ANNUAL REPORT January 1 to December 31, 2012

TABLE OF CONTENTS

<u>Pag</u>	ge
DIRECTOR'S MESSAGE1	
TEACHING AND LEARNING	
Student Enrolment	
Course Offerings	
Graduates3	
Student Awards	
Employment4	
Student Internship Program4	
Student Involvement in School Governance	
International Opportunities5	
FACULTY7	
PUBLICATIONS	
ATTENDANCE/PARTICIPATION AT CONFERENCES15	
RESEARCH GRANTS AND PROJECTS18	
UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK21	
STUDENT PROJECTS COMPLETED FOR CLIENTS24	
EXTERNAL INITIATIVES	
National Executive Forum on Public Property26	
Executive Seminars on Corporate and Investment Real Estate27	
Queen's Real Estate Roundtable	
China Projects	
Ambassadors' Forum	
APPENDIX A: COURSE OFFERINGS 2012-201329	
APPENDIX B: GRADUATES AND RESEARCH TOPICS 201230	
APPENDIX C: STUDENT REPRESENTATIVES 2012-2013 32	

DIRECTOR'S MESSAGE

This past year saw the School of Urban and Regional Planning's international activities expand to become a significant component of our M.PL. program. Our academic life in Kingston continues to be enriched by visiting scholars and trainees from our Chinese partners under the leadership of Professors Hok-Lin Leung and John Meligrana. We are happy to be a home for visiting graduate students from our partner institutions in China and New Zealand. However, the biggest changes were the depth of our international opportunities for our M.PL. students. In a class of 33 graduate students, ten participated in an India project course, two were interns in Beijing, three are currently on exchange at the University of Western Australia, and four others won International Experience Awards to travel to Sweden, the United Arab Emirates, New Zealand and Austria. A new Memorandum of Agreement with the College of Architecture at Bharati Vidyapeeth Deemed University (BVDU) in Pune, India, led by Professor Ajay Agarwal, should lead to further opportunities for projects and exchanges.

At home, SURP continued to recruit an outstanding group of graduate students, meeting our enrolment target (66) for the fifth year in a row despite increased competition across Canada. Academic standing of the incoming classes remained high with many "A" students, SSHRC, Ontario Graduate Scholarships, CIP, Queen's internal awards and a Toronto Commercial Real Estate Women Scholarship.

The School's offerings were diverse and multidisciplinary during the past year aided by our excellent adjunct faculty. We were pleased that former Directors and Emeritus Professors Mohammad Qadeer and Hok-Lin Leung returned to teach a Multiculturalism module and an International Urban Planning module, respectively. Dr. Rima Ammouri (Shared Services Canada) taught the Public Lands Management module in the fall 2012 and the Project Management course in the winter 2013. Dr. Carl Bray taught Heritage Conservation in the fall 2012 and Community Design in the winter 2013. Architect Cam Burns taught our Computer Aided Design course while retired CMHC analyst Dr. Patricia Streich taught Affordable Housing. OPPI past-President Sue Cumming taught Healthy Community Planning and Dr. Preston Schiller taught Sustainable Transportation – Policy and Planning.

Our second-year students had a choice of projects led by adjunct faculty Charles Lanktree (City of Ottawa), Darin Ramsay (City of Kingston), and Rob McRae (M.PL.'99) (Cataraqui Region Conservation Authority). The most exciting new course was an international project in Auroville, India, led by Dr. Ajay Agarwal in December 2012. The client was so pleased with the results that the School has been invited back for 2013.

Many of these new courses benefit from collaboration with other Queen's departments. We are especially proud of our partnership with the School of Policy Studies, sharing eight courses and enriching the curriculum of both schools. SURP faculty also taught courses in Queen's Environmental Studies and Business. We also cross-listed courses in Civil Engineering and Community Health and Epidemiology

departments. Although SURP has no plans to offer an undergraduate planning program, these partnerships allow our faculty to interact with students outside our School, and our innovative accelerated degree programs with Civil Engineering and Geography bring us a few highly-qualified students for early admission to our graduate program. We hope to expand this program to Environmental Studies and the School of Kinesiology and Health Studies (SKHS) in 2013.

SURP students benefited from a range of professional internships in 2012. Despite the economic recession, almost every first-year student obtained a paid professional internship, and most of the graduating classes had secured planning jobs by the end of the summer. We appreciate the loyal support of our partners from the public and private sectors, and the National Executive Forum on Public Property. Dr. John Andrew and Jo-Anne Rudachuk will continue to reach out to our partners to provide good professional experience for our students during a period of public sector constraint.

Despite the heavy load of teaching, administration and supervision, our scholars remained remarkably productive: we edited journals, published 20 refereed articles, 34 conference presentations and numerous other reports and articles. The current student body contributed five professional reports and 28 master's theses and research reports over the past year.

Finally, this small school can only continue to accomplish these amazing feats because of the level of collegiality and teamwork that is unusual in a university setting. Our full-time faculty complement was lower than normal during 2012-2013 due to parental leaves but our emeritus and adjunct faculty came to our rescue. In an extraordinary display of teamwork, other faculty members have adjusted their schedules and accepted larger classes and additional duties to accommodate academic and parental leaves in 2013.

But the secret to SURP's success is a dedicated and experienced staff team: Angie Balesdent and Jo-Anne Rudachuk provided excellent support to the School and Connie Brobeck and Xu Li kept the Forum and China Projects offices running smoothly.

We look forward to more great teaching and research as the School enters its 44th year of service to Queen's and the Canadian planning profession.

David Gordon, Professor and Director

TEACHING AND LEARNING

Student Enrolment

The School's enrolment for 2012-2013 was 67 full time students (34 full-time in first year and 33 full-time in second year). In addition, we had 2 visiting students from Otago (NZ) during the fall term. Our faculty complement this year was 5.8 full-time Faculty members, 1 Continuing Adjunct, 6 Term Adjuncts who helped teach courses and supervise students, and 5 Adjunct 1s who lent their expertise to coach and supervise students in our second-year project courses.

Incoming Class 2012-2013

Academic Standings: A (23), B+ (11)

Male/Female Ratio: males (25), females (9)

Academic background: Anthropology (1), Archaeology (1), Architecture (4), Biology (1), Civil Engineering (1), Development Studies (1), Economics (1), Environmental (6), Geography (7), Global Development (1), History (1), Philosophy (1), Political Science (2), Psychology (2), Urban Studies (4). This year's entering class of 34 had degrees from 18 different universities and 5 provinces.

Course Offerings

The School offered a total of 32 courses in 2012-2013 (exclusive of directed study and community practicum courses). It was able to maintain a full range of courses for all streams of concentration. Appendix A lists the courses offered.

Graduates

June 2012 and October 2012

Of the 33 students in the class of 2010-2012, 28 graduated in 2012 (5 completed within five terms, and 23 within six terms). At the June 2012 and October 2012 convocation ceremonies, all 28 students who graduated were from the class of 2010-2012. To demonstrate the breadth of student research, Appendix B lists the names of graduates and the titles of their Master's theses or reports.

Student Awards

Radhika Brown is the second recipient of the Sue Hendler Graduate Fellowship, which was established to recognize SURP students who distinguish themselves academically and are conducting research on planning ethics or women and gender in planning. Radhika's research for her master's report is on "Expanding Edmonton's LRT Design Guidelines to Enhance Women's Safety at Transit Stations".

The 2012-13 class won three Ontario Graduate Scholarship awards (\$15,000) and one Social Sciences and Humanities Research Council of Canada award (\$17,500). Carolyn Skoworodko ('12) received the 2012 Canadian Institute of Planners (CIP) Award for Academic Excellence, which is given the CIP student member with the highest academic standing in our program. Carolyn also won the Ida Mmari Memorial Award, which is given to the graduating student who completes the program in two years and has the highest grade point average. Carl Isaak ('11) won the Stanley Lash Award that is

given to the student who has written the best term paper in a SURP course in the preceding calendar year. Kaitlyn Graham won the 2012 Toronto CREW (Commercial Real Estate Women) (\$2,500 value).

Employment

Of the 28 students who graduated in 2012:

Number graduated and working in planning jobs	26
Number graduated and working in non-planning jobs	1
Number of graduated and furthering their formal education	1

Student Internship Program

Contrary to our predictions, the summer of 2012 turned out offering a fairly healthy recovery from the economic downtown felt the prior year. Some of the long-term employers that were unable to hire students in 2011 due to temporary hiring freezes returned to our internship program, while several new employers participated for the first time. Nevertheless, the past several years have been characterized by considerably higher turnover of employers than over the longer term. Naturally, it takes a lot more effort to replace lost positions with new employers than it does to maintain arrangements with long-standing sponsors. We hope that in a few years, with stronger economic conditions, that the program may return to the stability of having a core group of employers that hire year after year.

There were a total of 42 internship positions available, compared to the 33 students moving from first to second year in the program. Graduating students secured 11of these positions, such that 31 of the 33 returning students were placed in internships. Twenty-one of the 42 positions were exclusive to SURP. The number of exclusive positions has been trending down over the past several years as more employers face pressure to open up their summer employment opportunities to other universities.

Fortunately, the positive trend of more students securing their own positions is continuing, especially in their home cities outside of Ontario. Often this yields some of the best employment opportunities; ones that often become sustaining positions for subsequent SURP students. There were 10 such positions this year.

The School greatly appreciates the important role played by SURP alumni/ae who hire our intelligent and hard-working students.

Student Involvement in School Governance

The School has a tradition of involving students in practically every aspect of School life. In 2011, SURP students established the Queen's Graduate Association of Planning Students (QGAPS) with its own structure and representation. QGAPS communicates on the variety of activities and associations in which students serve and promotes the interests of its members. QGAPS is fully funded by its student members through an annual levy of \$20.

