The Precinct Plans are an important tool for implementing the Campus Master Plan. The plans provide a convenient and simplified framework in which to plan and evaluate campus projects within the comprehensive guidelines of the Master Plan. While illustrating the inter-related nature of the campus environment, they consolidate the opportunities and requirements for campus evolution for each renewal and development site on a place-by-place basis.
Main and West Campus have been divided into nine precincts in total (illustrated in Figure 9-1), each with their own plan consisting of detail guiding future development, open space, and mobility investments. The precinct plans operate in two ways: first, they describe the role, use and form of specific places on campus at a scale at which more detailed recommendations can be best illustrated and understood; and second, they describe these places holistically, addressing building form, views, circulation, servicing and parking and other aspects of the physical environment.

The growth and evolution of each individual precinct will contribute to achieving the vision for the larger campus. Constantly relating back to the campus vision and master plan objectives, the precinct plans provide detailed implementation guidelines for growth and physical improvement in each part of campus.

The precinct plans essentially establish the rules for development and identify the enabling and coordinated projects that must be considered in new building and renewal projects. They provide direction for the entire campus, with specific focus on areas of change.

Where large parcels are to be developed in phases or with multiple buildings, a phasing and development plan should be created for the entire parcel in conjunction with detailed site planning for the proposed development. This will ensure coordination of pedestrian and vehicular circulation and address impacts to the larger open space and movement networks. Phasing Plans should also be considered where development sites are adjacent or share important infrastructure such as service areas.

The precinct plans should be referred and adhered to during all pre-construction phases of project planning, including site selection, programming, schematic and detailed design. They establish the enabling and coordinated projects that must be considered to ensure the intended structure and function of campus is achieved. Proposals that depart significantly from the precinct plans will be subject to a review process where they must demonstrate that they achieve the principles, objectives and general intent of the Campus Master Plan.

Main Campus Precincts
1. North of Union Precinct
2. Tindall Precinct
3. Queen's Quadrangle Precinct
4. Stuart Precinct
5. Healthcare Precinct

West Campus Precincts
6. Deleted
7. West Campus Square Precinct
8. Athlete's Village Precinct
9. Johnson Street Precinct
9.2 Precinct Plan Components

Each precinct plan consists of three major components, all of which are illustrated with existing conditions images and model illustrations.

**Precinct-Specific Guidelines**
These include an overview of the precinct and bulleted guidelines to define the character of the area and clarify investment in open space and movement networks. They also provide specific direction for the development sites, including renewal, redevelopment and new construction.

**Development Framework Map**
The Development Framework Map locates development parcels within the context of the master plan. It identifies development sites, site planning considerations for each development site, major open space initiatives, and movement infrastructure and initiatives. The elements referred to in each Development Framework Map is detailed on the following spread.

<table>
<thead>
<tr>
<th>Development Parcel and Type of Project</th>
<th>Development Parameters</th>
<th>Permitted Uses (required in bold)</th>
<th>Enabling and Coordinated Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Type</td>
<td>Parcel Footprint (m²)</td>
<td>Min/Max Coverage</td>
<td></td>
</tr>
<tr>
<td>1A New Development</td>
<td>6,426</td>
<td>50% 75%</td>
<td>library</td>
</tr>
<tr>
<td>1B Planned Development/ Facility</td>
<td>10,322</td>
<td>75% 100%</td>
<td>academic</td>
</tr>
<tr>
<td>1C Planned Capital Project</td>
<td>5,993</td>
<td>50% 75%</td>
<td>academic</td>
</tr>
<tr>
<td>1D New Development</td>
<td>2,793</td>
<td>75% 100%</td>
<td>academic</td>
</tr>
<tr>
<td>1E Planned Capital Project</td>
<td>1,163</td>
<td>75% 100%</td>
<td>residential</td>
</tr>
<tr>
<td>Total</td>
<td>28,418</td>
<td>55,051</td>
<td>128,443</td>
</tr>
</tbody>
</table>

**Development Matrix**
The Development Matrix complements the precinct plan development framework map, providing a comprehensive table of development parameters and other considerations for each development site. Development parameters include minimum and maximum lot coverages, building heights and gross floor areas. Permitted land uses are also indicated, with required land uses shown in bold. **Enabling projects** are those projects and initiatives that must be completed before development takes place, such as replacement or removal of current uses that occupy the site. **Coordinated projects** are larger projects and initiatives, typically University Projects, that should be considered and addressed in the design of the site.
Figure 9-3
Precinct Plan Overview
Development Parcel
These are sites where new development may be located. The development parcel overlay indicates the location of the building footprint as well as areas for landscaping, courtyards, walkways, service/loading areas or other features that extend beyond the walls of the building. The development matrix indicates the specific parameters for parcel coverage.

