Minutes
MEETING OF THE BOARD OF TRUSTEES
Friday April 30, 2010, 7 p.m., Robert Sutherland Hall, Conference Room 202

Members Present: Principal and Vice-Chancellor, D.Woolf
The Chair, W. Young
The Rector, N. Day

J. Nesbitt (via teleconference)

I OPENING SESSION

At the invitation of the Chair, Professor M. Jones presented a petition and read an abbreviated statement on behalf of Queen's Employees for Real Academic Planning. The full statement is attached to the minutes.

1. Adoption of Agenda

Moved by D. Woolf
Seconded by R. Burge and agreed:
That the Board adopt the agenda as circulated, with the provision that items 2 to 9 be approved, or received for information, by consent.

Consent

2. Approval of the Minutes of March 5/6 and April 19, 2010 (confidential) (Appendix A, page 1)

Carried 10-11

3. Naming Dedications (Appendix B, page 20)

Motion:
That the Board of Trustees approve the following naming dedications in recognition of philanthropy.

School of Business
1. The dedication of break-out room 350 off the Atrium of Goodes Hall in recognition of the pledge (and associated match) from Ted and Adrienne Goldthorpe in support of Queen’s, and the Queen’s School of Business Goodes Hall Expansion Fund.

Carried 10-12
School of Kinesiology & Health Studies
2. The dedication of Seminar Room 104 on the first floor of the School of Kinesiology & Health Studies building in recognition of the commitment from family members of Alan (A.J.) McFarlane, BA/BPHE’92 in support of Queen’s, and the Queen’s Centre.

Carried 10-13

3. The dedication of Classroom 106 on the first floor of the School of Kinesiology & Health Studies building in recognition of the commitment from Bruce McFarlane and Janice Heard, in the name of Donna Gallagher, in support of Queen’s, and the Queen’s Centre.

Carried 10-14

4. The dedication of the graduate lounge, room 211, on the second floor of the School of Kinesiology & Health Studies building in recognition of the commitment from Janice Deakin in support of Queen’s, and the Queen’s Centre.

Carried 10-15

School of Medicine
5. The dedication of the Seminar Room in the new Medical Building in recognition of the pledge from Bruce Cronk, Meds’46, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-16

6. The dedication of the Seminar Room in the new Medical Building in recognition of the gift from Empire Life Insurance Company in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-17

7. The dedication of the Seminar Room in the new Medical Building in recognition of the pledge from Mark Fisher, Meds’65, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-18

8. The dedication of the Seminar Room in the new Medical Building in recognition of the bequest from James Howard Goudie, Meds’64, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-19

9. The dedication of the Patient Simulation Lab in the new Medical Building in recognition of the gift from GlaxoSmithKline Inc. in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-20

10. The dedication of the Grand Corridor in the new Medical Building in recognition of the bequest from Howard Justus, Meds’28, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-21

11. The dedication of the Seminar Room in the new Medical Building in recognition of the pledge from the members of the Class of Meds’74 in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-22

12. The dedication of the Seminar Room in CHEER in the Bracken Library in recognition of the gift from the members of the Class of Meds’80 in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-23
13. The dedication of the first floor Lecture Hall in the new Medical Building in recognition of the pledge from Britton Smith, LLD’09, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-24

14. The dedication of the Seminar Room in the new Medical Building in recognition of the gift from Nancy Tatham, BA’86, BAH’00, in the name of Ruth (Bell) Tatham, in support of the Queen’s School of Medicine in the Faculty of Health Sciences.

Carried 10-25


5. **Appointments to Professor Emeritus/Emerita** (Appendix D, page 31)

6. **Advancement Quarterly Report** (Appendix E, page 35)


   Enrolment Report 2010/11 (enclosed)


9. **Committee Reports:**
   - **Audit Committee Report** (Appendix H, page 57)
   - **Investment Quarterly Report** (Appendix I, page 59)
   - **Pension Quarterly Report** (Appendix J, page 63)

Regular

10. **Business Arising from the Minutes**

    None.

11. **Chair’s Report**

    **135th Meeting of University Council, Saturday, May 1, 2010**

    The Chair reminded trustees of the 7:30 am registration start to University Council the next morning. The theme of this year’s meeting is Academic Planning. At the University Council dinner that evening, Distinguished Service Awards will be given to Trustee A. Pipe and University Chaplain B. Yealland.

