairs and other departments and agencies in Canada. He has taught defence policy and civil-military relations at The Royal Military College of Canada, at Kingston and lectures regularly at the Canadian Forces College and other defence institutions. Dr. Bland was a technical adviser to the government of Canada *Commission of Inquiry Into The Deployment of The Canadian Forces to Somalia*. He is a member of the advisory boards of the *Canadian Military Journal* and the American journal *Armed Forces & Society*. In 2003, he was appointed as advisor to ADM (Materiel) Defence Industry Advisory Committee.

Dr. Bland is a graduate of the Canadian Army Staff College, the NATO Defence College at Rome, and holds a doctorate from Queen's University. He was a 1992-93 NATO Fellow. Among other works, he wrote, in 1987, *The Administration of Defence Policy in Canada 1947-84*, and in 1995, *Chiefs of Defence: Government And The Unified Command of The Canadian Armed Forces*.

In 1998, Dr Bland edited two collections of annotated government statements on defence policy *Canada's National Defence, Volume 1 - Defence Policy*, and *Volume 2 - Defence Organization*, two volumes of an annotated collection of government statements on defence policy. He also edited *Issues in Defence Management*.

In 1999, Dr. Bland initiated the defence management monograph series, *The Claxton Papers*. For this series, in 2003 he edited "Canada without Armed Forces?" and in 2005, "Transforming National Defence Administration". In 2000, he edited *Backbone of The Army: Non-Commissioned Officers In The Future Army*. In 2002, "Canada and Military Coalitions: Where, How, and with Whom?" was published in *Policy Options* by the Institute for Research on Public Policy. This was followed by "A Vigilant Parliament: Building Competence for Effective Parliamentary Oversight of National Defence and the Canadian Armed Forces", with Roy Rempel, in February 2004.

Dr Bland's latest publication (with Dr Sean Maloney), *Campaigns for International Security* was released in February 2004. He is a regular contributor to *Canadian Military Journal*, *Armed Forces and Society*, and other journals. He is a frequent commentator on defence issues and writes editorial and Op Ed articles for major Canadian newspapers.

Among other works he has published "Protecting the Military from Civilian Control: a Neglected Aspect of Civil-Military Relations", in Gilman, Ernest and Herold, Detlef, *Democratic and Civil Control Over Military Forces: Case Studies and Perspectives*, NATO Defence College, Rome, 1994; "A Unified Theory of Civil Military Relations", in *Armed Forces & Society*, 26/1, Fall 1999; "Managing 'The Expert Problem' in Civil-Military Relations", in *European Security*, 8/3, Autumn 1999; "Military

Interoperability: As Canadian as a Beaver" in *The Canadian Forces and Interoperability: Panacea or Perdition?* (Centre for Foreign Policy Studies, Dalhousie University, 2003) and "Finding National Defence Policy in 2004" in *Canadian Military Journal*, Vol 4, No 4 Winter 2004.

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- Chiefs of Defence: Government and The Unified Command of The Canadian Armed Forces.* Toronto, Canadian Institute for Strategic Studies, 1995.
- Campaigns for International Security*, with Sean M. Maloney, Kingston: School of Policy Studies, Queen's University, 2004.

Edited Books

- Canada's National Defence: Volume I: Defence Policy*, Kingston: School of Policy Studies, Queen's University, 1998.
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- Challenge & Change for the Military: New Missions, Old Problems*, Kingston: School of Policy Studies, Queen's University, 2004
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Monographs

- Security Under Europe's Flag*, Kingston: Queen's University, December 1994.
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Contributions to Books

"The Canadian Defence Policy Process and the Emergence of a Defence Industrial Preparedness Policy." in *The Canadian Defence Industrial Base*, Ed. David Haglund, (Kingston: R.P. Frye, 1988), 238-252.

"The Military Consequences of a Neutral Canada" in *The United States-Canada Security Relationship: The Politics, Strategy, and Technology of Defence*. Ed. David Haglund, and Joel Sokolsky. (Boulder, Co: Westview Press, 1988), 94-111.

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Films/Movies

"A Question of Honour". Chief Consultant to Stornoway Productions: two-year project (2000-2002) to produce film "A Question of Honour". Released Summer 2002.

"Canada: A Nation Undefined" Chief Consultant to Stornoway Productions. Released Summer 2004.