ANNUAL REPORT January 1 to December 31, 2009

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DIRECTOR'S MESSAGE

SURP has flourished in a difficult operating environment because of a strategic plan prepared in 2005 under the leadership of Dr. Hok-Lin Leung. It has guided the expansion of our graduate enrolment from 48 to 66, and our faculty from 5.0 to 6.3. Our plan has also allowed us to meet our operating budget targets by attracting growth funding and replacing retiring senior faculty with new junior faculty. We are grateful for the confidence and support of Dean Janice Deakin and Vice Principal Patrick Deane in helping us to implement this plan. Our two new junior faculty and the permission to replace Professor Hendler are tangible expressions of the university's confidence in our school's future.

2009 was a major transition year for the faculty of the Queen's School of Urban and Regional Planning. We welcomed Ajay Agarwal and Leela Viswanathan to our core faculty as new tenure-track assistant professors. The school immediately enjoyed a boost from their energy and enthusiasm in the classroom and in extra-curricular activities.

Dr. Hok-Lin Leung was appointed Professor Emeritus upon his official retirement on July 1, but continues to guest lecture in SURP courses and lead the School's Ambassadors' Forum and China Projects. Dr. Gerald Hodge was also appointed Professor Emeritus in honour of his long service to the School, and we hope to bring him back from BC for another short course in the upcoming year. Another change was that Dr. John Andrew was appointed Director of the Executive Seminars on Corporate and Investment Real Estate on a full-time basis, although he will continue to teach SURP courses as an adjunct professor.

Our school and alumni were saddened by Dr. Sue Hendler's passing in September 2009, after a brave and public battle with breast cancer. Sue's contribution to the school over the past two decades will be celebrated as part of SURP's 40th anniversary reunion on September 24-25, 2010, and her scholarly publications will be collected on our web site. Our school will also continue to assist the completion of her final book on the history of women's involvement in the Canadian planning profession.

SURP continued to recruit an outstanding group of graduate students, meeting our enrolment target (66) for the third year in a row despite increased competition across Canada. Academic standing of the incoming class remained high (with 70.3% Astudents). Two members of the class won Ontario Graduate Scholarships. Other SURP students won four Queen's fellowships and three Toronto Commercial Real Estate Women Scholarships. Our students also won International Experience Awards to conduct research in Scandinavia, Chile and Scotland.

The school's course offerings were perhaps the most diverse and multidisciplinary ever, aided by highly qualified adjunct faculty. Canadian Institute of Planners President Marni Cappe taught an urban policy course, while OPPI President Sue Cumming taught public participation and planning ethics. CMHC analyst Dr. Patricia Streich taught program evaluation, and Dr. Carl Bray taught heritage planning. We were also pleased that Mohammad Qadeer returned to teach multiculturalism. Law Emeritus Professor Ron Price, QC, led an all-star cast of instructors for a new alternative dispute resolution course and planning consultant Sukriti Agarwal taught our GIS course. Finally, our workshop course offerings were expanded to four projects, led by adjunct faculty Selma Hassan (Ottawa); Andrea Gummo (Cataraqui Region Conservation Authority); Sonya Bolton (Kingston) and David Jackson (Social Planning Council).

SURP students benefited from these courses, and a good range of professional internships in 2009. Despite the economic recession, almost every first-year student obtained a paid professional internship, and most of the graduating class had secured planning jobs by the end of their two-year program. We appreciate the loyal support of our partners from the public and private sectors, and the National Executive Forum on Public Property to keep this distinctive component of our graduate program operating during difficult circumstances.

SURP continues to be an important urban planning research centre which our external reviews have demonstrated to be more productive than most schools of similar size. This year's highlight is that Dr. John Meligrana won a large CIDA grant to study heritage planning in the famous Chinese city Xi'an. Despite the heavy load of teaching, administration and supervision, our scholars remained remarkably productive, we edited journals, published 3 books and monographs, 19 articles and chapters, and continued outreach to the profession. Several of these articles and chapters were collaborations with former students, while the current student body contributed five professional reports and 34 master's theses and research reports.

Finally, the school benefits greatly from the efforts of a veteran staff team, who kept the place operating during a difficult transition year. Jo-Anne Rudachuk was a rock in her twenty-sixth year at Queen's, while Connie Brobeck and Xu Li efficiently ran the Forum and China Projects. Angela Balesdent managed the new faculty hiring process with aplomb, and departed for a well-deserved sabbatical in Dunning Hall in August. We were lucky that Marilyn Redmond could join us from Policy Studies on a moment's notice, and she has kept our finances flowing smoothly.

Although Hok-Lin officially retired in July 2009, I am grateful that he managed the transition process smoothly over the past three years. He transferred administrative responsibilities to the faculty, and he and Angie trained me as an acting Director for almost a year and a half. Hok-Lin continues to lead our international work, so I decided to start with internal renewal – hiring new faculty, reaching out to other units and building new local partnerships. We expanded our exchanges with Policy Studies, sharing eight graduate courses, and also shared courses with Geography, Environmental Studies and the new Masters in Public Health. Some of our graduate courses had students from five or six different departments, enriching the discussion and providing better opportunities for inter-disciplinary understanding. In the upcoming year, we hope to expand our connection to undergraduate teaching with coordinated degree opportunities with Geography, Environmental Studies and Kinesiology and Health Studies.

On the international front, we are exploring options for project courses in Shanghai and India, expanding our International Travel Awards and opening new opportunities for graduate student and faculty exchanges with our new Matriki Network university partners.

As we prepare to celebrate the $40^{\rm th}$ year of the School of Urban and Regional Planning, the future looks bright. It was an honour to be appointed as Director of this fine school, and I am grateful for the support of our staff, faculty, students and alumni as we move forward.

David Gordon Professor and Director

TEACHING AND LEARNING

Student Enrolment

2009-2010

The School's enrolment this academic year was 67 full-time and 2 part-time students (36 full-time and 1 part-time in first year and 31 full-time and 1 part-time in second year).

Incoming Class 2009-2010

Academic standing: A (26), B+ (11)

Male/female ratio: males (24), females (13)

Academic background: Business (1), Civil Engineering (1), Classics (1),

Communications (1), Development Management (1), Economics (1), Environmental (3),

Geography (17), Global Development Studies (1), History (2), Humanities (1), Physiology (1), Political Studies (4), Recreation and Leisure (1), Sociology (1)

This year's entering class of 37 had degrees from 23 different universities, 7 provinces and 2 international.

Course Offerings

2009-10

The School offered a total of 29 courses (exclusive of directed study and community practicum courses) and was able to maintain a full range of courses for all streams of concentration. Appendix A lists the courses offered in 2009-10.

Graduates

May 2009 and October 2009

Of the 33 students in the class of 2007-2009, 25 graduated in 2009 (one completed within five terms, 12 within six terms and 12 within seven terms). At the May and October 2009 convocation ceremonies, 34 students graduated, 25 were from the class of 2007-2009 and 9 from previous classes. To demonstrate the breadth of student research, Appendix B lists the names of the spring and fall 2009 graduates and the titles of their master's theses or reports.

Student Awards

This year's class won 2 Ontario Graduate Scholarships and 1 CGS

Ian Semple ('09) received the 2009 Canadian Institute of Planners (CIP) Award for Academic Excellence, which is given to the CIP student member with the highest academic standing in our program. Ian Semple also won the Ida Mmari Memorial Award,

which is given to the graduating student who completes the program in two years and has the highest grade point average.

Niall Oddie and Laura Maxwell won the Stanley Lash Award for a joint paper, which is given to the student who has written the best term paper in a SURP course in the preceding calendar year.

Sarah Brown and Bita Vorell were winners of CIP Climate Change Internships.