    **New Construction Projects**

    D. Burns, Chair, Campus Planning and Development drew attention to architect’s illustrations of new construction of the new medical school building, the Goodes Hall expansion and the Isabel Bader Performing Arts Centre on Lake Ontario, on display in the foyer outside 202 Robert Sutherland Hall.

    **Trustee Retirements and Administrative Updates**

    The Chair recognized:

    - Retiring trustees K. Macmillan, A. Nocilla and A. Pipe (longest serving at 15 years), and Rector L. Jackson, J. del Missier and R. Sobey, who were not present at the meeting.
    - VP (Academic) P. Deane, appointed new President of McMaster University as of May 1 2010;
    - VP (Research) K. Rowe who steps down from his position on August 31, 2010, and who will continue on faculty in the Department of Civil Engineering at Queen’s;
    - Associate VP and Dean of Graduate Studies Janice Denkin, appointed new Provost and VP Academic at the University of Western Ontario as of August 1, 2010.
The Chair presented them gifts and thanked them for their service to Queen’s.

**Board Effectiveness**
The Chair noted that Board surveys over the years had raised concerns about the need for an expanded emphasis on trustee education. He reported on an interesting session at the morning Nominating Committee meeting on not-for-profit governance by Professor S. Carson of the Queen’s School of Business. Professor Carson, with the support of Dean D. Saunders, has offered to provide the Board this fall with a trustee education program at no charge. Topics would include:

- What does a good trustee do?
- What does a good board do?
- What issues should an effective Board focus on?

**Principal’s Report**

**Academic Planning**
The Principal noted that the University has embarked on a crucial academic planning initiative. Academic planning and the financial situation are related but they are also distinct. Had he arrived nine months ago at an institution with no financial difficulties, he would still be leading the University through an academic planning exercise, which informs financial decision-making in good times and in bad. He reminded trustees that the academic planning exercise is a year-long process with lots of opportunity for input and discussion. The development of a draft plan is in now in the hands of six senior faculty members who have met twice so far. There has been significant engagement so far and units will have many opportunities for input and comment over the next several months.

**Secretary’s note:** On June 30, 2010, the Principal extended the deadline for the completion of the Academic Plan into 2011 to allow more time for discussion and consultation over the upcoming fall and winter terms.

**University Council Meeting**
The May 1 meeting will focus on academic planning and the challenges of maintaining the quality of the student experience both inside and outside the classroom. All Ontario universities are struggling to satisfy an increasing demand for post-secondary education while government support continues to shrink. For the first time in decades, the University has an operational deficit. The Principal asked for trustees’ support to protect the quality of the institution. Philanthropy is essential. Although Advancement raised $52 million last year, most funds were targeted and therefore cannot be put toward the operating budget.

The University was able to reduce its 2009-10 deficit through several means, including lower utility costs due to mild winter weather. He also noted the provincial government-imposed salary freeze for those not covered by collective agreements and that further negotiations with employee groups lie ahead. A major restructuring of the pension plan is necessary and will take place during the next round of collective bargaining. Queen’s unfunded pension liability is the University’s single greatest financial risk. Pension plans are protected by law and pensions will not disappear. The issue is how the University will fund the plan within the framework of its operating budget.

He noted that progress on reducing the budget deficit will be a standing item on the Board agenda until it is eliminated.

The Principal thanked VP (Academic) P. Deane, VP (Research) K. Rowe and Associate VP and Dean of Graduate Studies J. Deakin, who are leaving their positions this summer. He noted that Dr. Rowe plans to continue his research and teaching in the Department of Civil Engineering, and that Dr. S. Liss of the University of Guelph will succeed Dr. Rowe, effective September 1, 2010.
Operations update from VP (Academic) P. Deane

P. Deane recalled the challenge in his first months at Queen’s of dealing with the Aberdeen Street Party phenomenon, which took place on the former fall Homecoming Weekend. To counter the negative publicity and to promote the good work of Queen’s students in the community, the Office of the VP (Academic) established the Queen’s Civic Responsibility Award in 2005-6. This year’s winner is Nicole Ensor, one of many Queen’s students who, according to a recent Kingston Whig-Standard article, volunteer in the community in more than 180 areas.