Appendix C lists the names of the student representatives on the QGAPS Executive Council and its subsidiary committees in 2012-13.

International Opportunities

International Project Course

Dr. Ajay Agarwal offered an international project course in Auroville (www.auroville.org). Auroville is located near Pondicherry in southern India. The client for the course was Auroville Integral Sustainability Institute and the assignment was to recommend guidelines for developing a network of social spaces along "The Crown," a major arterial street in the city. Ten SURP students and Dr. Agarwal travelled to Auroville for two weeks during December to work on the project. Prior to departure, the students did substantial background research on Auroville, and also studied best practices related to the planning of social spaces. Students had several Skype meetings with the client. The class was very successful. Both the client and the students have given very positive feedback to SURP.

Queen's-BVDU MOU

A Memorandum of Understanding (MOU) was signed in 2012 between Queen's University and Bharati Vidyapeeth Deemed University for promoting scholarly collaboration between the College of Architecture at BVDU and SURP. The two programs will likely offer a joint international project course in the near future and explore possibilities of starting a student exchange. Dr. Ajay Agarwal has been instrumental in spearheading this partnership.

China Visiting Scholars to SURP

In 2012 there was a steady stream of scholars from China visiting SURP. The visiting scholars' stays at SURP ranged from 3 to 12 months. They added a great deal to SURP's intellectual diversity and enriched the program for our faculty and students.

Student Summer Internships in Beijing

During the spring/summer 2012, students Morgan Alger and Marika Atfield completed their China Internship program sponsored by China's Ministry of Land and Resources. Morgan interned for the China Academy of Land and Resources Economics, while Marika interned with the China Land and Surveying and Planning Institute in Beijing.

International Experience Awards

Twelve years ago, the International Experience Awards (IEA) program was created with revenues generated by our China Projects in order to provide students with a unique international experience. The OPPI Eastern Ontario District recently made a donation to increase the awards. Normally, three to five awards of \$1,700 each are given out every year. Proposals on planning-related topics are submitted for adjudication by a selection panel comprised of first- and second-year students. The proposals are judged on their feasibility, practicality and innovation. The award recipients give a presentation to the student body and faculty before and after returning from their trips. In addition, they prepare a one- to two-page summary of their experiences with appropriate pictures, which may be added to the School's web page and used in other School communications

materials. The 2012 award winners were Mladen Kukic for travel to Amsterdam, The Netherlands, Jonathan Pradinuk for travel to Helsinki, Finland, and Marisa Talarico for travel to Bogota, Colombia.

FACULTY

In 2012, **Ajay Agarwal** taught four courses, supervised five new and six continuing Master's Reports, and advised many SURP students. The courses taught included SURP-848 Community Design, SURP-865 Urban Transportation and Health, SURP-818 Physical Planning, and SURP-827 International Planning Project.

In SURP-818 the students proposed a physical design strategy for the North Block in downtown Kingston. The proposed physical design strategy substantially improves "livability" of the area. The city of Kingston displayed students' work at public consultation meetings on the project. In SURP-848, the students proposed a "transit Oriented Development' strategy for the Kingston Centre.

SURP-865 was SURP's inaugural course on the topic of urban transportation and health. Dr. Agarwal developed this new interdisciplinary course, which would appeal to students from Engineering, Public Health, and Public Policy in addition to an increasing number of SURP students who desire transportation planning skills. The course strengthens SURP's offerings in the streams of Land Use and Real Estate Development, and Health and Social Planning.

SURP-827 was SURP's first international project course in India. Ajay organized and led a group of 10 students to Auroville, India for a two weeks intensive field trip between December 7 and 21. The students proposed design guidelines for development of social spaces along "The Crown," a major arterial street in the city. Activities in India included field trips to study several demonstration projects relevant to urban planning, and study tours of Pondicherry. The students conducted a stakeholders' workshop, meetings with public officials, non-governmental organizations, professional planners, architects, local activists, and other residents of Auroville. The group prepared a detailed planning report for the client and delivered a public presentation open to the larger Auroville community on their last day in Auroville. The students were interviewed by Auroville Radio and student activities were reported on Aurovilles's website. Queen's News Centre and *The Whig Standard* also reported on the project.

Ajay also did significant work to promote a Memorandum of Understanding (MOU) for scholarly collaboration between the College of Architecture at Bharati Vidyapeeth Deemed University (BVDU) in India and SURP. The two institutions signed the MOU in 2012. The two programs will likely offer a joint international project course in the near future and explore possibilities of starting a student exchange at a later date.

John Andrew continued to spend much of his time this year growing the membership and launching the activities and functions of the new Queen's Real Estate Roundtable (Q25), a unique industry organization focused on applied-research and professional development for commercial real estate companies in Canada. The Q25 now encompasses Queen's University's Executive Seminars on Corporate and Investment Real Estate (ESCIRE), founded in 2004. Two successful and well-attended seminars were held in Toronto: "Real Estate Capital Markets in Canada and the United States:

Equity, Debt and Cross-Border Flows" in February; and "Seeking Growth, Seeking Yield: Finding the Best Real Estate Investment Opportunities in Canada" in June.

John taught SURP-841: Real Estate Decision Making in the fall term; and Commerce-309: Real Estate Management in both winter and fall, and continued to run SURP's student internship program. He was granted Continuing Adjunct status in 2012, and is now cross-appointed to both the School of Business and the School of Environmental Studies.

John's co-authored (with John Meligrana) paper entitled "Evaluating the Use of Role Playing Simulations in Teaching Negotiation Skills to University Students" was published in the journal *Creative Education*. John co-authored (with Leslie Benecki and Yolande Chan) and submitted to a peer-reviewed journal an article on the financial feasibility of a proposed rural not-for-profit retail real estate and affordable housing development.

John was quoted and interviewed about real estate issues almost daily in national, international and local newspapers, television, radio, magazines and subscription investment publications. His media appearances counted in the hundreds in 2012, making him one of Queen's University's five most frequently quoted experts. He appears in a weekly real estate segment on CTV News Channel.

John is a member of Gerson Lehrman Group's Real Estate Council of Experts; was faculty advisor to ambitious and well-subscribed real estate clubs in the Commerce and MBA programs; and continued his long affiliation with the Mediation Centre of Southeastern Ontario, as a course instructor and roster mediator.

Carl Bray's consulting work over the past year included completion of a Heritage Conservation District Plan for the City of Orillia, a Heritage Master Plan for the Town of Pelham, recommendations for amendments to the City of Toronto's Official Plan cultural heritage policies, and conservation recommendations for the master plan for the rehabilitation of downtown Goderich, following a devastating tornado. He taught the SURP-858 Heritage Conservation course in the fall term of 2012 and is currently teaching the SURP-848 Community Design course while Ajay is on parental leave. Projects now underway include a Heritage Conservation District Study for downtown Aurora, various Heritage Impact Studies for projects in Kingston and Ottawa, and cultural tourism development projects in Algoma based on the paintings of the Group of Seven.

In winter 2012, **Patricia Collins** taught SURP-861 Healthy Community Planning. Aiming for cross-disciplinary engagement, the class consisted of seven urban planning and seven public health students, and was delivered in seminar format. She also taught HLTH-497 Special Topics in Health and the Built Environment to fourth-year undergraduate students in SKHS. In fall 2012, Patricia taught SURP-819 Quantitative Methods to second year SURP students, incorporating the use of statistical software to facilitate a more applied learning experience. She also taught SURP-824 Land Use &

Real Estate Project course with David Gordon, and Darin Ramsay at the City of Kingston.

In June 2012, Patricia received notification that her first ever SSHRC grant application was successful. She thus had a busy summer launching her SSRHC-funded study with the help of several research assistants. In the fall of 2012, Patricia worked tirelessly on a CIHR programmatic grant application with colleagues from SKHS and Gender Studies at Queen's.

Despite his administrative duties, **David Gordon** taught parts of five courses and led field trips in Montreal, Toronto and Ottawa in 2012. He supervised the research of six graduate students to completion of their master's degrees and eight more are in progress. Dave continues to enjoy coordinating professional liaison and alumni affairs, and is the Faculty Coordinator of the National Executive Forum on Public Property. He developed partnerships with three community agencies to deliver project courses – the City of Kingston, the City of Ottawa and the Cataraqui Region Conservation Authority. Dave participated in research conferences in Canada and around the world. He collaborated with Professor Emeritus Gerald Hodge to write the sixth edition of *Planning Canadian Communities* (Nelson, April 2013), revised his manuscript for a major book on the planning history of Canada's capital, co-edited two journal special issues and helped launch the new Queen's Campus Master Plan.

Gerald Hodge, Professor Emeritus, prepared revisions for his textbook (with David Gordon) *Planning Canadian Communities* for a sixth edition, due in 2013. He also made preparations for a new edition of *Planning Canadian Regions (2001)*, originally with Ira M. Robinson, and continued writing about the needs of planning for seniors for community media on Hornby Island, BC.

Hok-Lin Leung continued his biannual lecture tours in China (spring and autumn). The tours were centered in Shanghai (based at Tongji University) and Beijing (based at Tsinghua University). The fourth annual Planning Theory Festivals were held in Beijing (February 17-19, 2012) with speakers from chemical engineering (coal) and sculpture theory. Participants came from all over China. The idea was to stimulate the development of theory through the use of metaphors, analogies and associations drawn from theoretical and practical insights of other disciplines. Inspired by the discussion during the Festival Hok-Lin published a paper entitled, "Homo urbanicus" (*City Planning Review*, 2012, vol. 36, no. 7, July).