Heidi Postnikoff was winner of the 2009 Ontario Professional Planners Institute (OPPI) Eastern Ontario District Graduate Student Research Award.

Dorothy Belina, Sarah Brown and Meredith Lynes each won a 2009 Toronto CREW (Commercial Real Estate Women) Real Estate Scholarship (\$3,000 value). This scholarship is open to female students in five real estate streams/programs. SURP is the only non-business program. This year four scholarships were awarded; three of which were awarded to SURP students.

Employment

Of the 33 students who graduate in 2009:

Number graduated and working in planning jobs

Number graduated and furthering their formal education

Number graduated and looking for work

2

SURP Internship Program

Despite the recession, the SURP internship program weathered the summer of 2009 remarkably well. All but three of our students going into the second year of the program completed internship placements, plus eight positions went to graduating students. In other words, there were five more positions than first-to-second year students. Nevertheless, several of our "veteran" employers were forced to impose temporary hiring freezes, requiring considerable effort to replace these positions with new employers. We are confident that most of the lost positions will return with healthier economic times (and indeed some did in 2010). SURP will continue to work hard to secure additional opportunities for future summers, as well as to preserve our existing positions. In 2010-11, we will be specifically targeting private sector firms, especially in commercial real estate.

One positive trend of late is more students securing for their own positions, especially in their home cities outside of Ontario. Often this yields some of the best employment opportunities; one that often become sustaining positions for subsequent SURP students.

The School greatly appreciates the important role played by SURP alumni/ae who

hire our intelligent and hard-working students. If you or a colleague may be in a position to bring one of our finest into your organization, we encourage you to contact our internship coordinator, Dr. John Andrew at <u>john.andrew@queensu.ca</u> or 613-533-6000 ext. 75756.

Student Involvement in School Governance

The School has a tradition of involving students in practically every aspect of School life. Appendix C lists student representatives on SURP committees in 2009-2010.

International Opportunities

Queen's-Fudan Exchange

A Memorandum of Understanding (MOU) signed in 2000 between Queen's University and Fudan University provides administrative support and opportunities to scholars/students in both universities to undertake collaborative research. Under the MOU, the Co-laboratory of Environmental Research on Urbanization was established between the Institute of Biodiversity Science at Fudan University and our School (joined by the Department of Civil Engineering). The mission of this alliance is to undertake multidisciplinary studies of land use change and environmental management in China. This alliance began in 2001 and has undertaken preliminary research resulting in a number of papers published, as well as numerous faculty and student exchanges. In 2009, Bryan Crosby and Sarah Smith were two students selected from many applicants to attend Fudan University during the summer semester. While at Fudan University both Bryan and Sarah studied under the direction of Professor Ren, Co-director of Biodiversity Institute at Fudan University.

China Internships

In 2009 no SURP students participated in the China Internships with the Chinese Academy of Land and Resource Economics (CALRE) and the China Land and Surveying and Planning Institute (CLSPI) in Beijing, but two students are going in 2010.

International Experience Awards

Ten years ago, the International Experience Awards (IEA) were created with revenues generated by our China projects in order to provide students with a unique international experience. In 2009, the IEAs were also supported by the OPPI Eastern Ontario's District and donations from the SURP alumni. Five awards of \$1,700 were given out in 2009. Proposals on planning-related topics are submitted for adjudication by a selection panel comprised of first- and second-year students. The proposals are judged on their feasibility, practicality and innovation. The award recipients give a presentation to the student body and faculty before and after returning from their trips. In addition, they prepare a one- to two-page summary of their experiences with appropriate pictures,

which may be added to the School's web page and used in other School communications materials. The 2009 awardees were Sarah Brown ('09) for travel to Scandinavia (Stockholm, Oslo, Helsinki), Devin Lake ('09) for travel to Santiago, Chile and Carl Isaak ('11) for travel to Edinburgh, Scotland.

The two awards of \$1,700 each given to the Fudan Exchange and Beijing Internships were split amongst four students (\$800 each). The four students were, Andrew Nakazawa ('11) Beijing Internship, Natasha Reaney (11') Fudan Exchange, Drew MacMartin ('11) Fudan Exchange and Laura Moebs ('11) Fudan Exchange.

FACULTY

Ajay Agarwal taught SURP-818 Physical Planning during Fall- 2009, his debut semester at SURP. In SURP 818 the students proposed a physical design strategy for the area comprising the "North Block" in downtown Kingston. The proposed physical design strategy substantially improves "liveability" of the area. During Winter-2010 semester, he taught SURP-848 Community Design, SURP-888 Healthy Communities (with Dr. Leela Viswanathan), and SURP-803 Employment Analysis (module). The Healthy Communities course was offered for the first time at SURP. In addition to SURP students, the course drew graduate students from Public Health and Public Policy.

This year, **John Andrew** transitioned from a full-time faculty position at SURP to an adjunct position, in order to devote more time to operating and growing Queen's University's Executive Seminars on Corporate and Investment Real Estate (ESCIRE), founded in 2004. ESCIRE had its most productive and profitable year to date, hosting three seminars in Toronto, attended by a total of 270 commercial real estate executives. Closely linked to ESCIRE, John continued his research on environmental issues within commercial real estate, funded by two private-sector research grants. John taught SURP 841: Real Estate Decision Making, Real Estate Management in the Queen's School of Business, and Environmental Policy in the School of Environmental Studies; and gave three guest lectures in other departments. In his new position, John continues to run SURP's student internship program, coordinates two real estate scholarships, and supervised the Master's Report research of 13 students. He is a frequently commentator on real estate issues in national and local newspapers, CBC Radio, Business News Network (television), and online media. In addition to consulting on environmental and planning matters to several local governmental and community organizations, John served on advisory committees of CoreNet Global and the joint Environmental Labour Market Transition Project of Human Resources and Skills Development Canada and ECO Canada. He continued to maintain a small professional practice as a facilitator and mediator, providing services to two conservation authorities. He also served as a course instructor and roster mediator with the Mediation Centre of Southeastern Ontario.

Despite his new administrative duties **David Gordon** taught parts of six courses, led field trips in Montreal, Niagara Falls, Toronto and Kingston and supervised 17 graduate students during the year. He continued some of his former administrative portfolio, professional liaison and alumni affairs, and as the Faculty Coordinator of the National Executive Forum on Public Property. Dave combined faculty recruiting with research presentations at conferences for Canadian, American and European professors. Professionally, he participated in the Canadian Institute of Planners conference in Niagara Falls and Eastern Ontario's World Town Planning Day celebrations. He continues his research on the planning history of Canada's capital city, redevelopment (funded by the Forum) and Canadian suburbs (funded by SSHRC), employing twelve students as research assistants. Dave was honoured to be appointed Director of SURP in July 2009.

Hok-Lin Leung began his retirement officially on July 1, 2009, though he had been on administrative leave for a year and a half before that. As such, he had already

established a routine of two lecture tours in China every year – one in spring and one in autumn. The tours covered the usual suspects, Tsinghua and Peking University in Beijing and Fudan and Tongji in Shanghai. The second "Theory Festival" was held in Beijing in October 2009, with speakers from musicology and molecular biology. Participants came from all parts of China. The idea was to develop urban theory and planning theory through the use of metaphors, analogies and associations drawn from other disciplines. The translations of his 1986 book *Towards a Subjective Approach to Policy Planning* and *Evaluation: Common-Sense Structured* was published in a bilingual format by the People's University Press, as part of a series of public policy classics. The first essay, "The Culture DNA of Western Society, Economy and Politics: The Beginning" was published in the journal *China Public Administration Review* (vol. 8), Tsinghua University Press, 2009. The second essay "The Cultural DNA of Western Society, Economy and Politics: The Competition" will be published in May, 2010. He has been working towards a book on this subject, to be completed by 2011.