Other students making significant accomplishments are:

- School of Business students R. Zimmer and B. Warshafsky, two of Canada's Next Top Ad Execs;
- Microbiology and Immunology Masters student Jamaica Cass, the only Canadian university recipient of this year’s Minority Scholar in Cancer Research Awards from the American Association of Cancer Research.

Recent faculty achievements include:

- A 2010 Killam Prize worth $100,000 to Professor A. McDonald, of the Department of Physics, Engineering Physics and Astronomy;
- The 2010 Undergraduate Student Alliance Award for Excellence in Teaching to Professor V. Remenda of the Geological Sciences and Geological Engineering for her accomplishments in integrating inquiry-based learning into the curriculum. Professor Remenda is the driving force behind the annual Inquiry@Queen’s undergraduate research conference.

Recent staff achievements include:

- M. Chittenden, Coordinator for Services for Students with Disabilities at Queen’s Library and H. Connup, Manager, Education and Equity Services, recipients of the 2010 Steve Cutway Accessibility Award. The award recognizes innovation by staff in creating learning and working environments to allow people with disabilities to participate fully.

Achievements by students, faculty and staff are highlighted in the University’s annual report.

Queen’s is taking steps to establish itself as a leader of sustainable practices. Principal Woolf recently announced the reduction and eventually discontinuing the sale of bottled water on campus, pending contractual agreements. A Sustainability Advisory Committee made up of University community members will be examining the feasibility of sustainability proposals.

The University has also progressed on the diversity front, but there is more work to do. Professor A. Husain, Director, Educational Equity & Diversity Projects, is leading a review of institutional diversity and equity initiatives.

Two employee groups, Teaching Assistants and Teaching Fellows, are now members of the Public Service Alliance of Canada. University continues to work with the United Steelworkers of Canada and the Ontario Labour Relations Board on the staff vote that took place in March. Discussions centre on which staff members would be represented were unionization to proceed. A phased-in retirement incentive for faculty members in the QUFA Bargaining Unit was recently introduced.

13. **Question Period**

There were no questions.
14. Proposal from Senate to establish a Queen’s University Planning Committee (QUPC) (Appendix K, page 67)

Moved by D. Woolf, seconded by J. Hart and agreed:

That the Board of Trustees endorse the March 25 action of the Senate to establish the Queen’s University Planning Committee (QUPC) as outlined in the attached report, and charge the Board Nominating Committee with proposing the Trustee to serve as indicated in the composition.

Queen’s University Planning Committee

Mandate
The Queen’s University Planning Committee (QUPC) is a joint committee of the University Senate and the Board of Trustees. Its major responsibility is to ensure that academic planning and the management of resources (people, money, space) are fully integrated. It ensures that decisions reached in the academic sphere and initiatives from individual faculties and units are made with full knowledge of the fiscal and infrastructure implications for the University as a whole. Furthermore, it enables the Board of Trustees to have a full understanding of the academic endeavours of the University.

The QUPC has two primary roles.
Its first role [I] is to review and comment, including making recommendations, on new and proposed plans of the Senate and the Board of Trustees, including the University Academic Plan.

Its second role [II] is to serve in an advisory capacity for the University’s budget development process. The QUPC will comment on whether the budget recommendations are congruent with the University Academic Plan.

Terms of Reference
The QUPC shall review, comment, and make recommendations to the Board of Trustees and Senate regarding the impact of the following on overall University planning and budgeting:

Role I

a) the University Academic Plan and any major initiatives that have significant resource implications;

b) annual planning reports from the Faculties, Library and other units as prescribed by the Provost and Vice-Principal (Academic);

c) reports from the Vice-Principal (Research) on the major operations, institutes, and initiatives that receive significant support from the budget of the Vice-Principal (Research), and on the anticipated impact of new funding opportunities;

d) the annual report from the Vice-Principal (Advancement) and future fund-raising priorities, including their relationship to the University Academic Plan;

e) the Campus Plan and other reports and updates from the Campus Planning and Development Committee.

Role II

f) annual planning reports as prescribed by the Vice-Principal (Finance and Administration), from those administrative and service units that report directly to the Vice-Principal (Finance and Administration);

g) the development of the University budget before it is transmitted to the Board of Trustees’ Finance Committee.
Administrative and Other Matters

1. Meet at least once every two months utilizing appropriate technologies to ensure that members are able to participate in the work of the QUPC.

2. The QUPC will function for an initial period of three years, at which time the Senate Operations Review Committee will review its value and make a recommendation to Senate to continue, modify or dissolve the QUPC.