Key Building Frontage
These are areas to which buildings should be built to in order to reinforce the spatial continuation and hierarchy of campus open spaces. Primary entrances should also be oriented toward the key frontages and should feature a high degree of glazing.

Primary Entrance
These are the recommended locations for building entrances, which are generally located along the highest order pedestrian route. While there is some flexibility in the location of primary entrances, they should be located along key building frontages. In some cases, such as select building sites along Gordon Street, buildings should have two primary entrances.

Building Demolition
This indicates where existing buildings must be demolished to allow for new development. Buildings to be demolished include underutilized buildings or buildings facing a backlog of deferred maintenance that are not considered historically significant.

Historic Buildings
This indicates buildings or portions of buildings that are considered historically significant and will be retained as part of any renewal or redevelopment.

Gateway
These are important points of transition between the city and campus. Gateways will feature a consistent approach to landscape, street and pedestrian network design to signify arrival at campus and assist with wayfinding.

Picturesque Landscapes
Picturesque landscapes are expansive open spaces, typically characterized by lush, informally placed plantings and meandering walkways.

Courtyards and Plazas
These are smaller open spaces framed by development on some or all sides, typically consisting of hard surfaces and containing ample opportunities for resting and socializing.

Small Green
Small greens are smaller open spaces that add to campus sense of place and may provide an environment for passive activities.
**Streetscape Initiative**
These are improvements to streetscapes to be co-ordinated with the City. Improvements may include new or enhanced tree and shrub plantings, special pavement treatments, or the installation of street furniture.

**Intersection Improvements**
These indicate intersections where new or upgraded traffic crossings should be installed. Types of enhanced crossings may include signalized intersections, pedestrian-activated crossings, paint strips or speed tables.

**Cycle Route**
Indicates a dedicated on-street bicycle routes on roads. Generally, all campus streets will also serve as cycling routes. Major bicycle parking facilities should be conveniently accessible from cycling routes.

**Parking, Servicing and Loading Access**
These are routes that support vehicular access to loading areas and large-scale parking lots but do not contribute to the larger street network. In some cases, these access routes are shared with important pedestrian routes. In these cases, access routes should be designed primarily as pedestrian zones with the potential to accommodate service and loading traffic.

**Loading and Service Zone**
These are areas around buildings that must accommodate vehicular traffic for service and loading purposes. They should generally be located away from primary entrances and shielded from view.

**Underground Parking**
This indicates existing underground parking facilities.

**Surface Parking**
This indicates areas for surface parking.

**Utilities**
This indicates underground Utility lines that must be considered in the design of any new development.
9.3 Coordinated Landscape and Infrastructure Projects

The Precinct Plans are cross-referenced with Landscape and Movement Projects as described in Chapters 6 and 7 of Part 1 of this Plan. These projects are illustrated in the framework maps and relevant projects are included in the coordinated projects list for each precinct matrix.

Landscape Projects:

Main Campus Walks, Streets and Plazas
L1  Chown Hall Walk
L2  Fleming Walk
L3  University Avenue Streetscape
L4  Union Street Streetscape
L5  Fifth Field Company Lane Streetscape
L6  Library Square
L7  Arts Square
L8  McLaughlin Square

West Campus Walks, Streets and Plazas
L9  Sir John A. Macdonald Green
L10 West Campus Walk
L11 Ceremonial Trail
L12 West Campus Square
L13 Athlete’s Plaza
L14 Mascot Plaza

Main Campus Gateways
G1  University Avenue / Earl Street Gateway
G2  Division Street / Earl Street Gateway
G3  Union Street / Barrie Street Gateway
G4  King Street / Albert Street Gateway
G5  Union Street / Albert Street Gateway