The training of senior officials and Party cadres on public policy planning methods continued at the Development Research Center, State Council (where he was appointed as a Special Expert) and the China Executive Leadership Academy, Pudong (where he was appointed as Director of Public Policy Case Development). In Canada, he continued to convene the Ambassadors' Forum, with three sessions in 2009.

In the fall 2009 semester, **John Meligrana** taught one course: SURP-824 Land Use and Real Estate Development Project Course. In the winter 2009 semester, he taught SURP-815 Legal and Governmental Processes, SURP-844 Real Estate Planning and Development (with D. Gordon), and SURP-853 Environmental Services. He continues to work with the Green Committee of the Tamworth and Erinsville Community Development Committee in Stone Mills Township to implement the community's Local Environmental Action Plan. John continues his research into China's urban development and planning. He helped to spearhead the creation of the *Queen's-Fudan Network for Environment and Sustainability Research* which received approval from Queen's University in March 2009. The core objective of the Network is to bring together both Queen's and Fudan researchers to explore the complex issues of achieving sustainable development in China. The Network will build upon the existing and ever increasing institutional ties between Queen's and Fudan Universities.

Andrejs Skaburskis taught five courses in 2009. He taught Survey Research Methods and Economics of Land Development and Planning in fall 2009 and Quantitative Methods and Housing Policy in winter 2009. He also supervised 11 students and 4 graduates. Andrejs is the Managing Editor at *Urban Studies* and sits on the Editorial Advisory Board of *J of Architectural and Planning Research, Housing Studies* and *Open J of Urban Studies*. He has also done review research proposals for SSHRC and the US National Science Foundation. Andrejs was an expert witness in the Port Colborne vs. Inco lawsuit, the largest environmental class action lawsuit in Canadian history. He prepared 5 reports related to the theory, quantification and measurement of damage created by the announcement of serious heavy metal soil contamination in Port Colborne and spent five grueling days in court in direct and cross-examination. We are still waiting for the judgment.

Leela Viswanathan joined SURP as tenure-track faculty in July 2009 and she is cross-appointed with the Geography Department. In April 2009, Leela was awarded the Julian Szeicz Award for Excellence in Teaching by the Geography DSC. In the winter of 2009, she taught SURP 802 Qualitative Methods. In the fall 2009 semester, Leela cotaught SURP 817 An Intellectual History of Urban and Regional Planning (with David Gordon) along with SURP 812 Qualitative Research Methods, and SURP 823 Housing and Human Services Project Course.

Graham Whitelaw continued his SSHRC-supported research on community-based land use planning and environmental assessment with the Mushkegowuk Council and Fort Albany First Nation. Graham's research on strategic environmental assessment, supported by the Canadian Environmental Assessment Agency Research and Development Program (partnership with Environment and Resource Studies, University of Waterloo and Oak Ridges Institute for Applied Sustainability), was completed in 2009. The synthesis report can be accessed at http://www.ceaa.gc.ca/Content/B/2/7/B273F899-FA7C-4315-A23C-44028B73853E/STORM-eng.pdf. Graham is also working with Leela Viswanathan and others from the Sustainable Development Research Group at Queen's University to develop a research program on climate change adaptation and urban planning. Graham taught SURP 856 Environmental Assessment, in the winter term of 2009 and SURP 825 Environmental Project course, in the fall term of 2009. Graham also taught 3 undergraduate courses in the School of Environmental Studies. He is currently supervising (or co-supervising) the research of seven masters students (three from SURP, four from Environmental Studies).

Sue Hendler – An appreciation

John Meligrana, Bev Baines and Dave Gordon

Dr. Sue Hendler died on September 14, after a brave struggle with cancer. She was originally educated as a biologist at Carleton and her interests evolved during a master's in environmental design at Calgary and a planning doctorate at Waterloo. Sue began teaching at Queen's in 1987 in the School of Urban and Regional Planning, and made other friends and colleagues in Philosophy and Women's Studies. After 1993, she was a tenured associate professor at SURP and cross-appointed to Women's Studies. Sue became the Head of the Department of Women's Studies, initiating its graduate program, planning its growth and overseeing its transformation from an institute to an academic department from 1999-2004.

As any student will tell you, visiting Sue's office was an adventure. Books, magazines, boxes, food, equipment and various unidentifiable objects were all piled almost as high as her office ceiling. This was Sue's approach – acquire as much information and knowledge from wherever you can and store it for later reflection. To the rest of us it looked like clutter, but not to Sue. She had the uncanny ability to draw connections among seemingly unlikely and unrelated material, thoughts and experiences. She demonstrated this skill successfully throughout her academic career and was nominated for our university's highest teaching awards. Indeed, during one lecture she was able to make a good connection between her big curly hair and an approach to city planning!

More fundamentally, Sue explored the integration of planning theory and practice through the unifying theme of ethics. Her ground-breaking edited volume *Planning Ethics: A Reader in Planning Theory, Practice and Education* continues to serve as a foundation text for student planners. She challenged a generation of professional planners to build more humane cities, to think about their behavior and to question societal norms and conventions.

Sue built intellectual bridges between the women's studies and planning disciplines. Over the past ten years, she worked tirelessly to write women into the planning history of Canadian communities. She located and interviewed some of the first women to work as community planners in Canada. These interviews became part of her book project; tentatively titled *I Was the Only Woman: Women and the Planning Profession in Canada*. This book will be published posthumously, with the assistance of former graduate students.

In all these efforts, Sue's approach was always straight-forward and no-nonsense. In the world of academia, she was somewhat unconventional. While many academics ask long-winded questions, Sue was well-known for her short but pointed queries - ones that always required careful thinking and long answers. She was more comfortable teaching in small classrooms than large lecture halls; would rather listen than talk; and have group discussions than lecture. She refused to be swayed by one intellectual fad or another – she set her own path to enlightenment. It is difficult to assign any one label to Sue – she was a scholar, an administrator, a feminist, an environmentalist and community advocate all rolled into one. As we work late into the night on our next essay, book, lecture, or grant application, Sue's life is a reminder of the benefits of living a balanced life - one that includes family, friends, community, nature, books, poetry, art and stories. All these things she treasured.

She will be missed and not soon forgotten.

John Meligrana was a student of Sue Hendler and later a faculty colleague in the School of Urban and Regional Planning; Bev Baines is Professor of Law and Head of the Department of Women's Studies; Dave Gordon is Director of SURP.