3. The Senate Nominating Committee, the Board of Trustees Nominating Committee and the University Secretariat will be responsible for the election of members according to the established procedures of the Senate and of the Board of Trustees.

4. Faculty and staff will serve up to a three-year term; students up to a two-year term.

Composition of the QUPC

Elected

One student, trustee or senator, elected by the student trustees and the student senators
One staff member, trustee or senator, elected by the staff trustees and the staff senators
One Dean elected by the Faculty Deans
One Faculty senator elected by the Faculty senators
One trustee proposed by the Board of Trustees Nominating Committee and elected by the Board of Trustees

Ex-Officio

Provost and Vice-Principal (Academic), Chair of the QUPC
Principal and Vice-Chancellor
Chair of the Board of Trustees, or delegate
Chair of the Board of Trustees’ Finance Committee, or delegate

Total membership: 9

Invited participants (non-voting) will include but are not limited to:
Vice-Principal (Finance and Administration), non-voting
University Registrar, non-voting

Carried 10-26

15. Student Affairs (Appendix L, page 70)

   a) Rector
   N. Day noted that since internationalization is a university priority, diversity and equity should be core to the University, instead of being peripheral. He also described work on a massive research program to install solar panels on the University’s available roofs led by Professor J. Pearce.

   b) AMS President
   Outgoing President M. Ceci noted on behalf of his executive that it was a pleasure and an honour to have served the University during a time of great change. A plaque thanking students for their $25.5-million pledge will be unveiled soon near the Earl Street entrance to the Queen’s Centre. He noted that an initial framework agreement enables students to take a leadership role in directing the priorities of the Queen’s Centre project.
Incoming President S. Chowdhury thanked the previous AMS executive for their hard work, which had put the next government on a great footing. She spoke at length about her vision for the AMS and priorities for the coming year, including equity, sustainability and addressing budget cuts. She decided to run for president as a result of some negative experiences in second year; as a member of the Queen’s Muslim Students Association, she and others had experienced instances of Islamophobia. She was impressed by the impact that student leaders could have in solving problems.

c) SGPS President (page 74)

President J. Qureshy spoke at length on the need to continue and complete the work on diversity initiatives begun under VP (Academic) P. Deane and Professor A. Husain, Director, Educational Equity & Diversity Projects. He stated that budget cuts are affecting the quality of education. No longer at Queen’s can undergraduates take seminar classes with 20 other students. Professional students are going into debt to complete their studies. Many rely on the University of Toronto for reference texts.

President Qureshy said that the SGPS was caught unaware by the signing of the Framework Agreement between the University and the AMS for the negotiation of an agreement for the operation and maintenance of the Student Life Centre at the Queen’s Centre. It would not be in accordance with the constitution of the John Deutsch University Centre for the SGPS to be excluded from the negotiations. VP (Finance and Administration) C. Davis apologized to President Qureshy for the oversight, and said that the SGPS should be included in the negotiation of the agreement. She invited J. Qureshy to meet with her the following week to discuss the issue.

II COMMITTEE MOTIONS AND UPDATES

1. Finance Committee


Moved by G. Anderson, seconded by B. Mitchell and agreed:

That on the recommendation of the Finance Committee, the Board of Trustees approve the 2011-2012 residence fees.

Carried 10-27

D. Burns asked whether ancillaries, such as residences, were subsidized by the central budget and whether the transfer payments for certain services are appropriate. The report indicates that Queen’s residence rates are below those of its competitors. In the context of the University’s financial situation, he questioned whether this is a good thing.

Associate VP and Dean of Student Affairs J. Laker noted that it can be difficult to discern in transfers what dollar portion is for the phones and what portion is for IT but that overhead payments from the residences are substantial. The analysis proposed would be a welcome improvement.

G. Anderson noted that the ancillaries are intended to be self-sustaining.
b. Residence Society Fees 2010-11 (Appendix N, page 82)

Moved by G. Anderson, seconded by B. Burge and agreed:

That on the recommendation of the Finance Committee, the Board of Trustees approve the 2011 Residence Society Fees as presented by the societies.

Carried 10-28

c. Student Activity Fees 2010-11 (Appendix O, page 83)

Moved by G. Anderson, seconded by S. Cole and agreed:

That on the recommendation of the Finance Committee, the Board of Trustees approve the 2010-11 Student Activity fees with the exception of the Education Student Society fee on the Queen’s Centre, yet to be finalized.