Hok-Lin's book, *Cultural DNA of Western Civilization*, originally scheduled to be published in 2012, was postponed to end of 2013 or early 2014 on account of the size and scope of the book (1/2 million words). Three articles, drawing on the research in writing the book, were published in *City Planning Review*, under the general heading of "Old concepts and new situations". More are expected.

Hok-Lin continued to train faculty members of the China Executive Leadership Academy, Pudong as well as researchers from the Development Research Centre, State

Council on methods of policy analysis and comparative studies. The first general session of the Research Institute on Policy Effectiveness (RIPE) of the Central University of Finance and Economics, which was built around Hok-Lin's book *Towards a Subjective Approach to Policy Planning and Evaluation: Common-Sense Structured*, was held in November, 2012, drawing together about 50 colleagues, friends and former students to discuss Hok-Lin's current research interests and findings. In Canada, Hok-Lin handed over the reins of the Ambassadors' Forum, which he founded in 2003 to Professor Kim Nossal of the Department of Political Studies. Hok-Lin's last session with the Forum was held on December 9, with Jim Leech, President and CEO of the Ontario Teachers' Pension Plan, as the speaker.

In 2012 **John Meligrana** taught SURP-800 Master's Research Proposal, SURP-801 Population Forecasting, SURP-815 Legal and Governmental Processes, SURP-844 Real Estate Development and SURP-853 Environmental Services. He co-authored two articles on planning education: one co-authored with John Andrew published in *Creative Education* and the other co-authored with Leela Viswanathan and Graham Whitelaw and published in *Planning Practice and Research*. He also served as a member of the Technical Advisory Committee for City of Kingston's Electoral Districts, City of Kingston, September 2012 to December 2012. During the summer, John organized a two-week intensive training program in land use planning for approximately 50 government officials from China's Ministry of Land and Resources. The training included 14 presentations by experts from Queen's University, Government of Ontario, Federal Government, the private sector and three field trips: 1) Canadian Wollastonite Mining Operations, 2) Toronto Stock Exchange and 3) Village of Sydenham and South Frontenac Township Government Offices and area.

Emeritus Professor Mohammad A. Qadeer has been teaching continuously, first as full-time and recently part-time, for 41 years, which so far is a record. In 2012, he contributed a chapter on the history of urban development ideas in both the First and Third worlds to the book, *Planning Ideas That Matter*, eds. Bishwapriya Sanyal, Lawrence J. Vale and Christina D. Rosen (Cambridge, M.I.T. Press, 2012). His manuscript of a book on multicultural cities is being reviewed by a publisher. He now lives in Toronto, savouring its multiculturalism.

Adjunct Professor, **Preston Schiller**, was a consultant (pro bono) for Science World, Vancouver, for its "SWITCH: The Outdoor Science Experience" new outdoor sustainability exhibit which opened in the summer of 2012. Material he prepared for them as well as for his (co-authored) book *An Introduction to Sustainable Transportation* is featured in its transportation displays. He was the author of "Getting outside the box of the automobile" *Canadian Civil Engineer*, winter 2012, pp10-13, and "Remembering Jane Holtz Kay," December 11, 2012, www.thenation.com. He is also the author of "Sustainable Transportation," in *Achieving Sustainability: Visions, Principles and Practices*, a new encyclopedia from Macmillan Reference USA (forthcoming in 2013). Preston also taught two sections of SURP-889, a course in Sustainable Transportation in Winter 2013. He also helped to bring the "National Dream Renewed Town Hall" about

revitalizing VIA Rail to Queen's and Kingston on April 6, 2013. Students from the Sustainable Transportation course presented aspects of their term projects as part of it.

Andrejs Skaburskis taught SURP-842 Economics of Land Development and Planning in both the winter and fall terms 2012. He supervised eight master's students, three of whom completed in the summer term 2012. Andrejs continued his SSHRC-sponsored research on neighbourhood transitions. He was Chair of the School's Admissions Committee during the first half of 2012 and he also sat on the Term Adjunct and Continuing Adjunct appointments committees. Andrejs is now heading to full-time retirement by taking on a half-load. He will teach land economics next fall, do admissions in the winter and that will be that for a while. He will continue as North American Editor of *Urban Studies* and will stay on the editorial advisory board for *Housing Studies*. He will be presenting at conferences and hopes to maintain a semi-active intellectual life after full-time retirement. This last year, he enjoyed not teaching statistics.

As well as teaching as a SURP adjunct faculty member, **Patricia Streich** carried out numerous evaluation and research projects in her private consulting practice. In 2012, her work focused on the First Nations housing fund, Habitat for Humanities, and Ottawa social housing policies. Patricia also contributes in voluntary roles on local housing and poverty initiatives including as a member of the Housing Action Group Kingston.

In winter 2012, **Leela Viswanathan** taught SURP-812 Qualitative Methods in Planning and SURP-870 Program Development for Human Services. In fall 2012, Leela taught SURP-817 An Intellectual History of Urban and Regional Planning with David Gordon; SURP-800, a module in which students prepare their Master's Report or Thesis proposals; and SURP-871 Social Planning, following a community service learning model. Leela was an invited guest lecturer in the Occupational Therapy program at Queen's and sat on discussion panels regarding accessibility for persons with disabilities at Queen's.

In 2012, **Graham Whitelaw** continued his SSHRC-supported research on: community-based land use planning and environmental assessment with the Mushkegowuk Council and Fort Albany First Nation; sustainability planning in midsized cities; community based monitoring; biodiversity management in southern Ontario; and innovation and resilience planning with the Toronto Region Conservation Authority. Graham taught SURP-855 Environmental Planning and Management in the winter term of 2012; and SURP-800 Master's Research Proposal and SURP-825 Environmental Services Project course in the fall term of 2012. Graham also taught two undergraduate courses in the School of Environmental Studies and supervised (or co-supervised) numerous Master's students from SURP and Environmental Studies. Graham is Co-Chair of the Queen's Sustainable Development Group developing a research program in partnership with professors from other departments as well as Dr. Viswanathan (decolonizing planning) and Dr. Collins (sustainability and mid-sized cities) from SURP.

PUBLICATIONS

- **Agarwal, A.**, G. Giuliano and C. Redfearn, "Strangers in our Midst: The Usefulness of Exploring Polycentricity", *Annals of Regional Science*, Volume 48(2): 433-450, 2012.
- **Agarwal, A.** and A. North*, "Encouraging Bicycling among University Students: Lessons from Queen's University, Kingston, Ontario", *Canadian Journal of Urban Research*, 21(1): 151-168, 2012.
- Giuliano, G., C. Redfearn, **A. Agarwal** and S. He, "Network Accessibility and Employment Centres", *Urban Studies*, 49(1): 77-95, 2012.
- **Andrew, J.S.** and J.F. Meligrana, "Evaluating the Use of Role Playing Simulations in Teaching Negotiation Skills to University Students", *Creative Education*, 3(6): 696-707, 2012.
- **Collins, P.A.** "Do Great Local Minds Think Alike? Comparing Perceptions of the Social Determinants of Health between Non-Profit and Governmental Actors in Two Canadian Cities", *Health Education Research*, 27(3): 371-384, 2012.
- Gregory, J. and **D.L.A. Gordon**, "Gordon Stephenson, Planner and Civic Designer", *Town Planning Review*, 83(3): 269-278, March 2012.
- **Gordon, D.L.A.** and M. Nicholson*, "Beyond the Tabula Rasa: Gordon Stephenson and Urban Renewal in Kingston", *Town Planning Review*, 83(3): 337-354, March 2012.
- Gregory, J. and **D.L.A. Gordon**, "Reflecting on the Career of a 'Technical Man'", *Town Planning Review*, 83(3): 397-405, March 2012.
- **Gordon, D.L.A.**, "Planning a Capital for All Canadians", *Inroads* 30, pp. 78-83, Winter/Spring 2012.
- **Gordon, D.L.A.**, "'School Desert' Would Doom Inner City", *Kingston Whig-Standard*, A6 (op-ed), May 10, 2012,
- **Gordon, D.L.A.**, "Queen's Launches Healthy Communities Stream", *Ontario Planning Journal*, 27(4): 1, July 2012.
- **Gordon, D.L.A.**, (with M. Seasons), "Ontario's Flawed School Planning", A6 (op-ed), November 16, 2012.
- Hodge, G. and **D.L.A. Gordon**, *Planning Canadian Communities*, 6th ed., Toronto: Nelson, 440 pp., forthcoming April 2013.
- **Gordon, D.L.A.** and M. Janzen*, "Suburban Nation? Estimating the Size of Canada's Suburban Population", *Canadian Journal of Architecture and Planning Research*, accepted December 2012.
- **Gordon, D.L.A.**, "Ottawa: Lumber Town to Federal Capital", in H. Mayer (ed.) *Im Herzen der Macht? Hauptstädte und ihre Funktion*, Universität Bern, Geographisches Institut, pp. 153-182, forthcoming 2013.
- **Gordon, D.L.A.**, "Developer Selection for Public Private Development", chapter 5 in L. Sagalyn (ed.) *Public Private Development*, Washington DC: Urban Land Institute, forthcoming 2013.
- **Gordon, D.L.A.**, "Community Planning", *International Encyclopaedia of Quality of Life*, forthcoming 2013.
- **Hodge, G.** and D.L.A. Gordon, *Planning Canadian Communities*, 6th ed., Toronto: Nelson, 440 pp., forthcoming April 2013.

