Agenda

MEETING OF THE BOARD OF TRUSTEES
Friday, December 7, 2012 at 6:30 p.m. in Room 108 Goodes Hall.
The meeting will reconvene on Saturday, December 8 at 8:45 a.m.

CLOSED SESSION
Trustees will meet in closed session from 6:30 to 7:30 p.m.
(including Principal, Vice-Principals and Secretariat only)

1. Opening Remarks
   B. Palk
   5 mins

2. Innovation Park
   D. Woolf, S. Liss
   [Discussion] 20 mins

3. Iacobucci Opinion on Senate Authority
   D. Woolf
   [Discussion] 15 mins

4. Update re: Homecoming
   D.Woolf
   [Information] 10 mins

5. Governance and Nominating Committee Report
   I. van Nostrand
   [Action] 10 mins

OPEN SESSION 7:30 p.m.

I OPENING SESSION

1. Adoption of the Agenda
   [Action] 1 min

   Motion:
   That the Board adopt the agenda as circulated with the provision that items
   3 through 5 be approved, or received for information, by consent.

2. Opening Remarks
   B. Palk
   4 mins

CONSENT

3. Approval of the Minutes
   a. September 28, 2012 (Appendix A, page 1) Confidential
      Closed Session pages 1-3 distribution to trustees only
   b. November 5, 2012 (page 19) Confidential distribution to
      trustees only

4. Naming Dedications (Appendix B, page 22)
   [Action]
Agenda

5. Reports:  [Information]
   b. Promotion to Professor (Appendix D, page 24)
   c. Research Report (Appendix E, page 33)
   d. DBRS Rating Report (Appendix F, page 36)
   e. Quarterly Advancement Report (Appendix G, page 48)
   h. Quarterly Investment Report (Appendix J, page 70)
   i. Quarterly Pension Report (Appendix K, page 73)

REGULAR

6. Principal’s Strategic Update  [Information]  5 mins
   a. 2012-13 Goals for Queen’s

7. Update from the Provost and VP (Academic)  [Information]  5 mins

8. Campaign Progress Report  [Information]  5 mins
   T. Harris

   D. Woolf
   N. McCormack
   September 25, October 30, November 27, 2012

10. Strategy Discussion  [Information]  5 mins
    a. Proposed Mandate Statement - status
    D. Woolf

11. Student Reports (Appendix M)  [Information]
    a. Rector (page 85)  3 mins
    b. AMS President (page 87)  3 mins
    c. SGPS President (page 89)  3 mins

Queen's University at Kingston

Minutes, Agendas available www.queensu.ca/secretariat/trustees/
Agenda

II COMMITTEE MOTIONS AND UPDATES

1. Audit and Risk
   a. Committee Chair update [Information] K. Brooks 5 mins
      (Appendix N, page 91)
      (Appendix O, page 93)
   d. Copyright Act: Fair Dealing Policy [Action] 2 mins
      (Appendix P, page 95)
   e. Appointment of Auditors [Action] 2 mins

2. Finance
   a. Committee Chair update [Information] B. Mitchell 5 mins
      (Appendix R, page 108)
      i. Financing Strategy
      ii. Residence Buildings Project Approval
      iii. Residence Buildings Borrowing Approval
   d. Signing Authority on Investment-Related Transactions [Action] 5 mins
      (Appendix S, page 124)
   e. Item requiring Board ratification: Formal Centre status for the Surveillance Studies Centre (Appendix T, page 131) [Action] 5 mins

3. Committee Updates
   Optional oral reports at Committee Chairs’ request [Information]

III OTHER BUSINESS

IV RECESS

Notes:

1. Trustees and Official Observers are invited to Benidickson House (Summerhill) for a reception following the Friday Board Meeting.
Agenda

Saturday, December 8, 2012

V  RECONVENE OPEN SESSION:  8:45 a.m. – 10:00 a.m.

1. Strategy Discussion  D. Woolf  30 mins
   a. Draft Strategic Framework

2. Board presentation of Top 10 Risks  K. Brooks  C. Davis  25 mins
   (Appendix U, page 158)

3. PARTEQ (Appendix V, page 179)  S. Liss  J. Molloy  20 mins
   a. Overview of Fundamentals/Annual Report

VI  CLOSED SESSION:  10:00 a.m. – 10:30 a.m.

1. High-profile donations and namings issues  D. Woolf  30 mins
   Distribution to Trustees only

VII  IN-CAMERA SESSION  10:30 a.m. – 12:00 p.m.

1. Board members with the Principal and the Secretary
2. Board members alone, without the Principal

VIII  ADJOURNMENT