PUBLICATIONS

- Giuliano G. and A. Agarwal (in press) "Public Transit as a Metropolitan Growth and Development Strategy", in Wolman H., N. Pindus, and H. Wial editors (forthcoming) *Urban and Regional Policy and Its Effects Vol.* 2, Washington D.C.: The Brookings Institution Press.
- **Andrew, John S.** "The Role of Consensus Building and Conflict Management Tools in Contaminated Site Remediation and Redevelopment", in Pamela Welbourn, Harry Cleghorn, Joseph Davis, et. al., (ed.) From Contamination to Revitalization: The Story of Brownfields Development and Smart Growth in Kingston, Ontario, Classroom Complete Press, 2009.
- **Cappe, Marni.,** "City Magnets II Benchmarking the Attractiveness of 50 Canadian Cities", *Conference Board of Canada*, January 2010.
- **Gordon, D.L.A.,** "Implementing Plans for Political Capitals" (with M. Seasons) Canadian Journal of Urban Research, Vol. 18, No. 1 (Supplement 2009) pp. 94-117.
- **Leung, Hok-Lin**, "Cultural DNA of Western Society, Economy and Politics: The Beginning", *China Public Administration Review*, Vol. 8, pp 1-49, 2009.
- **Leung, Hok-Lin**, "Cultural DNA of Western Society, Economy and Politics: The Competition", *China Public Administration Review*, (forthcoming, May 2010).
- **Leung, Hok-Lin,** "Towards a Subjective Approach to Policy Planning and Evaluation: Common-Sense Structured", (bilingual format) *People's University Press*, 2009.
- **Leung, Hok-Lin,** "Development of China's Planning Theory: Some Initial Thoughts", *Urban Planning Forum*, #1, January 2009.
- **Leung, Hok-Lin,** "Planning: Faith or Science", *Urban Planning Forum.* #4, July 2009. **Meligrana, John** and Tamworth-Erinsville Green Sub-Committee *Local Environmental Action Plan*, 2009.
- Ren, Wenwei; **Meligrana, John**; Zhang, Zhiyao and Anderson Bruce "Balancing Economic Development and Environmental Protection: A Discussion of China's Hydroelectric Dam Projects", in *Economic Transitions with Chinese Characteristics: Thirty Years of Reform and Opening Up* edited by A Sweetman and J. Zhang, Montreal & Kingston; McGill-Queen's University Press 2009.
- **Qadeer, Mohammad,** "What is this thing called Multicultural Planning?" Plan Canada Special Issue on 'Welcoming Communities' published in partnership with Citizenship and Immigration Canada, pp 64-67, Nov 2009.
- **Qadeer, Mohammad**,"Cultural segmentation of Pakistani women", *Lahore Journal of Policy Studies*, 3/1, pp 83-96, December 2009.
- **Skaburskis, Andrejs** (in press) Gentrification and the Rent Gap in the Context of 'Risk Society', *Environment and Planning A*
- Moos M and A. Skaburskis (in press) "The Changing Settlement Patterns of Home-Workers and commuters in Canada", *Urban Affairs Quarterly*
- **Moos M and A. Skaburskis** "Workplace restructuring and Urban Form: The Changing Settlement Patterns of Home-Workers and commuters in Canada", *Journal of Urban Affairs*, 32 (1), 25-53, 2010.
- **Skaburskis, Andrejs** "New Urbanism and Sprawl", *Wharton Real Estate Review*, XIII(2), p84 96, 2009.

- Moos M and **A. Skaburskis**, "Dwelling Type of Home Workers in Canadian Census Metropolitan Areas: Consequences for Sustainable Urban Form", *Journal Planning Education and Research*, 27(3), 391-340, 2009.
- **Viswanathan, Leela**. "Contesting Racialization in a Neoliberal City: Cross-cultural collective identity as a strategy among alternative planning organizations in Toronto", *GeoJournal*. DOI: 10.10007/s10708-009-9305-6, 2009.
- **Viswanathan, Leela.** "Postcolonial Planning and Ethno-Racial Diversity in Toronto: Locating Equity in a Contemporary Planning Context", *Canadian Journal of Urban Research*, 18, 1 Supplement, 82-102, 2009.
- McCarthy D, D. Kirchhoff, D Crandall, D. Levin and **G. Whitelaw**, "Exploring strategic environmental assessment in the context of a rapidly urbanizing municipality: Case study of the Regional Municipality of York, Ontario, Canada", *A Synthesis Report for the Canadian Environmental Assessment Agency*, Ottawa, Ontario, Canada. 2010.
- Theberge, J., G. Forbes, J.G. Nelson and **G. Whitelaw**, "Applying the Abiotic, Biotic and Cultural Resource Survey to the Bruce Peninsula National Park and environs", Nelson, J.D and P.L. Lawrence (Eds.), *Places: Liking Nature and Culture for Understanding and Planning*, University of Calgary Press, Calgary, Canada 2009.
- Allison R., G. Whitelaw, H. Cleghorn, "Social Issues, in P. Welbourn, H. Cleghorn, J. Davis and S. Rose (Eds.), The Story of Brownfields Development and Smart Growth in Kingston, Ontario: From Contamination to revitalization", Classroom Complete Press, Kingston, Ontario. 2009.
- The Steering Committee and **G. Whitelaw**, "What lessons have we learned?" in P. Welbourn, H. Cleghorn, J. Davis and S. Rose (Eds.), *The Story of Brownfields Development and Smart Growth in Kingston, Ontario: From Contamination to revitalization*, Kingston, Ontario; Classroom Complete Press 2009.
- **Whitelaw, G.**, D. McCarthy and L. Tsuji, "The Victor Diamond Mine environmental assessment process: A critical First Nation perspective", *Impact Assessment and Project Appraisal*, 27(3), 205-215. 2009.

ATTENDANCE/PARTICIPATION AT CONFERENCES

- G. Giuliano and **Ajay Agarwal.**, presentation, "Is Public Transit Investment an Effective Growth Managament Strategy?", the 49th Annual Western regional Science Association Conference held in Sedona, AZ Feburary 2010.
- **Agarwal, Ajay.,** presentation, "Planning and Urban Form: Evidence from the Los Angeles region", the 48th Annual Western Regional Science Association Conference held in Napa, CA, February 2009.
- **Agarwal, Ajay.,** presentation, "Local Governments and Urban Form: Case Studies from the Los Angeles Region", the 50th Annual Conference of the Association of Collegiate Schools of Planning (ACSP) held in Washington D.C, October 2009.
- **Andrew, John S.,** conference/seminar organizer, "Real Estate After the Credit Crisis: Capitalizing on Opportunities in Recovering Markets", seventh in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate. Toronto, Ontario. January 22, 2009.
- **Andrew, John S.,** conference/seminar organizer, "Global Real Estate Investment: Strategic Opportunities Emerging From Turbulent Markets", eighth in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate. Toronto, Ontario. May 21, 2009.
- **Andrew, John S.,** conference/seminar organizer, "Positioning for Recovery in Commercial Real Estate: Strategies for Emerging From the Credit Crisis and Recession", ninth in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate. Toronto, Ontario. November 16, 2009
- **Andrew, John S.**, conference attended, Toronto Real Estate Forum, Toronto, ON, December 2-3, 2009.
- **Cappe, Marni.,** presentation, "Climate Change for Planners", the Commonwealth Association of Planners (Americas meeting), Port of Spain, Trinidad, November 2009.
- **Cappe, Marni.,** conference presentation, "Planners' Response to Transit Vision 2040", the Canadian Urban Transit Association conference, Montreal, November 2009.
- **Cappe, Marni.,** webinar presentation, "Housing in My Backyard: A Municipal Guide for Responding to NIMBY", organized by CMHC, Dec 2009.
- **Cappe, Marni.,** presentation, "Climate Change for Planners", the World Urban Forum V, Rio de Janeiro, March 2010.
- **Cappe, Marni.,** panel, "Planning in Canada", presentation as part of the "Planning in the UK, Canada, and the US", the American Planning Association Conference, New Orleans, April 2010.
- **Gordon, David L.A.**, conference presentation, "A Greenbelt for Canada's Capital: 1899-2000" Greenbelt National Visioning Forum, National Capital Commission, Ottawa, November 2009.
- **Gordon, David L.A.**, conference presentation, "Learning from the Past: Precedents for Canadian Urbanism" Canadian Institute of Planners national conference, Niagara Falls, September 2009.
- **Gordon, David L.A.**, conference presentation, "Canadian Urbanism: A Distinctive Tradition" Canadian Urbanism symposium Toronto, October 2009.