- **Leung, H-L.**, "Old Concepts and New Situations (1): Plato", *City Planning Review*, 36(6):74-83, 2012.
- Leung, H-L., "Homo Urbanicus", City Planning Review, 36(7):87-96, 2012.
- **Leung, H-L.**, "Old Concepts and New Situations (2): Augustine's 'Human Depravity'", *City Planning Review*, 36(8):46-53, 2012.
- **Leung, H-L.**, "Old Concepts and New Situations (3): Aristotle's 'Change'", *City Planning Review*, 36(9):59-69, 90, 2012.
- Andrew, J.S. and **J.F. Meligrana**, "Evaluating the Use of Role Playing Simulations in Teaching Negotiation Skills to University Students", *Creative Education*, 3(6): 696-707, 2012.
- Viswanathan, L, G. Whitelaw and **J. Meligrana**, "Evaluating the Role of the Project Course in Professional Planning Education and its Influence on Policy and Practice", *Planning Practice and Research*, 27(3): 389-406, 2012.
- **Qadeer, M.**, contributed to a chapter on the history of urban development ideas in both the First and Third worlds in, *Planning Ideas That Matter*, Bishwapriya Sanyal, Lawrence J. Vale and Christina D. Rosen (eds.), Cambridge, M.I.T. Press, 2012.
- **Schiller, P.**, "Getting Outside the Box of the Automobile", *Canadian Civil Engineer*, pp. 10-13, Winter 2012.
- Schiller, P., "Remembering Jane Holtz Kay", www.thenation.com, December 11, 2012.
- **Schiller, P.**, "Sustainable Transportation" in *Achieving Sustainability: Visions, Principles and Practices*, Macmillan (ed.), forthcoming 2013.
- **Skaburskis, A.,** "Gentrification and Toronto's Changing Household Characteristics and Income Distribution", *Journal of Planning* Education and Research, (32):191-203, 2012.
- **Viswanathan, L**, G. Whitelaw and J. Meligrana, "Evaluating the Role of the Project Course in Professional Planning Education and its Influence on Policy and Practice", *Planning Practice and Research*, 27(3): 389-406, 2012.
- **Crane, A., **L. Viswanathan** and G. Whitelaw, "Sustainability Through Intervention: A Case Study of Guerrilla Gardening in Kingston Ontario", *Local Environment: The International Journal of Justice and Sustainability*", DOI: 10.1080/13549839.2012 .716413, 2012.
- *Gardner, H., S.R.J. Tsuji, D.D. McCarthy, **G.S. Whitelaw**, and L.J.S. Tsuji, "The Far North Act (2010) Consultative Process: A New Beginning or the Reinforcement of an Unacceptable Relationship in Northern Ontario, Canada", *International Indigenous Policy Journal*, 3(2), 2012.
- **Crane A., L. Viswanathan, and **G. Whitelaw**, "Sustainability Through Intervention: A Case Study of Guerrilla Gardening in Kingston, Ontario", *Local Environment*, 18(1): 71-90, 2012.
- **Berquist, M, L. Campbell, **G. Whitelaw** and S. Millard, "Communicating Research Findings and Monitoring Data in Support of Management: A Case Study of the Bay of Quinte Remedial Action Plan", *Aquatic Ecosystem Health and* Management, 15(4): 473-483, 2012.
- Viswanathan, L, **G. Whitelaw** and J. Meligrana, "Evaluating the Role of the Project Course in Professional Planning Education and its Influence on Policy and Practice", *Planning Practice and Research*, 27(3): 389-406, 2012.

- McCarthy, D., **G. Whitelaw**, S. Anderson, D. Cowan, F. McGary, A. Robins, Z. General, J. Liedthe, H. Gardner, C. Sutherland, P. Alencar and L. Tsuji, "Collaborative Geomatics and the Mushkegowuk Cree First Nations: Fostering Adaptive Capacity for Community-Based Sub-Arctic Natural Resource Management", *Geoforum*, 43(2): 305-314, 2012.
- Eagles, P.F.J., E.M. Meyfairth O'Hara and **G. Whitelaw**, "Moving from Landscape Connectivity Theory to Land Use Planning: Urban Planning in Oakville, Ontario", Proceedings of the 10th Colorado Plateau Biennial Conference, 2012.
- *Minkin, D., **G. Whitelaw**, D. McCarthy and L.J. S. Tsuji, "Cultural Preservation and Empowerment Through Land Use Planning: Identification of Values in Support of Fort Albany First Nation, Ontario, Canada, Community Based Land Use Planning", *Canadian Journal of Native Studies*, 34(1), in press.
- Whitelaw, G. J., McEachren, D. McCarthy and L. Tsuji, "The Use of Traditional Environmental Knowledge to Resolve the Issue of Family-Based Traditional Lands Versus Registered Traplines: The Victor Diamond Mine Comprehensive Environmental Assessment Scoping Process", *Canadian Journal of Native Studies*, 32(2), in press).

^{*} indicates current or former graduate student co-author and/or student led research

^{**}indicates undergraduate student led research

ATTENDANCE/PARTICIPATION AT CONFERENCES

- **Agarwal A.**, G. Giuliano and C. Redfearn, "Strangers in our Midst: The Usefulness of Exploring Polycentricity", paper presentation, 53rd Annual Conference for the Association of Collegiate Schools of Planning Annual Conference, Cincinnati, Ohio, November 1-4, 2012.
- **Andrew, J.S.**, conference/seminar organizer, Queen's University's Executive Seminars on Corporate and Investment Real Estate, "Real Estate Capital Markets in Canada and the United States: Equity, Debt and Cross-Border Flow", Toronto, Ontario, February 1, 2012.
- **Andrew, J.S.**, conference/seminar organizer, Queen's University's Executive Seminars on Corporate and Investment Real Estate, "Seeking Growth, Seeking Yield: Finding the Best Real Estate Investment Opportunities in Canada", Toronto, Ontario, June 6, 2012.
- **Collins, P.A.**, "Examining Municipal Intentions to Address Local Health Inequities: An Analysis of Official Plans of Five Metro Vancouver Municipalities", oral presentation, 53rd Annual Conference for the Association of Collegiate Schools of Planning, Cincinatti, Ohio, November 1-4, 2012 (refereed).
- **Collins, P.A.** (presenter) and D. Mayer, "Examining Active Transportation Patterns in Kingston, Ontario, Canada: An Analysis of Socio-Demographics, Destinations, and Duration by Modal Split", poster presentation, 140th Annual Meeting of the American Public Health Association, San Francisco, California, October 27-31, 2012 (refereed).
- Mayer, D. (presenter) and **P.A. Collins**, "Examining the Scope, Facilitators, and Barriers to Active Transportation Patterns in Kingston, Ontario: A Seasonal Analysis", oral presentation, Canadian Public Health Association Conference, Edmonton, Alberta, June 11-14, 2012 (refereed).
- **Collins, P.A.** (presenter) and D. Mayer, "Examining Patterns of Active Transportation and Neighbourhood Deprivation in Kingston, Ontario: A Spatial Analysis", oral presentation, Canadian Association of Geographers Annual Meeting, Waterloo, Ontario, May 29, 2012 (refereed).
- **Collins, P.A.** (presenter) and J. Wood (presenter), "Shaping Active, Healthy Communities", oral presentation, Loyalist and Napanee Townships, in collaboration with Heart & Stroke Foundation of Ontario Kingston Mission, May 4, 2012.
- **Collins, P.A.** (presenter), D. Mayer and A. Banaszewska, "Examining the Scope, Patterns, and Barriers to Active Transportation in Kingston, Ontario", oral presentation, Kingston Coalition for Active Transportation Annual Community Forum, Kingston, Ontario, March 7, 2012.
- **Collins, P.A.**, "Conceptualizing and Addressing Health Inequities: Presentation for SURP 870", invited presentation, SURP 870, Queen's University, Kingston, Ontario, January 2012.
- **Gordon, D.L.A.**, "Urbanizing Suburbia the Canadian Experience", Canadian Institute of Planners Conference, Banff, Alberta, October 2012.
- **Gordon, D.L.A.**, "Towards a National Urban Design Research Agenda", Council for Canadian Urbanism, Calgary, Alberta, October 2012.