Carried 10-29

d. Tuition Fees 2011 (Appendix P, page 90)

Moved by G. Anderson, seconded by E. Speal and agreed:

That on the recommendation of the Finance Committee, the Board of Trustees approve the 2010-11 and 2011-2012 tuition fees, set out in the table below, effective May 1, 2010.
Table 1
Recommended Tuition Fee Levels 2010-11 and 2011-12*
(Domestic Students)

<table>
<thead>
<tr>
<th>Undergraduate and Professional Programs</th>
<th>Actual 2008-09</th>
<th>% Change</th>
<th>Approved 2009-10</th>
<th>% Change</th>
<th>Proposed 2010-11</th>
<th>% Change</th>
<th>Proposed 2011-12</th>
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<td><strong>Applied Science</strong></td>
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<tr>
<td>Year 1</td>
<td>$7,604</td>
<td>4.0%</td>
<td>$8,212</td>
<td>4.0%</td>
<td>$8,869</td>
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<td>$8,540</td>
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<tr>
<td>Year 3</td>
<td>$7,604</td>
<td>4.0%</td>
<td>$7,908</td>
<td>4.0%</td>
<td>$8,224</td>
<td>4.0%</td>
<td>$8,882</td>
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<tr>
<td>Year 4</td>
<td>$7,604</td>
<td>4.0%</td>
<td>$7,908</td>
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<td>$8,224</td>
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<td><strong>Arts and Science (including Con-Ed)</strong></td>
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<td>(Arts, Science, Physical and Health Education, Music, Fine Art, Computing)</td>
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<tr>
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<td>$5,151</td>
<td>4.0%</td>
<td>$5,383</td>
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<td>Note: % change for year over year fee increase per course</td>
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<td>Consecutive</td>
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<td>$5,383</td>
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### Medicine

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<th>% Change</th>
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<th>Proposed</th>
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### Nursing

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<th>% Change</th>
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<th>% Change</th>
<th>Proposed</th>
<th>% Change</th>
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<tr>
<td>Year 1</td>
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<td>4.5%</td>
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<td>$5,225</td>
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<td>$4,976</td>
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<td>$5,151</td>
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<tr>
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### Graduate and Professional Graduate Programs

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<th>% Change</th>
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<th>% Change</th>
<th>Proposed 2010-11</th>
<th>% Change</th>
<th>Proposed 2011-12</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Masters</td>
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</tr>
<tr>
<td>Year 1</td>
<td>$5,572</td>
<td>8.0%</td>
<td>$6,017</td>
<td>8.0%</td>
<td>$6,258</td>
<td>4.0%</td>
<td>$6,258</td>
<td>0.0%</td>
</tr>
<tr>
<td>Year 2</td>
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<td>$6,258</td>
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### Doctoral

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<th>% Change</th>
<th>Proposed</th>
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<tbody>
<tr>
<td>Year 1</td>
<td>$5,572</td>
<td>8.0%</td>
<td>$6,017</td>
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<td>$6,258</td>
<td>4.0%</td>
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<tr>
<td>Year 2</td>
<td>$5,365</td>
<td>4.0%</td>
<td>$5,795</td>
<td>4.0%</td>
<td>$6,258</td>
<td>4.0%</td>
<td>$6,258</td>
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</tr>
<tr>
<td>Year 3</td>
<td>$5,365</td>
<td>4.0%</td>
<td>$5,580</td>
<td>4.0%</td>
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<tr>
<td>Year 4</td>
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<td>$5,803</td>
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### Master of Public Health

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<th>% Change</th>
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<th>% Change</th>
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<td>n/a</td>
<td>$7,761</td>
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<td>n/a</td>
<td>n/a</td>
<td>$8,071</td>
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<td>$8,717</td>
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Table 1 - Continued
Recommended Tuition Fee Levels 2010-11 and 2011-12*
(Domestic Students)

<table>
<thead>
<tr>
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<tr>
<td>Administration (MPA)</td>
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<tr>
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<td>Administration (PMPA)</td>
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<td>Regional Planning</td>
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<td></td>
</tr>
<tr>
<td>Year 1</td>
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<td>8.0%</td>
<td>$7,019</td>
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<td>$7,580</td>
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<tr>
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<td>$29,500</td>
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<td>MoM - Accounting Diploma</td>
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Table 1 - Continued
Recommended Tuition Fee Levels 2010-11 and 2011-12*
(Domestic Students)