- **Gordon, David L.A.**, conference presentation, "Noulan Cauchon and the City Scientific in Canada's Capital", Jones Civil Engineering Forum, Queen's University, February 18th, 2009.
- **Gordon, David L.A.**, faculty organizer and moderator, National Executive Forum on Public Property conference, Halifax, NS, May 28-30, 2009.
- **Gordon, David L.A.**, faculty organizer and moderator, National Executive Forum on Public Property retreat, Montreal, QC, November 5-7, 2009.
- **Leung, Hok-Lin**, convener, "The Economic Outlook for Canada and the Implications on Canada's Relationship with the Asia Pacific Region", Ambassadors' Forum Ottawa, ON, April 9, 2009.
- **Leung, Hok-Lin**, convener, "Cultural DNA of Western Society, Economy and Politics", Ambassadors' Forum, Kingston, ON, June 26, 2009.
- **Leung, Hok-Lin**, convener, "How to be effective with the Government Bureaucracy of Canada", Ambassadors' Forum, Ottawa, ON, September 25, 2009.
- **Leung, Hok-Lin**, convener, "International Human Rights Day: Growing Inequality and the Ignoring of the Covenant on Economic, Social and Cultural Rights", Ambassadors' Forum, Ottawa, ON, December 10, 2009.
- **Meligrana, John,** conference presentation, "Land Use and Environmental Policy Making in China: Lessons from the China-Canada Collaborative Public Policy Project", *Congress of the Humanities and Social Sciences*, Carleton University, Ottawa, ON, May 25, 2009.
- **Meligrana, John** conference presentation, "Introduction to Canada's Land Management and Planning System", *Collaborative Training Program* Ministry of Land and Resources, People's Republic of China----Queen's University, Canada Land Management, Kingston, ON, June 16, 2009.
- **Meligrana, John**, conference presentation, "Introduction to Policy Options Project" presented to the staff of the Policy Research Office of Xi'an Municipal Committee of CPC, Xi'an, China November 8, 2009.
- **Meligrana, John** conference attendee, Entrepreneurship Fair hosted by Kingston Economic Development Corporation at Portsmouth Olympic Harbour, Kingston, ON, October 1, 2009.
- **Skaburskis, Andrejs** referee, "New Urbanism and Sprawl", Association of American Geographers, Las Vegas, Nevada, March 2009.
- **Skaburskis, Andrejs** invited lecture, Association of Collegiate Schools of Planning, Panel on publishing planning scholarship, Washington DC, November 2009.
- **Skaburskis, Andrejs** invited lecture, University Tehran "The Changing Structure of Contemporary Cities" February 2009.
- **Skaburskis, Andrejs** invited lecture, "Structural Shifts in Land Values in Canadian Cities", Royal Melbourne Institute of technology, December 2009.
- **Viswanathan, Leela**, conference presentation. "Fostering sustainable immigrant settlement in small and medium size Canadian cities." Association of American Geographers (AAG) Annual Conference. Las Vegas, Nevada, March 22-27, 2009.
- **Viswanathan, Leela**, attendee. Canadian Association of Geographers annual conference. Ottawa, May 26-30, 2009.
- **Whitelaw, G.** and P.F.J. Eagles, invited presentation, "The role of conservation biology in the establishment of a natural heritage system for the Oak Ridges Moraine,

- Ontario, Canada", Symposium: Conserving connectivity in changing landscapes, Reese Room, High Country Conference Centre, Flagstaff, Arizona, October 6, 2009.
- Whitelaw, G., D. McCarthy and L. Tsuji, invited presentation, "The Victor Diamond mine Environmental assessment: A First Nations Perspective, Invited presentation to the Ontario Association for Impact Assessment, Environmental Assessment at a Crossroads Conference", Ontario Science Centre, Toronto, ON, October 22, 2009.
- Whitelaw G. And P.F.J. Eagles, invited presentation, "Regional environmental land use planning activities benefiting Great Lakes Protection: Case studies of the Niagara Escarpment and Oak Ridges Moraine", Ontario, Canada. Concurrent session, 32nd International Association of Great Lakes Research Conference, University of Toledo, Toledo, Ohio, May 19-22, 2009.
- Whitelaw, G. invited presentation, "Explanation of models of sustainability for the Oak Ridges Moraine", Plenary presentation, Community well being symposium, Bethany Ranch Resort, City of Kawartha Lakes, ON, May 1-2, 2009.

RESEARCH GRANTS AND PROJECTS

Ajay Agarwal has continued with his research of the Los Angeles urban spatial structure while also embarking on a new project researching the impact of public transit in Toronto's urban form. Ajay presently has two articles under review in peer-reviewed journals.

John Andrew's two research projects on the financial feasibility of "green" versus conventional office buildings continue, funded by a \$20,000 research grant from GWL Realty Advisors Inc. and a Real Property Association of Canada Research Grant (\$5,150). These are part of John's broader research agenda focusing on environmental issues within commercial real estate, and is closely linked to Queen's University's Executive Seminars on Corporate and Investment Real Estate.

David Gordon continues a SSHRC research grant (\$75,000; 2008-11) to investigate the number of Canadians who live in suburbs. We guesstimate that over half of our population lives in conventional suburbs, but, surprisingly, there is neither an accurate estimate nor an accepted definition of this important component of our urban areas. Dave's research on the planning history of Canada's capital city is also supported by SSHRC. Preliminary results are available on the project's web site www.PlanningCanadasCapital.ca and a new grant from the Richardson Fund to purchase historic maps and images. The book manuscript for his illustrated history of the capital is in review at the publisher.

Hok-Lin Leung continued with his advisory work with the Chinese Ministry of Land and Resources (Strategic Plan) and Ministry of Urban and Rural Construction and Housing (formerly the Ministry of Construction). He also continued his training for the Development Research Center, State Council, China and the China Executive Leadership Academy, Pudong. The second "Theory Festival" was held in Beijing in October 2009. In Canada, Hok-Lin continued with the Ambassadors' Forum.

John Meligrana was awarded the Policy Options Project (\$300,000) entitled "Study on the Reconstruction of Ancient Urban Area and Protection of Hui Muslim Cultural Heritage of Xi'an" by Canadian International Development Agency and administered by Agriteam, Work on this project began in November when John travelled to Xi'an, China to complete the project's work planning mission. John was a member of the Research Advisory Group for the SSHRC-CURA *Community-University Research Partnerships to Revitalize Rural Economies* grant application prepared by Principal Investigator Yolande E. Chan, Professor and Director, The Monieson Centre.

Andrejs Skaburskis continued his SSHRC SRG sponsored research on Gentrification in Toronto and its effect on income distribution.

Leela Viswanathan continues with her research on local sustainability and immigration issues in southern and eastern Ontario with the support of Queen's SARC funds. She is also collaborating with researchers in the Queen's Sustainable Development Research Group, (chaired by G. Whitelaw) on establishing a research focus regarding

climate change, land use and sustainability. Leela is also involved in national research as a co-investigator (along with eleven researchers from Toronto and Vancouver) on a SSHRC-CURA-funded project "Neighbourhood Houses in Canada: Examining a place-based solution to complex challenges in Canadian urban communities" led by Dr. Miu Chung Lan (University of British Columbia, Social Work) that has succeeded through the first Letter of Intent (LOI) stage. Furthermore, with the assistance of a Community Service Learning (CSL) Teaching Grant from Queen's University, Leela is conducting research with MPL candidate Bartholomew Ryan on the theory, design and implementation of a CSL teaching model in planning pedagogy. In 2009, Leela published two refereed journal articles in *GeoJournal* and the *Canadian Journal of Urban Research* and was a referee for articles for *Urban Studies*, *Cultural Geographies*, and *Emotion*, *Space, and Society*.