- **Gordon, D.L.A.**, "Ottawa: Lumber Town to Federal Capital", Collegium Generale, Universität Bern, Germany, May 18, 2012.
- **Gordon, D.L.A.** and M. Nicholson* "Early Heritage Planning in Stephenson and Muirhead's *Planning Study of Kingston*", Ontario Heritage Conference, Kingston, Ontario, May 2, 2012.
- **Gordon, D.L.A.** and M. Nicholson*, "Beyond the Tabula Rasa: Gordon Stephenson and Urban Renewal in Kingston", ACUPP/Canadian Association of Geographers Congress, Waterloo, Ontario, April 31, 2012.
- **Gordon, D.L.A.**, "A Historical Tour of Planning and Urban Design in the National Capital: The Good, the Bad and the Ugly", Ottawa Urban Forum, Ottawa, Ontario, March 21, 2012.
- **Leung, H-L.**, keynote speaker, "Universal Values", Annual Conference, Urban Planning Society of China, Kunming, China, October 17, 2012.
- **Leung, H-L.**, keynote speaker, "The Rise and Fall of World Empires", Shanxi Government "Thought Forum", Taiyuan, China, October 22, 2012.
- **Leung, H-L.**, invited speaker, "2nd Yangtze Delta Seminar", Hangzhou Government, Hangzhou, China, November 23, 2012.
- **Leung, H-L.**, guest speaker, "Strategy for City Development, the Lessons of the Ningpo PX Incident", State Development and Reform Commission, Cities and Towns Reform and Development Center, Beijing, China, November 15, 2012.
- **Meligrana, J.**, workshop organizer, "Innovations in Green Infrastructure: Concepts, Themes and Case Studies", Queen's University, Robert Sutherland Hall Conference Room 202, Kingston, Ontario, March 16, 2012.
- Meligrana, J., "Lessons on Developing and Organizing International Planning Educational Field Trips", Annual Meeting of the Canadian Association of Geographers and the Association of Canadian University Planning Programs, University of Waterloo/Wilfred Laurier University, Waterloo, Ontario, May 29, 2012.
- Meligrana, J., "Canadian Context, Governmental Structure, Natural Resources and Land Use Planning", presentation to the Delegation of Government Officials from the Ministry of Land and Resources, People's Republic of China, Robert Sutherland Hall, Queen's University, Kingston, Ontario, June 18, 2012.
- **Skaburskis, A.**, attended Association of Collegiate Schools of Planning Conference, Cincinnati, Ohio, November 1-4, 2012.
- Alexiuk, E., D. McCarthy, L.Viswanathan and G.Whitelaw, "Opportunities for Decolonizing Resource and Environmental Planning in a First Nation Community: Proposed Research", poster presentation, International Polar Year 2012 Conference: From Knowledge to Action, Montreal, Quebec, April 2012.
- **Viswanathan, L.**, "Decolonizing Planning Education", Canadian Association of Geographers Conference, Waterloo, Ontario, May 2012.
- *Hovey, C. and **L.Viswanathan**, "Planning for the Memorialization of Residential Schools in Canada", Canadian Association of Geographers Conference, Waterloo, Ontario, May 2012.
- Kirchhoff, D., A. Isogai, **G. Whitelaw**, L. Tsuji and D. McCarthy, "Kabinakagami River Project Review of the Environmental Report", Fort Albany Community Presentation, Fort Albany First Nation, May 2012 (co-presenter).

- Kirchhoff, D., A. Isogai, **G. Whitelaw**, L. Tsuji and D. McCarthy, "Kabinakagami River Project Review of the Environmental Report", Fort Albany Chief and Council Presentation, Fort Albany First Nation, May 2012 (co-presenter).
- **Whitelaw, G.** and D. McCarthy, "Environmental Assessment and the Proposed Ring of Fire Developments", presentation and discussion with the Mushkegowuk Council Chiefs, Timmins, Ontario, April 2012.
- Whitelaw, G. and D. McCarthy, "Environmental Assessment and Land Use Research: Findings and Suggestions", Mushkegowuk Council and Ontario Ministry of Natural Resources Far North Land Use Planning Workshop, Timmins, Ontario, March 2012.
- Whitelaw, G., D. McCarthy and L. Tsuji, "Partnership Research In Support of Far North Environmental Assessment and Land Use Planning", presentation to participants from the Ministry of Land and Resources, China, Queen's University, Kingston, Ontario, June 2012.
- Whitelaw, G., D. McCarthy and L. Tsuji, "Environmental Assessment and Land Use Planning Research in Ontario's Far North: Implications for First Nations", Arctic Research Day for the Queen's University Arctic Research Community, Queen's University, Kingston, Ontario, April 10, 2012.

^{*} indicates student co-author

RESEARCH GRANTS AND PROJECTS

In 2012, **Ajay Agarwal** held several grants from Queen's SARC and the Shastri Indo-Canadian Institute. He applied for a SSHRC Insight Development Grant and a Regional Studies Association grant. He is currently working on "An Examination of the Determinants of Employment Center Growth: Do Local Governments Play A Role" *Journal of Urban Affairs*, "Land Use Impacts of Transportation Investments: Highway and Transit" to be published in *The Geography of Urban Transportation Fourth Edition* The Guilford Press, and "Network Access and Employment Center Growth in the Greater Toronto Area."

John Andrew's co-authored (with John Meligrana) paper entitled "Evaluating the Use of Role Playing Simulations in Teaching Negotiation Skills to University Students" was published in the journal *Creative Education*. John is co-author (with Leslie Benecki and Yolande Chan) of an article on the financial feasibility of a proposed not-for-profit retail and affordable housing development in Bancroft, Ontario. It has been submitted to a peer-reviewed journal for publication. He is also collaborating on SSHRCC-funded Research Partnerships to Revitalize Rural Communities Project, Monieson Centre, Queen's School of Business, and co-authoring (with Matthew Legge) a case based on Target's entry to Canada for the Real Estate Case Studies Series of Cornell University's Baker School of Real Estate. John had hundreds of quotations and appearances in the national and international news and business media (television, radio, newspapers, subscription investment publications and magazines, on a range of real estate issues).

Patricia Collins was engaged in various research projects in 2012. She was awarded a SARC grant and a SSHRC grant (with Graham Whitelaw as co-investigator) to examine integrated community sustainability planning in mid-sized municipalities, and employed several research assistants from SURP over the summer semester to launch the research. In May, Patricia submitted a letter of intent to CIHR for a programmatic grant application on municipal approaches to address household food insecurity. In October, she was invited to submit a full application, and with the help of two faculty colleagues from SKHS and Gender Studies, Patricia worked tirelessly to assemble the proposal, and recruit collaborators and partner agencies from across Canada to be engaged in the research. She also continued her work with researchers from KFL&A Public Health on analysis and dissemination of results from a survey on active transportation patterns among Kingston residents. Finally, Patricia was a collaborator on two additional grant applications: one to SSHRC on food insecurity discourses with Sarah Wakefield at the University of Toronto, and another to the Ontario Ministry of Health and Long Term Care on health and the built environment with Jim Dunn at McMaster University. Patricia attended three academic conferences in 2012 (the Canadian Association of Geographers, the American Public Health Association, and the Association of Collegiate Schools of Planning), had one article accepted for publication and submitted four articles for peer review.

In 2012 **David Gordon** did research supported by a SARC grant (\$8,389, 2011-12) to study the work of British-born planner Gordon Stephenson. Products of this research

thus far have included a monograph and exhibition prepared in collaboration with thirteen SURP students enrolled in the Program's planning history course. Three articles in a *Town Planning Review* special issue followed in 2012. This monograph (co-edited with UWA's Dr. Jenny Gregory) was one of the first collaborative research projects of the new Matariki Network of Universities.

Hok-Lin Leung continued with his annual training sessions of mid-level officials from the Ministry of Land and Resources (MLR), which included short-term sessions of about 50 people as well as medium-term placements of five months for interns in Canada. These projects started more than 16 years ago, funded by the participants, with extra financial assistance provided by the Ministry. He also continued his advisory work with the Chinese Ministry of Land and Resources (strategic planning) and Ministry of Urban and Rural Construction and Housing, as well as training for the Development Research Center, State Council, China and the China Executive Leadership Academy, Pudong, China.

In 2012, **John Meligrana** prepared and submitted two major grant applications. One was for the China International Fellowship Program offered by the Lincoln Institute of Land Policy, "Research and Policy Implications for the Adoption of Watershed Management Plans for Chinese City-Regions",1-year, \$24,915, applied October 31, 2012. The other was an application to the SSHRC – Insight Grant, "An Evaluation of Land Use Planning in China", 3-years \$126,595 with co-applicants Professor Wenwei Ren (Tongji University) and Dr. Zhiyao Zhang (Queen's/Fudan University), applied September 30, 2012 – decision pending.

Andrejs Skaburskis continued his SSHRC-sponsored research on neighbourhood transitions, and specifically on the balance between gentrification and filtering in Toronto's inner-city and older suburbs. Andrejs was listed in *the Globe and Mail* as one of three top researchers in Canada in planning and architecture related fields.

Leela Viswanathan has three research projects underway, two of which are funded by SSHRC. Dr. Viswanathan is in the second year of her role as Principal Investigator for a SSHRC Insight Development Grant to conduct research on "Decolonizing Planning Knowledge and Practices in Ontario". The two-year research project (2011-2013) is a collaborative project undertaken with two co-investigators Dr. Graham Whitelaw (SURP and School of Environmental Studies) and Dr. Daniel McCarthy (University of Waterloo). In 2012, Chris Callahan (M.PL. 2012) and Fraser McLeod (M.PL. Candidate 2014) provided research assistance for this project. Dr. Viswanathan also received funds through a SSHRC Collaborative Insight Development Grant on Rural Economic Development, in conjunction with a team coordinated by the Monieson Centre at the Queen's School of Business. Dr. Viswanathan is researching the challenges faced by employers and the incentives in place (or lack thereof) in the recruitment, attraction and retention of workers who are recent immigrants to the smaller cities of Eastern Ontario. Lindsey Gradeen, M.PL. Candidate (2013), is currently providing research assistance. In addition Dr. Viswanathan worked with Christina Hovey (M.Pl Candidate 2012) on a project conceived by Ms. Hovey and that was funded by a Oueen's SARC grant. The

research investigates theories about planning and colonization, specifically through memorialization of Indian residential schools and truth and reconciliation processes. This research was the basis for Ms. Hovey's Master's thesis project "Planning for the memorialisation of residential schools in Ontario."

