# Agenda

**MEETING OF THE BOARD OF TRUSTEES**  
Friday, March 1, 2013 at 6:30 p.m., Peter Lougheed Room, 340 Richardson Hall  
The meeting will reconvene on Saturday, March 2 at 8:30 a.m.

## CLOSED SESSION
Trustees will meet in closed session from 6:30 to 7:05 p.m.  
*(including Principal, Vice-Principals and Secretariat staff only)*

1. **Opening Remarks**  
   - B. Palk  
   - 5 mins

2. **Innovation Park** (Closed Item 1)  
   - D. Woolf
   - S. Liss  
   - [Discussion] 15 mins

3. **High-profile donations and naming issues**  
   - D. Woolf  
   - [Information] 5 mins

4. **Governance and Nominating Committee Report**  
   - I. van Nostrand  
   - [Action] 10 mins

## OPEN SESSION 7:05 p.m.

### I OPENING SESSION

1. **Adoption of the Agenda** [Action] 1 min  
   
   Motion:  
   That the Board adopt the agenda as circulated with the provision that items 3 through 5 be approved, or received for information, by consent.

2. **Opening Remarks**  
   - B. Palk  
   - 4 mins

### CONSENT

3. **Approval of the Minutes** [Action]  
   a. **December 7 and 8, 2012** (Appendix A, page 1) *Confidential Closed Session pages 1-4 distribution to trustees only*  
   b. Ratification of actions authorized by email dated **February 4, 2013** (Appendix A, page 20)

4. **Naming Dedications** (Appendix B, page 21) [Action]
Agenda

5. Reports: [Information]
   d. Quarterly Investment Report (Appendix F, page 45)
   e. Quarterly Pension Report (Appendix G, page 48)

REGULAR

6. Principal’s Strategic Update [Information] 10 mins
   a. Traffic Light Presentation of the 2012-13 Goals for Queen’s
   b. Proposed Mandate Statement Update
   c. Board-Senate Retreat Recommendations Status Update

7. Update from the Provost and VP (Academic) [Information] 5 mins

8. Campaign Progress Report [Information] 5 mins
   T. Harris

   a. January 14, February 12
   L. Colgan

10. University Council Reform Update [Information] 5 mins
    (Appendix I, page 59)
    B. Erskine
    C. Lynch

11. Annual Alumni Associations Reports [Information]
    a. QUAA (Appendix J, page 62) 10 mins
       J. Joss
    b. QSAA (Appendix K, page 83) 10 mins
       R. Garcia

12. Student Reports (Appendix L) [Information]
    a. Rector (page 85) 3 mins
    b. AMS President (page 87) 3 mins
    c. SGPS President (page 89) 3 mins
II COMMITTEE MOTIONS AND UPDATES

1. Audit and Risk
   a. Committee Chair update K. Brooks [Information] 5 mins
   b. University Foundation Wind Down C. Davis [Action] 5 mins
      (Appendix M, page 91)
   c. Indemnity and Insurance Resolution C. Davis [Action] 5 mins
      Revisions (Appendix N, page 93)

2. Finance
   a. Committee Chair update G. Anderson [Information] 5 mins
   b. Standard and Poor’s Credit Rating Report G. Anderson [Information] 5 mins
      (Appendix O, page 100)
      Student Activity Fees
      (Appendix P, page 110)
   d. West Campus Servery Approval (Appendix A. Harrison [Action] 5 mins
      Q, page 119)
      124)
   f. Items requiring Board ratification: S. Liss [Action] 5 mins
      i. Queen’s-RMC Fuel Cell Research Centre
         (Appendix S, page 129)
      ii. Centre for Health Services and Policy S. Liss [Action] 5 mins
         Research (Appendix T, page 132)

3. Committee Updates
   Optional oral reports at Committee Chairs’ request [Information]

III OTHER BUSINESS

IV RECESS
Agenda

Saturday, March 2, 2013

V RECONVENE OPEN SESSION 8:30-9:30 a.m.

1. Draft Campus Master Plan Consultation  
   (Appendix U, page 135)  
   A. Harrison  
   Urban Strategies Inc.  
   [Discussion]  
   30 mins

2. Strategic Enrolment Management: 2013-2016  
   (Appendix V, page 136)  
   A. Harrison  
   [Discussion]  
   10 mins

3. Draft 2013-14 Budget Overview  
   (Appendix W, page 144)  
   A. Harrison  
   [Discussion]  
   20 mins

VI CLOSED SESSION 9:30-11:05 a.m.

1. Draft Strategic Framework  
   D. Woolf  
   [Discussion]  
   30 mins

2. International Strategy  
   (Appendix X, page 149)  
   D. Woolf  
   [Discussion]  
   15 mins

3. Review of risks facing the University  
   (Appendix Y, page 151)  
   K. Brooks  
   C. Davis  
   [Discussion]  
   45 mins
   a. Financial Shortfall  
   b. Capital Availability  
   c. Pension and other Post-Employment Benefits

4. PARTEQ Update  
   D. Woolf  
   [Information]  
   5 mins

VII IN-CAMERA SESSION 11:05 a.m. – 12:05 p.m.

1. Board members with the Principal and the Secretary

2. Board members alone, without the Principal or the Secretary

VIII ADJOURNMENT