Graham Whitelaw currently has four SSHRC funded research projects. Three deal with land use planning and environmental assessment in the Mushkegowuk Territories (western coast of James Bay). The fourth looks at biodiversity science and conservation in southern Ontario. Sarah Ramey, MPL candidate was funded through this grant and will defend her thesis titled "The influence of science on environmental planning in the Long Point region: how characterizations of science affect current and future landscapes" in June 2010. Other research projects focus on guerrilla gardening and planning, First Nation land use plan evaluation, land management for recreation in southern Ontario, managing paddling activities in the 1000 islands, and planning for biking and pedestrian use in Canada's largest cities.

UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK

Ajay Agarwal serves on the SURP Board Committee and the SURP Academic Committee. He also serves on the Appointments Committee as well as the Renewal and Tenure Committee. In January 2010, Ajay visited CEPT University in India to initiate discussions regarding an international development project course for SURP students. Ajay received a very warm and positive response from the local faculty, who expressed their keen interest and willingness to support such an international venture by SURP.

John Andrew's principal administrative responsibility at Queen's is running the Executive Seminars on Corporate and Investment Real Estate. He also managed the SURP student internship program, served on the Faculty Hiring Committee, served on the Search Committee for Director of SURP, coordinated three student scholarships and awards, and served on the Departmental Ethics Board. He supervised 13 graduate students (for the two years of the program combined) and served on one thesis examination committees. John peer-reviewed an article for the Journal of Environmental Planning and Management. He served on an adjudication panel for the Ontario Graduate Scholarship Program and on the CoreNet Global University Alliances Subcommittee. John provided strategic conflict management and independent facilitation services to the Cataraqui Region Conservation Authority and the South Nation Conservation Authority, and continued to function as a Roster Mediator and course instructor with the Mediation Centre of Southeastern Ontario.

Dave Gordon was appointed Director of the School after a sixteen month apprenticeship as Acting Director. At Queen's, he served on the Senate/Board Campus Planning and Development Committee, the Campus Grounds Committee and as faculty coordinator for Green Scheme. In Kingston, he served on a program that feeds the homeless in downtown, and gave public lectures on excellence in urban planning. In Ontario, Dave assisted the OPPI with their professional awards and World Town Planning Day programs. In Canada, he assists the Canadian Urbanism (CanU) working group and is the faculty coordinator of the National Executive Forum on Public Property, serving on the Executive Committee and chair of its Research Committee.

In the broader international academy, Dave serves on the board of the International Planning History Society, and its conference international advisory committee. He also serves on the editorial boards of the *Journal of Urban Design*, the *Journal of Planning Literature* and the *Journal of Architectural and Planning Research*. He reviewed papers and manuscripts for seven other journals and two presses.

Hok-Lin Leung continued with the training of mid-level professionals from the Ministry of Land and Resources, China. A three-week training session in Canada for a group of 50 professionals was held in August. Also 8 interns of the same Ministry were placed at various government agencies for a 5-month period (September 2009 to January 2010). The Ambassadors' Form, which brings together 20 Asian-Pacific ambassadors to Canada held session in April (The Economic Outlook for Canada and the Implications on Canada's Relationship with the Asia Pacific Region), June (Cultural DNA of Western

Society, Economy and Politics), September (How to be Effective with the Government Bureaucracy of Canada) and December (International Human Rights Day: Growing Inequality and the Ignoring of the Covenant on Economic, Social and Cultural Rights).

John Meligrana is the manager of the Fudan University, Shanghai, China - Student University Exchange Program. He is also the manager of the Student Work Placement program with the Ministry of Land and Resources in China. In addition, John manages and coordinates the special training program with the Ministry of Land and Resources (MLR) in China, which provides a two-week intensive training program in land use planning every year at Queen's for approximately forty government officials from China's MLR. In 2009, John continued to serve as the Chair of Subcommittee V of the Advisory Research Committee. John also serves as a member of the Editorial Advisory Board for the *Canadian Journal of Urban Research*. He was a manuscript reviewer for the following journals: Canadian Journal of Urban Research, The Annals of the Association of American Geographers, Water Resources Management and Urban Studies.

Andrejs Skaburskis is the Managing Editor at *Urban Studies* and sits on the Editorial Advisory Board for the *Journal of Architectural and Planning Research*, *Housing Studies* and *Open J of Urban Studies*. He has also done review research proposals for SSHRC and the US National Science Foundation.

Leela Viswanathan functioned as faculty liaison to the Visiting Speakers and Events committee at SURP. Leela is currently supervising (or co-supervising) three graduate students (three at SURP). She also liaised with the Geography Department on behalf of SURP in order to develop a coordinated degree between the two programs. Leela sat as an internal examiner on one MA thesis defense committee in the winter 2009 semester. In 2009, Leela applied for the CIP and OPPI full membership designation.

Graham Whitelaw is a member of the Academic Committee and Board of the Planning School (and is also a member of the School of Environmental Studies Appointments Committee and Graduate Committee). He participated in one hiring committee and was on the Heads Selection Committee for Geography. Graham continued his co-chair responsibilities for the Sustainable Development Research Group at Queen's. He is a member of a number of Boards including the Oak Ridges Moraine Foundation and the Oak Ridges Institute for Applied Sustainability. He is also on the editorial Advisory Board for Environments Journals and was a reviewer for three international journals in 2009.

STUDENT PROJECTS COMPLETED FOR CLIENTS/COMMUNITY GROUPS

SURP-823: Housing and Human Services Project Course (Fall 2009)

A team of seven students collected and synthesized information on behalf of the Social Planning Council of Kingston and Area in order to develop a model for affordable housing in downtown Kingston. This project was coached by Dave Jackson of the Social Planning Council, and supervised by Leela Viswanathan of SURP. The affordable housing model named "Hillside Village" was proposed for the Byron Parking lot site located on Queen Street in downtown Kingston. The student consultants developed a model that provided for housing and street-level commercial space. The rental units would serve tenants living in various income brackets. The model also included a number of 'limited equity' units which would enable tenants to purchase their unit at lower than market prices, thus making homeownership more affordable. Additional sustainability features to the model included green technologies (e.g., solar voltaic technology, geothermal energy systems), green roof and a rooftop garden. The model also included components to foster a sense of community such as communal space and a CarShare program. The student consultants have been pleased by the fact that the City of Kingston is working with the Social Planning Council and drawing from their project report in order to investigate affordable housing options for the Kingston community.

SURP-824: Land Use and Real Estate Development Project Course (Fall 2009)

SURP 824 students worked under the direction of David Gordon and Sonya Bolton, Senior Planner, City of Kingston to complete a report entitled Residential Intensification in Kingston's Near-University Neighbourhoods. The students undertook a detailed study of existing City policies, coupled with an examination of intensification policies in other university towns and cities, to determine a framework for future residential intensification in Kingston's core. The students' 21 recommendations called, among other things, for the City of Kingston's Zoning By-Law to place greater emphasis upon Floor Space Index as a tool to ensure appropriate residential intensification, and for Queen's University to play a greater role in providing student housing. The resultant report was profiled by CBC Radio and the Kingston Whig-Standard and Kingston this Week newspapers, and the students were invited to present their findings to several groups, including the City of Kingston Planning Committee, Kingston Rental Property Owners' Association, and the Sydenham Ward Tenants' and Ratepayers' Association.

SURP-825: Environmental Project Course (Fall 2009)

Graham Whitelaw taught SURP 825 Environmental Project Course. For the project course, students worked with the local conservation authority to develop two concepts for the Frontenac Institution lands in Kingston, Ontario.

SURP-848: Community Design (Winter 2010)

In SURP 848 taught by Dr. Carl Bray the students proposed a new plan for the neglected upper Princess Street. Their study received extensive coverage in the Kingston Whig Standard.