<table>
<thead>
<tr>
<th>School of Rehabilitation Therapy</th>
<th>2010-11</th>
<th>2011-12*</th>
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<tbody>
<tr>
<td>MSc (OT) and MSc (PT)</td>
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<tr>
<td>Year 1</td>
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<td>4.0%</td>
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<td>$9,053</td>
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<tr>
<td>4.0%</td>
<td>4.0%</td>
<td>4.0%</td>
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</table>

* Tuition is approved at the program level, based on normal full-time course load, and assessed at the course level.
Actual tuition fees assessed may vary slightly from approved fees due to rounding.
** Ottawa Executive MBA program was merged with the National Executive MBA programs for classes beginning in 2010

NOTE: fees highlighted in gray are proposed for Board approval

Carried 10-30

Fees pertain to domestic students and not international students.

VP (Academic) P. Deane confirmed that the University provides a minimum of $18,000 of support to PhD students in research-based graduate programs. To remain competitive and attract the best students, the level of financial support to these students also must increase. Therefore, no tuition-fee increase is proposed.

e. MacDonald Hall Classroom Renovations Project (Appendix Q, page 94)

Moved by G. Anderson, Seconded by B. Mitchell and agreed:

That on the recommendation of the Finance Committee, the Board of Trustees approve the MacDonald Hall Classroom Renovations Project at cost of $1.053 million. Out of the $1.053 million total project budget, $480,000 has been secured, with the remaining $573,000 to be financed as naming dedication funds are received. The bridge is secured by Faculty of Law carry-forward funds.

Carried 10-31

Professor M. Walters of the Faculty of Law confirmed that Dean W. Flanagan is confident about the fundraising prospects for the project; working with the Advancement team to provide revenues through naming opportunities. The project is underwritten by a carry forward of $1.4 million, which will more than cover the outstanding amounts.

M. Campbell asked about the possible closure of the Law Library. Professor Walters noted that the Law Library is central to the Law school’s function and mission and high on the Dean’s priorities.

f. Reactor Materials Testing Laboratory (Appendix R, page 96)

Moved by G. Anderson, seconded by D. Burns and agreed:

That on recommendation of the Finance Committee, the Board of Trustees approve the Reactor Materials Testing Laboratory at a total project budget $17.5 million, including previously approved funds for planning. The full project funding has been secured.

Carried 10-32
g. Performing Arts Centre (Appendix S, page 99)

Moved by G. Anderson, seconded by A. Pipe and agreed:

That on recommendation of the Finance Committee, the Board of Trustees approve the Isabel Bader Centre for the Performing Arts project at a total project budget of $63 million and a contribution to the City of Kingston for the J.K. Tett Centre of $8.5 million. To date, $63 million has been secured or committed, with a further $8.5 million to be funded through additional fundraising.

Carried 10-33

Principal Woolf noted that the long-term goal is to make the Centre revenue-generating. A business plan for the centre’s operation will be created in conjunction with the City of Kingston. A condition of the $6-million contribution from the City is that the University work closely with the City’s cultural affairs officials so that the Performing Arts Centre and other centres and theatres in Kingston operate in a complementary rather than competitive fashion. As part of the agreement reached with the City, the University will be making a contribution of $8.5 million for site preparation, etc. to support the refurbishment of the City-owned J.K. Tett Centre.

VP (Advancement) T. Harris noted that Dr. A. Bader allocated $18 million and committed another $4 million in a matching challenge campaign. Five million dollars was raised in five months, bringing the total to $27 million. Advancement will approach major corporations about sponsorship opportunities and naming opportunities in the Bader Centre to help realize the $8.5 million.

On behalf of the Finance Committee, G. Anderson requested that, given the transformational nature of the project, the Board of Trustees record its special thanks to Alfred and Isabel Bader for their exceptional generosity.

h. West Campus Fields and Stadium (Appendix T, page 102)

Moved by G. Anderson, seconded by D. Burns and agreed:

That the Board of Trustees, on the recommendation of the Finance Committee, approve the expenditure of $250,000 for further investigations on a Public-Private Partnership (P3). The funds are to be provided by money that has been raised to date.

Carried 10-34

i. Budget 2010-11

The budget presentation is attached to the minutes.