West Campus Gateways
G6  Sir John A. Macdonald Blvd. / Johnston Street Gateway
G7  Sir John A. Macdonald Blvd. / Coach’s Lane Gateway
G8  Sir John A. Macdonald Blvd. / Union Street Gateway
G9  Deleted
G10 Union Street / West Campus Blvd. Gateway

Movement Projects:

Campus-Wide
M1  University Shuttle

Main Campus
M2  Union / University Intersection Improvements
M3  Union / Division Intersection Improvements
M4  King / Albert Intersection Improvements
M5  University Avenue Pedestrian Crossings Improvements

West Campus
M6  Extension and Realignment of West Campus Blvd.
M7  Coach’s Lane / Sir John A. Macdonald Blvd. Intersection
M8  Water Tower Lane / Sir John A. Macdonald Blvd. Intersection Improvements
M9  Deleted
Figure 9-4

Landscape Initiatives Overview
9.4 Precinct Plans

Main Campus Precinct 1

North of Union

Precinct-Specific Guidelines

The North of Union Precinct is characterized by contemporary teaching and student life facilities, including some of the University’s most frequented spaces: Stauffer Library, the Athletic and Recreation Centre (ARC), and the Physical Education Centre (PEC). Containing two of Main Campus’ few remaining large development opportunities, this precinct will continue to be the location of larger-scale contemporary development (these larger parcels also provide opportunities for the incorporation of below-grade parking facilities). The siting and layout of these new facilities should be designed in a way that strengthens pedestrian connections from the campus core to the residential neighborhood north of campus. Co-ordinated public realm improvements should aim to unify and beautify the Union Street streetscape. The intersection of University Avenue and Union Street, the future Library Square, will receive public realm improvements to facilitate gathering and social interaction. Intersection improvements at University Avenue, Division Street, and Barrie Street will mitigate disruption to pedestrian movement.

1. New development should align internal hallways and building entrances with existing pedestrian routes to facilitate continuous and co-ordinated movement patterns. The renewal of the PEC (Parcel 1B) should ensure its pedestrian routes are aligned with the ARC’s existing entrances.

2. The pedestrian experience along Union Street at University Avenue will be enhanced through the implementation of new seating, public art, and pavement treatments in line with Project L6, Library Square (detailed in Part 1, Section 5.4.3).

3. To create a continuous and co-ordinated streetscape, new tree plantings and pavement widening east should be considered along Union Street east of the Divison Street and Fifth Field Company Lane.

4. Development at the edge of campus will respect adjacent low-rise neighbourhoods through compatible buildings heights and/or the incorporation of historic houses to maintain the historical street characters.
## Main Campus Precinct 1

### North of Union

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects</th>
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<tbody>
<tr>
<td><strong>Precinct 1 North of Union</strong></td>
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<td></td>
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<td></td>
<td></td>
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<tr>
<td>1A New Development</td>
<td>6,426</td>
<td>50%</td>
<td>75%</td>
<td>2</td>
<td>6,426</td>
<td>19,278</td>
<td>Protect and/or integrate historic homes along University Avenue into new development</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>19,278</td>
<td></td>
<td>University Avenue / Earl Street Gateway</td>
</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td>Union / University Intersection Improvements</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Athletes Walk</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Innovation Way</td>
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<td>1B Planned Capital Project</td>
<td>1,020</td>
<td>75%</td>
<td>95%</td>
<td>4</td>
<td>3,060</td>
<td>5,814</td>
<td>Integrate active-uses at grade</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>5,814</td>
<td></td>
<td>Library Square</td>
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<td></td>
<td>Union / University Intersection Improvements</td>
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<td></td>
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<td></td>
<td></td>
<td></td>
<td>Athletes Walk</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Innovation Way</td>
</tr>
<tr>
<td>1C Planned Capital Project</td>
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<td>50%</td>
<td>75%</td>
<td>4</td>
<td>11,986</td>
<td>35,958</td>
<td>Protect and/or integrate historic homes along Barrie Street into new development</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>8</td>
<td>35,958</td>
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<td>Other Projects for Consideration: Barrie Street / Clergy Street Gateway</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1D New Development</td>
<td>2,793</td>
<td>75%</td>
<td>95%</td>
<td>2</td>
<td>4,190</td>
<td>10,613</td>
<td>Demolish buildings along Clergy Street and relocate displaced uses</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>10,613</td>
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<tr>
<td>1E New Development</td>
<td>989</td>
<td>75%</td>
<td>95%</td>
<td>2</td>
<td>1,484</td>
<td>3,758</td>
<td>Demolish MacGillivray Brown Hall and relocate displaced uses</td>
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<td></td>
<td></td>
<td></td>
<td>4</td>
<td>3,758</td>
<td></td>
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<td>1F New Development</td>
<td>950</td>
<td>75%</td>
<td>95%</td>
<td>2</td>
<td>1,425</td>
<td>3,610</td>
<td>Demolish buildings along Aberdeen Street and relocate displaced uses</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>3,610</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>18,171</strong></td>
<td></td>
<td></td>
<td><strong>28,571</strong></td>
<td><strong>79,031</strong></td>
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</tr>
</tbody>
</table>
Figure 9-7
Main Campus Precinct 1
Precinct-Specific Guidelines