ACTIVITIES OF INTEREST TO THE WIDER QUEEN'S COMMUNITY

John Andrew was quoted in "Reviving City's 'Dead' Zone." *The Kingston Whig-Standard*, Paul Schliesmann, February 17, 2009. He was also quoted in "Ottawa Pins Recovery on Home Reno Boom." *The Globe and Mail*. Lori McLeod, January 28, 2009. He was interviewed live on Business News Network (national television), "Commercial Real Estate Update" on "Trading Day", May 20, 2009.

Dave Gordon's research was features in a special session on "Rethinking Suburbia" on TVO's *The Agenda*. His research was also cited in articles by the Toronto Star and Ottawa Citizen.

Gerald Hodge won the prize for the best photography in the Queen's Alumni photo contest 2009, for which he won a luxury cruise for two. **Andrejs Skaburskis** won the prize in 2008 and SURP student Adrian Brett won the best student image prize in 2009.

EXTERNAL INITIATIVES

National Executive Forum on Public Property founded at Queen's University

The National Executive Forum on Public Property, in its 12th successful year of operation, ended 2009 with 25 government Member organizations: BC Accommodation and Real Estate Services, BC Hydro, Canada Lands Company, City of Brampton, City of Calgary, City of Edmonton, City of Mississauga, City of Montreal, City of Ottawa, City of Toronto, City of Vancouver, City of Winnipeg, Correctional Service Canada, Department of Fisheries and Oceans, Department of Foreign Affairs and International Trade, Department of National Defence, Manitoba Infrastructure and Transportation, New Brunswick Supply and Services, Newfoundland and Labrador Transportation and Works, Nova Scotia Transportation and Works, Ontario Realty Corporation, Public Works and Government Services Canada, Saskatchewan Ministry of Government Services, Transport Canada, and Treasury Board of Canada, Secretariat.

Associate Members were Altus Group Limited, Canadian Pacific Railway Co., Cushman & Wakefield LePage Advisors, Praeneste Technologies, ThinkingStrategy: New Paradigms Inc., and VFA Canada Corporation.

Academic Advisors to the Forum were David Gordon (Queen's), James McKellar (York), Jacqueline Vischer (Université de Montréal), with David Amborski, School of Urban and Regional Planning, Ryerson University, joining at mid-year. His academic research has focused on municipal finance and land development issues, providing a useful resource for the Forum.

The Forum Convenor is Cathie Macdonald and Assistant Convenor is Connie Brobeck. David Gordon is the Faculty Coordinator.

Fifty-five people attended the Forum's twelfth annual conference, called a symposium to better reflect its format and approach, held in Halifax, May 28-29, with the theme. "Leveraging Investments in Infrastructure and Real Property." Symposium sessions were: "New times, new opportunities for public property – restoration, remediation and redevelopment," "Economic stimulus packages – using opportunities and managing risks," and three sessions on "Leveraging of public real property assets – Achieving public objectives, Getting results working with others, and Tools for success." Storm Cunningham, CEO: Resolution Fund, LLC (Washington, DC), Founder: Revitalization Institute (headquartered at Seneca College, Toronto), and author of reWealth, opened the symposium. A special presentation was made by David Oxner, Executive Director, Nova Scotia Gateway Initiative for Department of Transportation and Infrastructure Renewal. The Members' Day meeting following the symposium reviewed the symposium findings and set the agenda for the upcoming year. The Members' Retreat, held again in Montreal, November 5-7, included the Roundtable, with opportunities for discussion interspersed between reports, as well as a special roundtable on how different organizations were responding to the changed financial situation.

Discussion sessions were on performance measures and development corporations, and the development of priority topics for research/collection of information.

The 2009 Research Program continued with the following initiatives, proposed by members: Information systems – a survey of members to list the systems they use, and the lessons learned in their introduction; Sustainable projects – an overview survey of member organizations' projects focusing on what certification was used and how the project rated subsequently, an ongoing initiative; Lease administration – a survey of members as to processes and cost savings; P3 projects – a collection of information already available on case studies and literature review through such organizations as the Canadian Council on Public Private Partnerships and Partnerships BC; and, developing a list of useful links to include on the web site. Survey results and other documents and links are available on the Forum website or in hard copy from the Forum office.

Ten SURP students were placed in internships with five Forum Members during the summer term between the first and second year of the Master of Urban and Regional Planning Program.

Two newsletters were distributed to Members and posted on the Members-Only section of the website, the first using summaries of discussions at the Symposium's Members' Day Meeting and the second, with information from the Retreat. The Forum's web site, www.publicpropertyforum.ca, continues to post presentations from the various Forum events.

Executive Seminars on Corporate and Investment Real Estate

ESCIRE hosted three executive seminars in Toronto in 2009. A total of approximately 270 senior executives attended these events, which are each capped at 100 paying registrants in order to ensure their high quality and interactivity. ESCIRE continues to receive very favourable feedback from clients regarding the choice of seminar themes, the design of the four panel sessions that constitute each seminar, and the high calibre of the speakers and moderators that we engage. In addition to the commercial success of the seminar series, it has since its creation in 2004 gradually built up the reputation of Queen's as a well-respected provider of executive development events to the commercial real estate sector. In addition to revenue, ancillary benefits to SURP continue to be guest speakers for real estate courses, scholarship funds for students, jobs for graduates, and research funds for faculty. The titles of our January, May and November seminars were "Real Estate After the Credit Crisis: Capitalizing on Opportunities in Recovering Markets", "Global Real Estate Investment: Strategic Opportunities Emerging From Turbulent Markets", "Positioning For Recovery In Commercial Real Estate: Strategies For Emerging From The Credit Crisis And Recession." While the credit crisis and resulting downturn in the commercial real estate sector delayed the planned conversion of ESCIRE to a corporate membership model, this multi-stage process is being initiated in the Spring of 2010.

China Projects

In June a group of 50 land and mining professionals from the Ministry of Land and Resources had a three-week training session in Canada. This program had been in place for 14 years. In September 2009 we placed eight interns on a five-month training program (this was the 14th year). There were 3 visiting scholars from the Development Research Center, State Council and China Ministry of Education.

Ambassadors' Forum

Started in 2003, the Forum brings together the Heads of Missions to Canada from 20 Asia-Pacific countries. It is funded by the Office of the Vice Principal (Academic) and the Office of Research Services. In 2009, there were four sessions, and topics included:

April, "The Economic Outlook for Canada and the Implications on Canada's Relationship with the Asia Pacific Region",
June, "Cultural DNA of Western Society, Economy and Politics",
September, "How to be effective with the Government Bureaucracy of Canada",
December, "International Human Rights Day: Growing Inequality and the Ignoring of the
Covenant on Economic, Social and Cultural Rights"

Sessions were held in Ottawa. The June session was held, as our tradition, in Kingston, with a luncheon hosted by the Principal at Summerhill.