- In 2012 **Graham Whitelaw** conducted research supported by seven grants:
- 2012-2014 Social Sciences and Humanities Research Council of Canada, Partnership Development Grant, \$196,088, "Exploring Social Innovation as a Contributor to Social-Ecological Resilience and Sustainability in Environmental Management". Co-Applicant.
- 2012-2013 Social Sciences and Humanities Research Council of Canada, Insight Development, \$70,495, "Impact and Benefit Agreements as Private Environmental Governance Schemes: Assessing Legitimacy". Co-Applicant.
- 2012-2014 Social Sciences and Humanities Research Council, Insight Development Grant, \$71,846, "Examining Integrated Community Sustainability Planning from an Organizational Learning Perspective: A Comparative Case Study of Four Mid-Sized Municipalities in Ontario". Co-Applicant
- 2011-2014, Social Sciences and Humanities Research Council, Partnership Development Grant, \$258,260, "Land Use Planning and Resource Development at the Community Level in the Mushkegowuk Territory: the Use of Traditional Environmental Knowledge and Western Science as Complementary Forms of Knowledge". Co-Applicant.
- 2011-2014, Social Sciences and Humanities Research Council, Insight Development Grant, \$74,766, "Decolonizing Planning Knowledge and Practices in the Mushkegowuk Territory: Possibilities and Challenges for Collaborative Learning Among Planners, Government, and Indigenous Communities". Co-Applicant.
- 2011-2016, Social Sciences and Humanities Research Council, Community University Research Alliance (CURA) Grant, \$1,000,000, "Community-Based Integrated Water Monitoring and Management in Nova Scotia". Co-Applicant.
- 2009-2012, Social Sciences and Humanities Research Council, Canadian Environmental Issues Research Grant, \$158,112, "Biodiversity Science and Conservation in Southern Ontario: History, Contemporary and Spatial Dimensions". Co-Applicant.

UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK

Ajay Agarwal chaired the SURP Academic and Professional Events Committee, and coordinated information technology (computer lab, web site). At the Faculty level, Ajay served as a member of the Graduate Committee for Planning and Policy Programs. Locally, the City of Kingston invited him to serve on the jury for the Livability Awards. In the broader academic community, Ajay reviewed papers for *Urban Study*, *Environmental Planning A* and the Shastri Indo-Canadian Foundation.

John Andrew's principal administrative responsibilities at Queen's are running the newly launched Queen's Real Estate Roundtable (Q25), the Executive Seminars on Corporate and Investment Real Estate (ESCIRE) and the SURP summer internship program. He was granted Continuing Adjunct status in 2012, and is now cross-appointed to both the School of Business and the School of Environmental Studies. John was faculty advisor to ambitious and well-subscribed real estate clubs in both the Commerce and MBA programs, and gave guest talks to both organizations.

John is a well-recognized expert on a broad range of real estate issues, and appeared in the national, international and local news media hundreds of times in 2012. He was named to Gerson Lehrman Group's Real Estate Council of Experts (GLG is the world leader in expert referral networks for business). He also reviewed two new real estate text books; for McGill-Queen's Press and Routledge. John also continued his long affiliation with the Mediation Centre of Southeastern Ontario, as a course instructor and roster mediator.

Patricia Collins serves on the SURP Renewal, Tenure and Promotion Committee and acts as a liaison between SURP and the Queen's Faculty of Health Sciences. She is a research associate at Kingston, Frontenac and Lennox & Addington Public Health. Patricia served as a community volunteer for the Heart & Stroke Foundation Kingston Mission, and co-delivered a workshop with SURP student Jennifer Wood on Shaping Active, Healthy Communities. She served as a board member for the Kingston Coalition for Active Transportation, and a member for KCAT's City Cycling Committee.

Dave Gordon continued as Director of the School of Urban and Regional Planning. He was the alumni coordinator, organizing events in Vancouver, Banff, Toronto and Ottawa. He also acted as a liaison between SURP and the Queen's Department of Civil Engineering, the Ontario Professional Planners Institute (OPPI) and the Canadian Institute of Planners (CIP), as well as the City of Ottawa. On behalf of the Faculty, Dave was a member of the Graduate Committee for Planning and Policy Programs, he sat on the Advisory Committee for renewal of the Vice-Provost and Dean of the School of Graduate Studies, and he was an Ontario Graduate Scholarship Selection Panel Chair. On behalf of the University, he acted as Vice-Chair of the Trustees/Senate Campus Planning Committee and the Campus Grounds Advisory Committee, and was on the Research Committee of the Centre for Obesity Research and Education. In Kingston, he was on the Board of Directors of the organization Outreach St. George's Kingston, a downtown homeless food program. In Canada, Dave was the national urban planning examiner for the Professional Engineers of Ontario and was the faculty organizer and

moderator for the National Executive Forum on Public Property conference in Vancouver and the retreat in Montreal, as well as the conference moderator for the Council for Canadian Urbanism in Calgary. In the broader international academy, Dave is editor of *Canadian Planning and Public* Policy and serves on the editorial boards of the *Journal of Urban Design*, the *Journal of Planning Literature*, and the *Journal of Architectural and Planning Research*. He reviewed articles and manuscripts for seven other journals and was a reviewer for a tenure process in the Department of Urban and Rural Planning at Dalhousie University. Dave was also a Guest Lecturer in the Department of Architecture, University of Canberra, fall 2012, in the School of Planning, and the University of Waterloo, winter 2012.

Hok-Lin Leung has been doing mid-level professional training for the Ministry of Land and Resources for the last 16 years. This training has involved annual short-term (three weeks) sessions for a group of 50 people and medium-term (five months) internship placements for 6-8 people. At his two annual tours in China (Spring and Fall) Hok-Lin continued to advise various levels of government on urban and other policy issues.

John Meligrana is the manager of the Fudan University, Shanghai, China -Student University Exchange Program. He is also the manager of the Student Work Placement program with the Ministry of Land and Resources in China. In 2012, John sent four SURP students to China for approximately three months during the spring/summer semester to study at Fudan University and to work at the offices of the Ministry of Land and Resources in Beijing. In addition, John also organized and managed the Special Training Program for the Ministry of Land and Resources, People's Republic of China, which included a two-week intensive training program in land use planning and mining for approximately forty government officials. John also coordinated the internship program for five government officials from China's Ministry of Land and Resources at various government offices in Ontario. In 2012, interns from China were placed for five months with Hastings County, Ministry of Natural Resources (Peterborough Offices), Ministry of Municipal Affairs and Housing (Kingston Office), and Ministry of Northern Development, Mines and Forests (Sudbury Offices). John has collaborated with Professor Robert Cameron (University of Cape Town) on research regarding municipal boundary reform in South Africa funded by the Government of South Africa. In 2012 he also served as a member of the Technical Advisory Committee for City of Kingston's Electoral Districts, City of Kingston, September 2012 to December 2012. John also served as a member of the Editorial Advisory Board for the Canadian Journal of Urban Research. He also served as a Committee Member, Ontario Graduate Scholarship, Ministry of Training, Colleges and Universities – reviewed about 80 applications for OGS. He also served as a member of the RTP Committee for the School of Environmental Studies, Queen's University and Graduate Committee for Planning and Policy Programs, Queen's University.

Andrejs Skaburskis continues as the North American Managing Editor at *Urban Studies* and is on the Editorial Advisory Board of *Journal of Architectural and Planning Research, Housing Studies* and *Open Journal of Urban Studies*. Andrejs was listed in the

Globe and Mail as one of three top researchers in Canada in planning and architecture related fields. Andrejs sat on the SSHRC Insight Grant review committee and he also reviewed a SSHRC development grant. Andrejs is also a member of the University's General Research Ethics Board and he also participated in two reviews of faculty for promotion to full professor and for tenure and promotion.

Leela Viswanathan is cross-appointed faculty with the Geography Department and continued in her role as faculty liaison with the Geography Department on behalf of SURP. She is Chair of the SURP Unit Research and Ethics Board. She is also Chair of the SURP Academic Committee. In 2012, she supervised or co-supervised 13 graduate students at SURP (seven continuing) and sat on the supervisory committees of two graduate students in Environmental Studies. Dr. Viswanathan sat as external examiner on committees for six graduate students in the departments of Environmental Studies, Rehabilitation Studies, History, and Geography at Queen's and the University of Waterloo. She sits on the Queen's University Accessibility Framework – Education, Training and Awareness Working Group and is member of Principal Woolf's Advisory Committee. Dr. Viswanathan continues to take an active role in promoting the planning profession and graduate planning education to interested undergraduate students in the Queen's community and beyond.

Graham Whitelaw continues to support his research partners in Ontario's Far North through policy and project evaluation (e.g. review of the proposed Kabinakagami River micro hydro project for Fort Albany First Nation and Ring of Fire development for Mushkegowuk Council). He is also actively involved in Greenbelt/Oak Ridges Moraine planning in the lead up to the 2015 Plan reviews through his participation on the Oak Ridges Moraine Foundation Board and Save the Oak Ridges Moraine Board.

STUDENT PROJECTS COMPLETED FOR CLIENTS/COMMUNITY GROUPS

SURP-824: Land Use & Real Estate Project (Fall 2012)

A team of nine students worked as student consultants for Darin Ramsay of the City of Kingston to generate a report entitled "Great Streets for the City of Kingston". Academic direction was provided by Patricia Collins and David Gordon. The students conducted a detailed analysis and review of the basic elements of great streets, synthesized best practices for complete and green streets, and developed plans and designs for applying the elements to several categories of Kingston streets. Their recommendations included the need to educate the public about how rights-of-ways serve purposes beyond moving automobiles, to capitalize on ongoing street improvements in order to phase-in changes that are in keeping with great street principles, and to determine how elements of great streets will be prioritized given physical and economic limitations. The students were excited to learn of the City's plan to hire external consultants to develop complete streets guidelines for Kingston, and that their final report will be used as a key data source by these consultants.

http://completestreetsforcanada.ca/news/students-help-bring-complete-streets-kingston

SURP-825: Environmental Services Project (Fall 2012)

Under the academic supervision of Graham Whitelaw and John Meligrana, the course team partnered with the Cataraqui Region Conservation Authority and staff Rob McRae (M.PL.'99) on "Exploring Opportunities for Environmental Investment in Coastal Areas of the CRCA". The project team was retained to conduct independent research on the Lake Ontario and St. Lawrence Rive coastline between Brockville and Greater Napanee. This project was the latest venture in a long history of collaboration between the Conservation Authority and the School. The focus of the research was on potential economic opportunities along the Cataraqui Region coastline and how they relate to environmental conservation, and vice versa. The team was asked to provide the CRCA and coastal communities with ideas that could be used to inform sound planning and management practice, as well as further research. The project team made seven recommendations: 1) Create a prioritization toolkit for natural and cultural assets, 2) Inter-municipal coordination in regards to shoreline development policies and restrictions, 3) Improve physical linkages in the study area, 4) Improve tourism marketing through themed packages, special group marketing and study, 5) Pursue opportunities for enhancing protection and accessibility of coastal lands, 6) Promotion of research and development of water technologies and green infrastructure, 7) Improve accessibility by addressing 8-80 cities principles and guidelines. The report link is http://www.cataraguiregion.on.ca/internal/SURP825Report.html.