Moved by G. Anderson, seconded by B. Mitchell and agreed:

That on recommendation of the Finance Committee, the Board of Trustees approve the budget for 2010-11 as presented in the enclosed report.

Carried 10-35

Several trustees noted concern about the deficit and the pension plan issues.

Principal Woolf noted that fixing the pension plan will require the University to bargain with its employee groups with a goal of making the plan sustainable in the long term.
D. Burns suggested that restructuring some of the ancillaries could turn losses into profits.

VP (Finance and Administration) C. Davis noted that there might be potential for managing the ancillaries differently. She will be reviewing them, particularly with regard to the return on capital invested in them.

2. Committee Updates – Optional Oral Reports at Committee Chair’s Request

None.

3. Nominating Committee – David Whiting (Appendix U, page 104)

Names of continuing members are provided for information (in plain text) with the date that current terms end. Membership terms on the Board of Trustees and on Committees of the Board run from June 1 to May 31, unless otherwise indicated.

The Board of Trustees approved the following recommendations contained in the report.

Motion I:

Moved by D. Whiting, seconded by B. Burge and agreed:

The Nominating Committee recommends approval of the following Board of Trustees appointments:

Robert Buchan appoint to a four-year term to 2014
Daniel Bader re-appoint to a four-year term to 2014
Edward Speal re-appoint to a three-year term to 2013
Jayne Watson appoint to a one-year term to 2011

Carried 10-36

Motion II:

Moved by D. Whiting, seconded by B. Burge and agreed:

The Nominating Committee recommends approval of the recommendations for appointment and re-appointment to committees as indicated in items 1-9 of the Report of the Nominating Committee, April 30, 2010.

D. Whiting noted that the Audit Committee at its meeting that morning had recommended Benita Warmbold to fill the vacancy noted in the report to the Board of Trustees.

Those with conflicts did not participate in the vote.

1. ADVANCEMENT COMMITTEE (10 members who may or may not be Trustees)

Innes van Nostrand appoint as Chair
Vice-Chair TBA

Peter Taylor appoint for a 3-year term - 2013
Donald Bayne re-appoint for a 3-year term - 2013
Joe Lougheed – 2011
Innes van Nostrand – 2011
Peggy Cunningham – 2012
2. **AUDIT COMMITTEE** (6 members – 1 from internal constituency, majority must be Trustees and at least two members shall be “financial experts”)

   Karyn Brooks re-appoint as Chair
   Merv Daub re-appoint as Vice-Chair

   Karyn Brooks re-appoint for a 3-year term – 2013
   Susan Waywell re-appoint for a 1-year term – 2011
   David Pattenden re-appoint for a 2-year term - 2012
   Dean McKeown – 2011
   Merv Daub – 2012
   Benita Warmbold – 2013

3. **CAMPUS PLANNING AND DEVELOPMENT COMMITTEE** (5 Trustees, one of whom shall be a student Trustee; 1 student nominated by the AMS; 1 student nominated by the SGPS; 2 faculty nominated by the Senate; 2 staff members nominated by the Senate; and 4 additional members with relevant professional experience appointed by the Board)

   Dan Burns re-appoint as Chair
   Toby Abramsky appoint as Vice-Chair
   David Gordon appoint as Vice-Chair

   **Trustees:**
   Jocelyn Hart re-appoint for a 3-year term – 2013
   Gordon Keep - appoint for a 3-year term – 2013
   Bruce Mitchell – 2011
   Morgan Campbell appoint for a 2-year term – 2011
   Sarah Jane Dumbrille – 2011

   **Members with relevant professional experience**
   Toby Abramsky – 2011
   Dan Burns – 2012
   Harry Angus – 2012
   Julian Smith – 2012

   **Members appointed by Senate**
   David Gordon – 2012
   Lynn Freeman – 2012
   Stacy Kelly – 2012
   Neil Hoult – 2013

   **Member nominated by AMS**
   TBA

   **Member nominated by SGPS**
   TBA
4. ENVIRONMENTAL HEALTH & SAFETY COMMITTEE (not less than five nor more than eight members, who may or may not be trustees)

   David Pattenden re-appoint as Chair
   John Nesbitt appoint as Vice-Chair

   Bob Burge appoint for 3-year term – 2013
   Ben Grant appoint for 2-year term – 2012
   Gerry Dyer – re-appoint for 3-year term
   George Lavery – 2011
   John Nesbitt – 2011
   David Pattenden – 2011
   Mary Balanchuck – 2012
   Perry Bamji – 2012

