**EM 100 Introduction to Employment Relations**  **Units:** 3.00
This is a survey course designed to introduce students to contemporary challenges and the primary academic fields in the study and practice of employment relations: Human Resource Management, Organizational Behaviour, Labour Relations, Negotiations and Conflict Resolution, Labour and Employment Law, and Workplace and Labour Market Policies.

**Learning Hours:** 120 (24 Lecture, 12 Tutorial, 12 Online Activity, 72 Private Study)

**Requirements:** Prerequisite None.

**Offering Faculty:** Faculty of Arts and Science

**EM 110 Workplace Communication and Interpersonal Skills**  **Units:** 3.00
This first year course introduces students to the critical interpersonal competencies and communication skills required in contemporary workplaces. Students will gain and apply knowledge of foundational theories in communication and organizational behaviour to develop their professional written, oral, and interpersonal skills.

**Learning Hours:** 120 (36 Lecture, 12 Group Learning, 12 Online Activity, 60 Private Study)

**Requirements:** Prerequisite None. Exclusion COMM 105.

**Offering Faculty:** Faculty of Arts and Science

**EM 200 Unions and Labour Relations**  **Units:** 3.00
This is an introductory course which focuses on the key factors which shape work and employment relations in Canada. Topics covered include aspects of labour and employment law, labour relations, human resources management, human behaviour in organizations, and labour markets and labour policies that govern workplace relations.

**Learning Hours:** 120 (72 Online Activity, 48 Private Study)

**Requirements:** Prerequisite Level 2 or above.

**Offering Faculty:** Faculty of Arts and Science

**EM 210 Employment Law**  **Units:** 3.00
This introductory course will provide students a foundation to understand employment law in Canada. The course will examine the principles of employment law with a primary focus on current provincial and federal legislation affecting human resource management in a non-unionized setting.

**Learning Hours:** 120 (60 Online Activity, 60 Private Study)

**Requirements:** Prerequisite Level 2 or above. Exclusion LAW 203; LAW 560; LAW 567.

**Offering Faculty:** Faculty of Arts and Science

**EM 220 Conflict Management**  **Units:** 3.00
This course provides an overview of conflict, with a focus on developing the analytical, interpersonal, and communication skills necessary to manage conflict in the workplace. Specifically, it examines the reasons that conflict arises, and how to productively manage conflict across levels (between people, within groups, and between groups).

**Learning Hours:** 120 (48 Online Activity, 72 Private Study)

**Requirements:** Prerequisite Level 2 or above.

**Offering Faculty:** Faculty of Arts and Science

**EM 230 Human Resource Management**  **Units:** 3.00
This course will provide an overview of the key components of an effective organizational human resource management system, running the spectrum from recruitment and selection practices that ensure that an organization is staffed appropriately, to management approaches aimed at bringing out the best in employees once hired.

**Learning Hours:** 120 (72 Online Activity, 48 Private Study)

**Requirements:** Prerequisite Level 2 or above. Exclusion LAW 203; LAW 560; LAW 567.

**Offering Faculty:** Faculty of Arts and Science

**EM 240 Workplace Policies and Governance**  **Units:** 3.00
The accelerating pace of market, economic, and technological change present many challenges to modern Canadian workplaces. This course examines how employers, employees, and governments seek to resolve workplace problems. By enacting workplace policies, it is hoped that workplaces maximize productivity while delivering fairness to its workforce.

**Learning Hours:** 120 (72 Online Activity, 48 Private Study)

**Requirements:** Prerequisite Level 2 or above.

**Offering Faculty:** Faculty of Arts and Science

queensu.ca/academic-calendar
EMPR 250  Managing Workplace Health, Safety, and Wellness  Units: 3.00
This course introduces students to employment relations practices and legislative frameworks related to workplace health and wellness. The course examines roles and responsibilities of employers, employees, and unions in occupational health and safety. Students will explore efforts to address stress and promote wellness, including mental health.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite Level 2 or above.
Offering Faculty: Faculty of Arts and Science

EMPR 260  Advancing Equity, Diversity, and Inclusion in the Workplace  Units: 3.00
The course considers the workplace policies, laws, and human resource management and labour relations practices that advance equity and diversity in the workplace. This course examines the nature and extent of diversity in the Canadian labour force and the implications for establishing and supporting equitable, diverse, and productive workforces.
Learning Hours: 120 (72 Online Activity, 48 Private Study)
Requirements: Prerequisite Level 2 or above.
Offering Faculty: Faculty of Arts and Science

EMPR 270  Introduction to Organizational Behaviour  Units: 3.00
This in an introductory survey course of theory and research on individual and group processes (including personality, motivation, communication, and leadership), as well as structural and economic forces (including organizational design, power relations, inter-organizational ties, social norms, and laws) that shape the contemporary workplace.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite Level 2 or above. Exclusion COMM 151; COMM 251.
Offering Faculty: Faculty of Arts and Science

EMPR 280  Finance and Accounting for HR Professionals  Units: 3.00
This course focuses on the fundamentals of accounting in the operations of the business, the type of information presented in financial statements, and the importance of accounting in relation to HR and employment relations. The course is designed to provide a foundation for HR professionals and other non-financial managers.
Learning Hours: 120 (72 Online Activity, 48 Private Study)
Requirements: Prerequisite Level 2 or above. Exclusion COMM 111; COMM 112; COMM 211; COMM 212.
Offering Faculty: Faculty of Arts and Science

EMPR 320  Workplace Mediation and Alternative Dispute Resolution  Units: 3.00
This course introduces students to the various models of mediation used in the modern workplace to resolve conflicts as well as a variety of other emerging alternative dispute resolution (ADR) processes. Students are introduced to the theory, process, and practice of workplace mediation.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite EMPR 200 or EMPR 220.
Offering Faculty: Faculty of Arts and Science

EMPR 330  Strategic HR Management: Building High Performance Workplaces  Units: 3.00
High performance work systems (HPWS) refer to a series of interrelated practices in the management of human resources. In this course, students will learn how to design, implement, and manage a variety of high performance work practices in accordance with organizational strategy and culture.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite EMPR 230.
Offering Faculty: Faculty of Arts and Science

EMPR 331  Compensation  Units: 3.00
Compensation, including direct wages, indirect payments, and employee benefits, is studied in the context of economic and motivational theory, and from the point of view of practice. Topics include strategic perspectives on pay, pay equity legislation, internal equity and alignment of pay structures, external competitiveness, pay for performance.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite EMPR 200 or EMPR 210 or EMPR 230.
Offering Faculty: Faculty of Arts and Science

EMPR 335  Managing Employee Attitudes for Organizational Success  Units: 3.00
There is increasing recognition of the critical role of managers in shaping key employee attitudes (job satisfaction, motivation, and engagement), with important effects for organizational performance. Students will explore a range of theories and practices that are demonstrated drivers of employee attitudes and organizational success.
Learning Hours: 120 (36 Lecture, 84 Private Study)
Requirements: Prerequisite EMPR 200 or EMPR 230.
Offering Faculty: Faculty of Arts and Science

queensu.ca/academic-calendar
EMPR 370 Human Resource Analytics Units: 3.00
This course introduces students to the foundational logic, metrics, analysis, and interpretation needed to link human resource practices to broader indicators of business strategy and organizational performance. Students will learn to gather, analyze, and interpret HR metrics to make better decisions about managing people in organizations.

Learning Hours: 120 (24 Lecture, 24 Group Learning, 12 Online Activity, 60 Private Study)

Requirements: Prerequisite 3.0 units in EMPR at the 200-level.

Offering Faculty: Faculty of Arts and Science