SURP-826: Special Field Project (Fall 2012)

Under the academic supervision of David Gordon the course team partnered with the City of Ottawa and staff Charles Lanktree on the "Blair Station (Re)Envisioned: A Transit Oriented Development Study for Ottawa's Blair Station". The City of Ottawa is converting the existing Transitway Bus Rapid Transit (BRT) system from Tunney's Pasture to Blair Station to Light Rail Transit (LRT). This is expected to stimulate land use intensification and transit-oriented development (TOD) around future LRT stations.

This study outlines a proposed plan for intensification of the Blair Station Area (BSA) to assure it develops into an integrated, complete community that meets the City's TOD policies. The vision is to transform the Blair Station Area into a diverse, connected, compact and transit-oriented destination that enhances the quality of life for existing and future residents and transit users. http://www.queensu.ca/surp/current-students/project-courses/Report.pdf

SURP-827: International Planning Project (Fall 2012)

Dr. Ajay Agarwal offered an international project course in Auroville (www.auroville.org). Auroville is located near Pondicherry in southern India. The client for the course was Auroville Integral Sustainability Institute and the assignment was to recommend guidelines for developing a network of social spaces along "The Crown," a major arterial street in the city. Ten SURP students and Dr. Agarwal travelled to Auroville for two weeks during December to work on the project. Prior to departure, the students did substantial background research on Auroville, and also studied best practices related to planning of social spaces. Students had several Skype meetings with the client. The class was very successful. Both the client and the students have given very positive feedback to SURP. http://www.queensu.ca/surp/current-students/project-courses/SURP_827_2012_Full_Report_Capturing%20the%20spirit_FINAL.pdf

SURP-871: Social Planning (Fall 2012)

Under the leadership of Dr. Leela Viswanathan, students in SURP-871 Social Planning developed their projects in partnership with Rev. Christine Williams and the Good Shepherd Mission located at 68 Cowdy Street, in the Inner Harbour neighbourhood of Kingston, Ontario. Through this course, students learned about university-community collaborations and the role of faith-based organizations in community development and capacity building. After running a community workshop with members of the Mission and of the St. Luke's Church on Nelson Street, the students developed three projects: an asset-based community assessment and map; an action planning for a community garden and kitchen; and a background report for the development of affordable housing on Mission grounds.

EXTERNAL INITIATIVES

National Executive Forum on Public Property, founded at Queen's University

The National Executive Forum on Public Property (The Forum) is now in its fifteenth year of operation. Based at Queen's School of Urban and Regional Planning, The Forum is a national non-profit organization for the advancement and sharing of best practices in public property management, use and development. Throughout the year, The Forum provides valuable networking opportunities for senior executives from Federal, Provincial and Municipal departments, agencies, public utilities and Crown corporations who are responsible for managing public assets. As well, senior consultants, private organizations and academics with an interest in the management of public lands, buildings and infrastructure also contribute to the sharing of knowledge, ideas and techniques for issue management. For 2013, The Forum includes representatives from twenty-five government member organizations, eleven Associate organizations, two Academic Advisors, and a number of International Associates and Advisors. Dr. David L.A. Gordon, Director of the School of Urban and Regional Planning, is the Forum's Faculty Coordinator.

Through offering **internship opportunities** Forum members continue to support student learning and career development. In 2012, thirteen SURP students participated in various internship placements at the City of Toronto, City of Ottawa, City of Edmonton, Department of National Defense and the Department of Foreign Affairs and International Trade.

Every year, The Forum hosts a **Spring Symposium** to explore and discuss a topical issue facing public property senior decision makers and leaders. The theme for this year's symposium is "Risk Management: Best Practices for Decision-Making Today". This event for Forum members, affiliates and invited guests will be held at The Explorer Hotel, Yellowknife, NWT from Tuesday May 28th to Thursday May 30th, 2013. In addition to this event, Forum government members will meet in October 2013 in Montreal for a two day working session.

Throughout the year, The Forum's **Research Advisory Committee** provides timely and valuable information to Forum members through various research projects and surveys. In 2013, work will continue on the Benchmarking program, cell phone tower survey and corporate governance project.

2013 will see a number of **staffing changes** within The Forum. **Cathie Macdonald,** Forum Convenor has recently announced that she will be stepping down after fourteen years of stellar service. She plans to retire in the summer of 2013. Cathie has been instrumental in the development and advancement of the National Executive Forum on Public Property and will be missed. During her fourteen years with the Forum she has been a dedicated leader and advocate and tirelessly devoted herself to fulfilling the Forum's vision and creating value for members. The Forum executive is currently conducting a search to find a suitable replacement for the Convenor position. **Connie Brobeck**, Assistant Convenor retired at the end of February. Connie also served the organization from its early days providing excellent administrative support and service to members. As of February 1st, **Heather Blue** replaced Connie and has taken on this administrative role as the newly named, Administrative Assistant and Events Coordinator. If you have any questions about the Forum or would like to view the Forum's library materials just drop by the office in Room 502. More information can also be seen on The Forum's website: http://www.publicpropertyforum.ca/

Executive Seminars on Corporate and Investment Real Estate

ESCIRE is now part of the Queen's Real Estate Roundtable (Q25), and offered two successful and well-attended seminars in Toronto: "Real Estate Capital Markets in Canada and the United States: Equity, Debt and Cross-Border Flows" in February; and "Seeking Growth, Seeking Yield: Finding the Best Real Estate Investment Opportunities in Canada" in June. Although it did not take place in 2012, it is worth noting that the January 2013 seminar, entitled "Real Estate Capital Markets", sold out faster and generated the largest surplus of any previous seminar.

ESCIRE seminars are capped at 100 paying registrants in order to ensure their high quality and interactivity. The series continues to receive very favourable feedback from clients regarding the choice of seminar themes, the design of the four panel sessions that constitute each seminar, and the high calibre of the speakers and moderators that we engage. In addition to the commercial success of the seminar series, it has since its creation in 2004 gradually built up the reputation of Queen's as a well-respected provider of executive development events to the commercial real estate sector. In addition to revenue, ancillary benefits to SURP continue to be guest speakers for real estate courses, scholarship funds for students, jobs for graduates, and research funds for faculty. ESCIRE has been run since its inception by Dr. John Andrew.

Queen's Real Estate Roundtable

The Queen's Real Estate Roundtable (Q25) is a new and unique industry organization focused on executive development and applied research. It is not-for-profit, and brings together senior executives from a variety of types of companies within the commercial real estate sector, for the purposes of advancing and sharing best practices in the industry and discussing issues of common interest. It is based on a maximum membership of 25 of the leading companies within the commercial real estate sector in Canada. The Q25 is based at Queen's University, but member companies play a significant role on the governance of the organization.

The Roundtable builds on the strong reputation and success of the Queen's University's Executive Seminars on Corporate and Investment Real Estate (ESCIRE), established in 2004. The Roundtable is run by Dr. John Andrew and in early 2013 its membership had grown to 10 leading firms.

While the focus of 2012 was the recruitment of new member companies, it has shifted in 2013 to rolling out most of the Q25's functions and activities, such as an annual members' retreat, the applied research program, members-only executive seminars, and other events. The kick-off event for the Q25 was a luncheon meeting in Ottawa on the topic of Canadian investment in Indonesian infrastructure and real estate with the Ambassador of Indonesia, members of the Queen's Real Estate Roundtable, invited business leaders and Prof. Hok-Lin Leung.

China Projects

China Internships

In 2012 two SURP students participated in the China Internships with the Chinese Academy of Land and Resource Economics (CALRE) and the China Land and Surveying and Planning Institute (CLSPI) in Beijing. Morgan Alger was placed with CALRE, while Marika Atfield was placed with the CLSPI; both agencies form part of the Ministry of Land and Resources. Both students spent approximately three months, over the spring-summer term, at their respective internships.

Training for Officials from China's Ministry of Land and Resources

During the summer, SURP organized a two-week intensive training program in land use planning for 43 government officials from China's Ministry of Land and Resources. The training included 14 presentations from experts from Queen's University, Government of Ontario, Federal Government, the private sector and three field trips.

Chinese Government Officials Internship Program

The Queen's - China Ministry of Land and Resources internship program was established 17 years ago under a Memorandum of Understanding between the University and the Ministry. The purpose is to enhance the effectiveness and efficiency of land and mineral resources administration and management in China by sharing relevant Canadian experiences with Chinese professionals/officials. Every year, 6-8 interns are placed in Canada for five months, in government agencies, private firms and non-governmental organizations to observe and study Canadian practices as well as participate in, and contribute to Canadian projects. Government sponsors over the years have included Natural Resources Canada, Ontario Ministry of Northern Development and Mines, Ministry of Natural Resources, Ministry of Municipal Affairs and Housing, Municipality of Kingston, and Municipality of Hastings.

