Agenda
BOARD OF TRUSTEES
March 7, 2014, 6:30 p.m.
The Peter Lougheed Room, 340 Richardson Hall

Note: Members who wish to have items moved from the Consent to the Regular Agenda should contact the Secretary before the Board meeting. Members may also request to have items moved when the Agenda is presented for approval at the Board meeting.

Trustees meet in closed session from 6:30 to 7 p.m. with the Principal, Vice-Principals and Secretariat staff.

Closed Session

I  Open Session – 7:00 p.m.
   1. Adoption of Agenda
      [Action]
      Motion:
      That the Board adopt the agenda as circulated with the provision that items 2 through 4 in the consent portion of the agenda be approved, or received for information, by consent.

CONSENT

2. Approval of the Minutes
   b) December 6-7, 2013 Open Session
      [Action]
      Motion:
      That the Board of Trustees approve the Open Session minutes of December 6-7, 2013, as circulated.

c) Ratification of motion approved electronically, December 16-20, 2013
      [Action]
      Motion:
      That the Board of Trustees ratify the motion in the attached report approved in December 2013 by electronic vote.

3. Naming Dedications
   a) Naming Dedications Report
      [Action]
      Motion:
      That the Board of Trustees approve the naming dedications as indicated in the attached report.
Agenda

4. Reports
   a) Advancement Report
   b) University Communications Report
   c) Financial Update
   d) Investment Report
   e) Pension Report
   f) Credit Rating Reports

REGULAR

5. Opening Remarks - B. Palk
   [Information] (3 mins)

6. Principal's Strategic Update - D. Woolf
   a) Strategic Framework Document
      [Information] (5 mins)
   b) Administrative Costs Update
      [Information] (5 mins)
   c) Talent Management Update
      [Information] (5 mins)

7. Provost's Operational Update - A. Harrison
   a) Provost's Operational Report
      [Information] (5 mins)

8. Campaign Progress Report - T. Harris
   [Information] (5 mins)

9. Strategic Research Update - S. Liss
   a) Strategic Research Update
      [Information] (5 mins)

10. Campus Master Plan (CMP)
    a) Campus Master Plan Report to the Board of Trustees
        [Action] (30 mins)

        Motion:
        That the Board of Trustees, on the recommendation of the Queen's University Planning Committee, approve the Campus Master Plan for Queen's University.

11. Senate Report - I. Reeve
    a) January 21, February 25, 2014
       [Information] (5 mins)

12. Faculty Report - School of Graduate Studies - B. Brouwer
    [Information] (15 mins)

13. Queen's University Alumni Association and Queen's Student Alumni Association - J. Joss
    a) Annual reports to the Board
       [Information] (10 mins)

14. Student Reports
    a) Rector - N. Francis
       [Information] (3 mins)
    b) AMS - E. Berkok
       [Information] (3 mins)
    c) SGPS - I. Reeve
       [Information] (3 mins)
II  Committee Motions and Updates

1.  Capital Assets and Finance
   a) Report - E. Speal
   [Information] (3 mins)
   b) Tuition Fee Report 2014-15
   [Action] (10 mins)
   
   Motion:
   That the Board of Trustees, on the recommendation of the Capital Assets and Finance Committee, approve the domestic, international and Bader International Study Centre tuition fees set out in the attached tables, effective May 1, 2014, for all programs other than doctoral-stream master’s and doctoral programs, which shall be effective September 1, 2014.

   c) Preliminary 2014-15 Budget Overview - A. Harrison
      i  Enrolment Projections - verbal update
   [Discussion] (10 mins)
   d) Budget Increase for Construction of Micro-Nano Facility
   [Action] (3 mins)
   
   Motion:
   That the Board of Trustees, on the recommendation of the Capital Assets and Finance Committee, approve an increase of $700,000 to the construction budget of the Queen’s University Micro-Nano Research Facility at Innovation Park.

2.  Audit and Risk
   a) Report - K. Brooks
   [Information] (3 mins)

3.  Investment
   a) Pooled Endowment Fund Spending Policy Recommendations
   [Action] (5 mins)
   
   Motion:
   That the Board of Trustees approve the revisions to the spending policy for the Pooled Endowment fund as recommended by the Investment Committee.

   b) Statement of Investment Policies & Procedures Update
   [Action] (5 mins)
   
   Motion:
   That the Board of Trustees approve changes to the SIP&P for the Queen’s Investment Funds, as recommended by the Investment Committee.

III  Other Business

IV  Recess

V  Reconvene Meeting - Saturday, March 8, 2014, 9 a.m.
Agenda

OPEN SESSION

1. Risk Management
   a) Risk Management Update - C. Davis
      [Discussion] (30 mins)

2. Technology-enhanced Learning Overview
   - A. Harrison, J. Scott
   a) Technology-enhanced Learning at Queen’s
      [Discussion] (30 mins)

3. Strategic Framework
   a) Student Learning Experience: Graduate Outcomes - A. Harrison
      [Discussion] (20 mins)

4. Long-Term Strategic Enrolment Management Framework
   - A. Harrison
      [Discussion] (20 mins)

CLOSED SESSION

VI In Camera Session

VII Adjournment