What is the most significant challenge in the trade relationship between Canada and the United States, and is it new?

- The most significant challenge for Canada in its trade relationship with the US is the continued US domestic focused priorities, such
 as the worker-centric policies, the Buy America plan, and the use of tools over rules.
- 2. The most significant challenge is that **US political interests emphasize domestic policy** to the detriment of international relations and allies, and while it isn't new it **has become a stronger issue** because of **political polarization** in the US.
- 3. The most significant challenge in the trade relationship between Canada and the United States is the **protectionist approach to trade**, in the context of Canada's dependence on the US market, none of which is a new issue, as it has endured despite changes in the policy directions of both governments over many years in the various trade policy fora.
- 4. We are both navigating a changing world and we **need to remind** the United States that **there is no effective way forward without Canada**.
- 5. The degree to which **US domestic politics are driving American trade policy**, making it more difficult for Canada to defend its interests with the US.
- 6. The most significant problem for Canada is **aligning mutual benefits of trade integrated North American system with Domestic policy considerations** resulting in an erosion of the preference for trade-based policy.
- 7. Disregard for rules in the pursuit of domestic self-interest. It is not new but increasing in intensity.

Which area of shared interest among the United States and Canada holds most potential for impactful collaboration between the two countries?

- 1. Collaborating with the US in order to address climate change and Chinese unfair non-market practices.
- 2. Canada and the US have highly integrated economies and can effectively collaborate on advancing their interests in the sustainability and security of supply chains.
- 3. The area of shared interest among the United States and Canada holds most potential for impactful collaboration between the two countries is **deepening the integration of our supply chains**, including supply chain realignment, in light of concerns on **food security**, **climate change and national security**.
- 4. Canada shares with the United States, the importance of **technological leadership**, enhancing **benefits for workers**, and addressing **climate change**.
- 5. At least in the short term, shared interests with the US include a progressive trade agenda, environmental protection, and strengthening CND-US supply chains. Counterbalancing China will remain an area of shared interests in the long term, while it may put Canada in a difficult position vis-à-vis these countries.
- 6. The best area of opportunity to collaborate is on issues with common interest, where we can find a **harmonized approach to the environment, climate, technological advancements** and **energy transition** as well as in the promotion of **human rights**.
- 7. Trade related aspects of climate change.

What are the key elements of a strategy for managing the trade relationship with the United States?

- 1. Canada must engage regularly to continuously **remind the US of our shared interests**, using the **Team Canada approach** to strengthen the relationship at all levels.
- 2. The key elements of a strategy for managing our trade relationship with the US would be to pursue a **Team Canada approach** to manage both our common interests and challenges, while also continuing to focus on **diversifying our export markets** (e.g., negotiating preferential trade agreements) and **building alliances within multilateral fora**, including the WTO.
- 3. The key elements of a strategy for managing the trade relationship with the United States are **policy coherence**, a **proactive approach**, **communication**, **patience**, **flexibility**, **creativity**, and a **focus on showing the negative impact of protectionist measures** on international trade, seeking support of US stakeholders/representatives who share Canadian interests and safeguarding our interests in the American market, all the while reflecting pan-Canadian interests.
- **4. Demonstrate** through forward-looking actions **that Canada can advance America's domestic agenda**, on a North American basis while promoting shared values.
- 5. A **proactive, advocacy based approach** using a **unified front** (eg. Team Canada) to, notably, entrench shared interests (eg labour, environment), reinforce economic integration, and influence American trade policy by proposing creative solutions that serve both our countries.
- 6. Canada should **engage stakeholders in provinces, states, industry** and beyond in order to understand problems and find solutions, **rather than relying on dispute mechanisms**. Through multilateral trade negotiations and other international forums, Canada should look for areas to build common cause.
- 7. Pursue a broad and deep Team Canada engagement approach to convince the US that we have areas of shared interest.