5. FINANCE COMMITTEE (9 Trustees, 1 from internal constituency)

   George Anderson re-appoint as Chair
   Bruce Mitchell re-appoint as Vice-Chair

   Merv Daub – re-appoint for 2 year term – 2012
   George Anderson – 2012
   Bruce Mitchell – 2012
   Daniel Bader – 2011
   Barbara Palk – 2011
   Karyn Brooks – 2012
   David Grace – 2012
   Susan Cole – 2012 (Secretary’s note: Resigned June 2010)
   One Vacancy

6. INVESTMENT COMMITTEE (up to 10 members – at least 3 Trustees)

   Barbara Palk appoint as Chair
   Don Raymond appoint as Vice-Chair

   Edward Speal re-appoint for a 3 year term - 2013
   Lea Hansen re-appoint for a 3 year term - 2013
   Don Raymond – 2011
   Bruce Grantier – 2011
   Peter Copestake – 2011
   Barbara Palk – 2011
   Roger Casgrain – 2012

7. NOMINATING COMMITTEE (5 Trustees, 1 from internal constituency)

   David Whiting re-appoint as Chair
   Vice-Chair – TBA

   Kim Black – re-appoint for a 2-year term – 2012
   Graham Davis – appoint for a 3-year term - 2013
   Ingrid Johnsrude – appoint for a 1-year term – 2011
   David Whiting – 2011
   Innes van Nostrand – 2012
8. PENSION COMMITTEE (5 members who, where possible, shall have appropriate professional expertise)

   Bill Cannon re-appoint as Chair
   David Grace re-appoint as Vice-Chair

   David Grace – 2011
   Peter Copestake – 2013
   Don Raymond – 2013
   David Pattenden – 2013
   James Angus – 2013

9. BODIES WITH BOARD APPOINTMENTS

   Queen’s University Engineering Society Services Incorporated (QUESSI)
   Dean McKeown re-appoint
   Bob Burge re-appoint

   Agnes Etherington Art Centre
   Sarah Jane Dumbrille re-appoint

   University Council Executive Committee
   David Masotti re-appoint

   Carried 10-37

10. APPOINTMENT OF CHAIR AND VICE-CHAIRS OF THE BOARD OF TRUSTEES

    Motion III:
    Moved by S. Cole, seconded by D. Whiting and agreed:
    That William Young be re-appointed Chair of the Board of Trustees for 2010-11.
    Carried 10-38

    Motion IV:
    Moved by D. Whiting, seconded by A. Pipe and agreed:
    That George Anderson and Kim Black be reappointed as Vice Chairs and Bruce Mitchell and Barbara Palk be appointed as Vice Chairs for 2010-11.
    Carried 10-39

The Chair thanked D. Whiting and the Nominating Committee for their work. He also thanked L. Cannon for her extensive service on the Investment Committee (1988-2010; vice-chair 1996-2003; chair 2003-2010) and B. Palk and J. Lougheed for their work as co-chairs on the Advancement Committee.

11. RETIRING MEMBERS

    The Nominating Committee wishes to advise that the following members of the Board will be retiring effective May 31, 2010.
4. Final Report from the Board Governance Working Group

After a lengthy discussion in closed session, the following motions were approved by the Board and presented to the University Council on May 1:

Motion 1:

Moved by R. Burge, seconded by A. Pipe and agreed:

That the Board of Trustees of Queen’s University ask the Parliament of Canada to approve amendments to the Charter of Queen’s University to give the Board of Trustees and the University Council responsibility for their size and composition.

Carried 10–40

Motion 2:

Moved by R. Burge, seconded by A. Pipe and agreed:

That the Board of Trustees of Queen’s University approve in principle a reduction of 44 to 25 Trustees, subject to the following:

- Dialogue with the University Council
- Consultation
- Development of an implementation plan to achieve the proposed reduction, including the route through Parliament for the necessary Charter changes
- Review of effectiveness after a specified period

Carried 10–41
III CLOSED SESSION

Appendix A pages 20 to 22 for distribution to Trustees only.
IV OTHER BUSINESS – none.

VI ADJOURNMENT

There being no further business, the meeting adjourned at 11:16 pm.