APPENDIX A SCHOOL OF URBAN AND REGIONAL PLANNING COURSE OFFERINGS 2009-2010

Fall Term 2009

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Core:				
SURP-811	Normative Decision-Making in Planning (Cumming/Skaburskis)			
-81/	-817 An Intellectual History of Urban and Regional Planning (Viswanathan			
010	/Gordon)			
-818				
-823 Housing and Human Services Project Course (Viswanathan/ Jackson.				
924	Osborne)			
-824	-824 Land Use and Real Estate Development Project Course (Bolton/Gor-Moligrang/Hassan)			
925	Meligrana/Hassan) -825 Environmental Services Project Course (Whitelaw/Gummo)			
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Methodolog SURP-801	•			
-806	• '			
-800 -810	1 /			
-812				
Electives:	Qualitative Methods (Viswanathan)			
SURP -841	Real Estate Decision Making (Andrew)			
-842	Economics of Land Development and Planning (Skaburskis)			
-858	Heritage Conservation (Bray)			
-881	GIS in Urban Planning (S. Agarwal)			
331	010 III 010 III 1 IIII III			
Winter Term 2010				
Winter Ter	m 2010			
Winter Ter	m 2010			
Winter Terr	m 2010			
Core: SURP-815	Legal and Governmental Processes (Meligrana)			
Core: SURP-815 -819	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis)			
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Core: SURP-815 -819 Methodolog SURP-803 -807	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) y: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming)			
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Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) Sy: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) Sy: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853 -855	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) Sy: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana) Environmental Planning and Management (Whitelaw)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853 -855 -870	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) (y: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana) Environmental Planning and Management (Whitelaw) Program Development for Human Services (Streich)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853 -855 -870 -874	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) Sy: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana) Environmental Planning and Management (Whitelaw) Program Development for Human Services (Streich) Housing Policy (Skaburskis)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853 -855 -870 -874 -886	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) (y: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana) Environmental Planning and Management (Whitelaw) Program Development for Human Services (Streich) Housing Policy (Skaburskis) F/W: Functional Planning: ADR in Public Disputes (Price et al)			
Core: SURP-815 -819 Methodolog SURP-803 -807 -808 Electives: SURP -840 -844 -848 -853 -855 -870 -874	Legal and Governmental Processes (Meligrana) Quantitative Methods (Skaburskis) Sy: Employment Analysis (A. Agarwal) Special Topic "Participation Techniques" (Cumming) Transit for Planners (Schiller) Land Use Planning (Gordon) Real Estate Planning and Development (Gordon/Meligrana) Community Design (A. Agarwal) Environmental Services (Meligrana) Environmental Planning and Management (Whitelaw) Program Development for Human Services (Streich) Housing Policy (Skaburskis)			

APPENDIX B GRADUATES AND RESEARCH TOPICS 2009

Barnett, Natalie Conflict North of the Greenbelt: A Comparative Evaluation of Growth Management in Barrie & Simcoe Country Bourhill, Iain Ill Winds A' Blowin: An Investigation of Local Opposition to Wind Energy and the Planning Response on Wolfe Island, Ontario Button, Jessica The Reuse of Surplus School Sites in Ottawa, Ontario: An Examination of Community Interests and Public Participation in the Acquisition, Planning and Conversion of Surplus School Sites Greening Our Neighbourhoods: An Investigation of Cann, Amy Neighbourhood Development, Green Design, and the Marketing Strategies of Lora Bay and The Shipyards Chang, Nellie Inclusionary Zoning for the Provision of Affordable Housing: A Comparative Analysis of Vancouver and San Francisco Evaluating "Aging in Place" Support Services in Ottawa with a Cholette, Christine Special Emphasis on Accessibility Gibson, Laurel Identification and Analysis of Predominant Trends of Ontario Municipal Board Decisions in 2007 Golden, Alissa Downtown Hamilton Transit Terminal: Transit-Supportive Urban **Design Guidelines** An Approach to Downtown Revitalization: Case Study - North Gravelle, Ashley Bay, Ontario Hendren, Michael Assessing the Potential Value of Landscape Character: Assessment in Improving the Lake Planning Process Juknevicius, Romas Tenant Perceptions of Green Office Buildings Kingsbury, Dan Gentrification in the Blue Mountains Levin, David Stormwater Management: A Comparison of Toronto, Halifax, and Vancouver's Practices Lubczynski, John Evaluating the Potential for Parking Cash Out: A Case Study of the Region of Waterloo's Administrative Headquarters in Kitchener, Ontario

McCreight, Andrew Design Review: A Comparison Between the National Capital Commission and City of Ottawa Strategic Environmental Planning at the Grassroots Level: Meek, Christopher Applying the SWOT Analysis technique to the Green Committee of Tamworth / Erinsville, Ontario Miranda, Charlene A Comparative Evaluation of Two Downtown Toronto Waterfront Parks Jeff Oakes Assessing Kingston's Walkability Oppedisano, Andrea Negotiated Space: The Case of Three Privately Owned Public Spaces in Toronto's Financial District Park, Kyungaie Evaluation of the Application of Compatible Land use Planning Around an Airport: A Case Study of Lester B. Pearson International Airport Pitre, Pascal Developing a Strategy for the Redevelopment of Brownfield Sites: Guiding Developers and Municipal Planners through the Brownfield Redevelopment Process in the Province of Ontario The Greenbelt Edge and Its Effect on Housing in the Greater Semple, Ian Toronto Area from 2001 to 2006 Municipal Conformity to the Growth Plan for the Greater Golden Shih, Melissa Horseshoe: An Evaluation of Future Density Potential Along the Fairview Street Intensification Corridor in Burlington, Ontario Slaunwhite, Amanda Helping or Hindering? Mental Health Service Integration & the Creation of Local Health Integration Networks in Ontario Community-Based Lake Planning in Ontario's Cottage Regions: Spang, H. Elizabeth Developing a Comprehensive Tool for Making Better Plans State, Hannah A Home Away From 'Home': Native Women's Perspectives on City Living Urban Design in the Parliamentary and Judiciary Precincts and its Touw, Mark Impact on Site Security Tran. Tara Coping Without a Car in Kingston, Ontario: Transportation and Mobility Challenges for Senior Citizens

Trottier, Catherine Approaches towards Sustainable Community Development: An Investigation of Eco-Designed Condominiums

Vandyk, Christopher Looking for the Suburbs: A Pilot Study of the Ottawa-Gatineau Census Metropolitan Area

Wong, Michael Improving Heritage Conservation in Toronto: A comparison of five urban residential Heritage Conservation Districts

Wood, Robert Tyler Should Westmount Become a Heritage Character District? Using Ontario's Standards to Evaluate a Quebec Municipality's Heritage-Protection ByLaws

Woodside, Claire Public Art Program Development: A Comparative Evaluation of Ottawa and Vancouver

APPENDIX C STUDENT REPRESENTATIVES ON SURP COMMITTEES 2008-2009

Committee	First Year	Second Year
SURP Board	1. Jordan Lee	1. Vanessa Covello
(2 students from each year)	2. Natasha Reaney	2. Andrew Morton
Academic Committee	1. Mark Janzen	Kristen Sullivan
(1 student from each year)		
Budget Committee	1. Jeff Cyr	1. Carmen Hindson
(1 student from each year)		
Course Review Committee	1. Andrew Nakazawa	1. Teresa Thomas
(1 student from each year)		
Visiting Speakers, Extra-	1. Sumi Yang	1. Sarah Brown
curricular Events	2. Kieran Miller	2. Andrea Hamilton
(3 students from each year)	3. Claire van Koughnett	3. Bart Ryan
Personnel Committee	1. Phoebe Chan	1. Niall Oddie
(1 student from each year)		
Canadian Association of	1. Justin Adema	1. Heidi Postnikoff
Planning Students		
(CAPS)		
(1 student from each year)		
Society of Graduate and	1. Ryan Jeffrey	
Professional Students		
(1 student from <u>either</u> year)		
Ontario Professional	1. Tristan Johnson	1. Bita Vorell
Planners Institute		
(OPPI)		
(1 student from each year)		
Computer Users Group	1. Ashley North	1. Bryan Crosby
(2 students from each year)	2. Kevin House	2. Andrew Morton
International Experience	1. Anna Stuermer	1. Niall Oddie
Award	2. Laura Moebs	2. Carla Schuk
(4 students from each year)	3. Stephen Takyi	3. Sarah Ramey
	4. Rob Rappolt	4. Christie MacIsaac
Exhibition Committee	1. Henry McQueen	1. Andrea Hamilton
(1 student from each year)		
Unit Research Ethics Board	1. Paul Yeoman	1. Sarah Ramey
(1 student from each year)		