The 2012 China Ministry of Land and Resources Interns were placed in the following locations:

- Mr. Zhang Fugang interned at the School of Urban and Regional Planning, Queen's University
- Ms. Qiu Xiaolei and Ms. Zhang Rui interned with the Ministry of Natural Resources in the Peterborough Office
- Mr. Kan Youxun interned with Planning and Development Department, Hastings County, Belleville
- Ms. Cheng Ting interned with the Ministry of Municipal Affairs and Housing in the Kingston Office.
- Ms. Sun Yan and Ms. Gu Yanfei both interned with the Ministry of Northern Development, Mines and Forestry in the Sudbury Office.

Ambassadors' Forum

Started in 2003, the Forum brings together the Heads of Missions to Canada from 20 Asia-Pacific countries to learn more about Canadian and world issues. Normally there are 3-4 sessions each year, attended by the ambassadors themselves. It is funded by the office of the Vice-Provost (International) and the Office of Research Services. With his increased commitment in China work, Hok-Lin handed over his responsibility of the Forum to Professor Kim Nossal of the Department of Political Studies, but will continue to have a special interest in this worthwhile project.

APPENDIX A SCHOOL OF URBAN AND REGIONAL PLANNING COURSE OFFERINGS 2012-2013

Fall Term 20	12
Core:	
SURP-800	Master's Research Proposal (four-week module) [all Faculty]
-815	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
-817	, , , , , , , , , , , , , , , , , , , ,
-818	
-819	Quantitative Methods [Collins]
-824	Land Use & Real Estate Project (Kingston) [Collins/Gordon/Ramsay]
-825	Environmental Services Project (CRCA) [Meligrana/Whitelaw/McRae]
-826	Special Field Project (Ottawa) [Gordon/Lanktree]
-827	International Planning Project (India) [Agarwal]
Methodology	• •
SURP-800	Master's Research Proposal (as above because also a core course) [all Faculty]
-801	Survey Research Methods (Meligrana)
-809	Special Topic (topic: Public Lands Management) [Ammouri]
-810	Special Topic (topic: Planning for Multiculturalism) [Qadeer]
Electives:	
SURP-841	Real Estate Decision Making [Andrew]
-842	Economics of Land Development and Planning [Skaburskis]
-858	Heritage Conservation [Bray]
-871	Social Planning [Viswanathan]
-882	Land Development and Planning Using CAD Software [Burns]
Winter Term	2013
Core:	
SURP-812	Qualitative Methods in Planning [Viswanathan]
Methodology	:
SURP-806	Population Forecasting [Meligrana]
-830	Affordable Housing [Streich]
-831	International Urban Planning [Leung]
Electives:	
SURP-840	Land Use Planning [Gordon]
-844	Real Estate Planning and Development [Meligrana]
-848	Community Design [Bray]
-849	Public-Private Partnerships for Urban Redevelopment [Gordon]
-853	Environmental Services [Meligrana]
-856	Environmental Assessment [Whitelaw]
-861	Healthy Community Planning [Cumming]
-870	Health and Social Planning [Viswanathan]
-874	Housing Policy [Skaburskis]

The following courses are offered contingent upon finding an appropriate supervisor:

-884 Functional Planning (topic: Project Management) [Ammouri]
 -889 Advanced Seminar in Regional Policy Analysis (topic: Sustainable

Transportation – Policy and Planning) [Schiller]

SURP-875 Community Practicum in Service Delivery

SURP-891/892 Directed Study in Advanced Aspects of Urban and Regional Planning

APPENDIX B LIST OF GRADUATES AND RESEARCH TOPICS 2012

Bendle, Johannes Planning Senior-Friendly Neighbourhoods: A Comparative Analysis

of James Bay and Fernwood, Victoria, British Columbia (Report)

Bingham, Sarah The Cult of the View: Comparing and Evaluating the Effectiveness of

View Corridor Protection in Montreal and Vancouver (Report)

Callahan, Christopher Examining the Existence of Collaborative Planning and Sustainable

Development in a First Nation Community-Based Planning Context

(Thesis)

Chris, Laura Neighbourhood Analyses for Fostering Active and Safe Routes to

School: A Comparative Case Study of Four Elementary Schools in

Kingston, Ontario (Report)

Cziraky, Julia A Comparative Case Study of Urban Forest Planning in Oakville and

Kingston, Ontario (Report)

Doyle, Amy Social Media and the Role of the Planner: A Practical Approach

(Report)

Froehlich, Anna Implementation of Natural Heritage Systems: Recommendations for

Prince Edward County (Report)

Funk, Carl Walkability of transit-oriented development: Evaluating the

pedestrian environment of Metro Vancouver's Regional City Centres

(Report)

Gonyou, Kyle City of Three Parish Redevelopments in Ottawa, Ontario (*Report*)

Hasler, Brittany City of Kingston's promotion of LEED Certified Buildings for Private

Landowners (Report)

Hommik, Anthony Comparing Gentrification in Montreal and Toronto (*Report*)

Hovey, Christina Planning for the Memorialisation of the Indian Residential School

System: A Case Study of the Woodland Cultural Centre, Brantford,

Ontario (Thesis)

Jones, Megan The Chill of Outdoor Plazas: A comprehensive comparison of two

outdoor plazas in downtown Regina, Saskatchewan under the premise of access, use, image, sociability & climate-conscious design (Report)

Leclerc-Desjardins, Youko Evaluating Downtown Design: A comparative assessment of Cornwall and Belleville, Ontario (Report) Streets as Leisure and Social Spaces: Exploring the Relationships Lo. Arthur between Street Life and the Physical Environment in Two Vancouver Neighbourhoods (Report) Michael, Nick Challenges, Opportunities, and Factors of Success in Greyfield Redevelopment: An Examination of the Bay Ridges Plaza in Pickering, Ontario (Report) Miles, Eric Intensifying the Urban Growth Centre in Brantford, Ontario: Opportunities and Possibilities (Report) Nelson, Kris The Characteristics of Declining Neighbourhoods in Toronto (Report) A Comparison of the RFP Procurement Processes for the Nicholson, Michelle Revitalization of Regent Park (Report) Urban Lighting: Planning for Public Spaces in Vancouver's Southeast Paskovic, Anya False Creek (Report) Rasanu, Simona The Acquisition and Redevelopment of Surplus Schools in Toronto, Ontario: An Assessment of the City of Toronto's School Lands Property Acquisition Policy (Report) Renney, Andrea Barriers to the Woody Biomass Energy Industry in British Columbia (Report) Sott, Anita The Efficacy of Wildlife Crossings as Constructed Corridors: Lessons for Planning Natural Heritage Systems in Ontario (Report)

Skoworodko, Carolyn Planning for Complete Streets: A Comparative Evaluation of Three

Transportation Master Plans (Report)

Spears, Tara Creating a Safe and Vibrant Downtown Guelph: Determining

Elements of the Built Environment that will Enhance Women's

Feelings of Safety (Report)

Sukumaran, Sharlad Assessing the Pedestrian Environments of Three Toronto Streets:

Bloor Street, Queen Street West, and Yonge Street (Report)

Recommended Best Practices Regarding Natural Heritage Protection Walker, Korey

in the County of Peterborough (Report)

Wood, Jennifer Planning for healthy communities: A study examining the City of

Kingston's Official Plan as a means to facilitate health friendly

environments (Report)

Appendix C SURP STUDENT REPRESENTATIVES 2012-2013

SURP STUDENT REPRESENTATIVES 2012-2015						
QGAPS COUNCIL						
EXECUTIVE						
	Fall 2012		Winter 2013			
President	Cassandra Caiger	Hea	ather McDonell			
VP Finance	Mike Dror	Gei	rry Tchisler			
VP Administration	Kaitlyn Graham	Jan	nes Taylor			
VP Academic and Professional Development	Mike Lee	Rel	Rebecca Tan			
VP Student Life	Shwaan Hutton	ton Michael Rac				
REPRESENTATIVES						
Upper Year CAPS	Nick Danford					
First Year CAPS	Alix Jolicoeur					
Upper Year OPPI	Kelly Martel					
First Year OPPI	Per Lundberg					
SGPS	Michael Rac (F)	A rt	hur Grabowski (W)			
Upper Year Class	Alex Stecky-Efantis	AII	ilul Glabowski (W)			
First Year Class	Heather McDonell (F)	Rai	iley Chabot (W)			
	Treatner Webonen (1)	Dai	ncy chabot (w)			
COMMITTEES OF COUNCIL AND COORDINATORS						
COMMITEES	First Years		Upper Years			
Promotions and Exhibitions Committee		Megan Lawson				
Academic and Professional Events Committee	James Taylor Isaac Shirokoff Mattson Meere	Jon Pradinuk Mladen Kukic Shai Jamal				
	Michael Rac	Cas	ssandra Caiger			
	Arthur Grabowski		Carly Marshall			
Social Events Committee	Brooke Herczeg		Will Robinson-Mushkat			
	Nik Redpath	Lin	dsey Gradeen			
	Jason Sands		ghan Summers			
International Experience Awards Committee	Russell Whitehead		ncent Raso			
Theorem 2 Aperionee 12 War as Committee	Nancy Cornish		Mike Dror			
	TDA					
Orientation Committee	TBA					
COORDINATORS	First Years		Upper Years			
	Harden M.D. 11		Miles Days			
Course Review	Heather McDonell		Mike Dror			
Professional Development	Arthur Grabowski		Radhika Brown			
Technical Support	Josh Berry		Alex Stecky-Efantis			
Unit Research Ethics Board	Graham Anderson		Lindsey Gradeen			