The Tindall Precinct consists of a number of academic buildings from a variety of eras. Development sites, consisting of underutilized parcels and buildings with critical deferred maintenance, provide a range of opportunities for new facilities and open space enhancement. The east portion of the precinct contains a number of the University’s older academic and administrative buildings and redevelopment here will reinforce existing open space and movement patterns. The western portion of the precinct contains larger-scaled buildings and open spaces. Development sites in this area provide new opportunity to strengthen the image of this quieter part of campus and are suitable for academic buildings and student residences.

1. As a high profile location, Parcel 2B should incorporate a distinct gateway feature into its design at its northwest corner, and be coordinated with a distinctive landscape treatment that signals entry to campus. This parcel can support two new academic buildings, which should be integrated with landscape enhancements on all sides of the new development to beautify the area around Tindall Field. New development here may contain a lawn for passive recreation fronting Albert Street or may be built closer to the street’s edge.

2. As sites at the edge of campus, Parcels 2A and 2B should consider their adjacency to low-rise neighbourhoods in their design and transition appropriately in height and massing.

3. The redevelopment of Jeffery Hall and Harrison-LeCaine Hall should be coordinated with the installation of Arts Square, a new intimate square that can feature public art and street furniture.
## Precinct 2 Tindall Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>2A New Development</td>
<td>4,829</td>
<td>50% 75%</td>
<td>2 4</td>
<td>4,829 14,487</td>
<td>academic, administrative, student residence</td>
<td>• Demolish buildings along Albert Street and Collingwood Street, and relocate displaced uses • Relocate/compensate for displaced parking</td>
<td>• Union Street Streetscape Improvements • Union Street / Albert Street Gateway • Other Projects for Consideration: Tindall Woods</td>
</tr>
<tr>
<td>2B New Development</td>
<td>8,707</td>
<td>50% 95%</td>
<td>4 6</td>
<td>17,416 49,636</td>
<td>academic, welcome centre, below-grade parking, athletic and related facilities</td>
<td>• Expand Tindall underground parking structure • Integrate parking access ramp off of Union Street into new development</td>
<td>• Union Street Streetscape Improvements • Union Street / Albert Street Gateway • Other Projects for Consideration: Tindall Woods</td>
</tr>
<tr>
<td>2C New Development</td>
<td>1,843</td>
<td>75% 95%</td>
<td>4 6</td>
<td>5,528 10,504</td>
<td>academic</td>
<td>• Demolish Jeffery Hall and relocate displaced uses • Integrate loading and services uses away from the Arts Square, adjacent to Ellis Hall loading zone</td>
<td>• Arts Square • University Avenue Streetscape Improvements • University Avenue Pedestrian Crossing Improvements</td>
</tr>
<tr>
<td>2D New Development</td>
<td>2,000</td>
<td>75% 95%</td>
<td>4 6</td>
<td>6,000 11,400</td>
<td>academic</td>
<td>• Demolish Harrison-Lecaine Hall and relocate displaced uses • Integrate loading and services uses away from the Arts Square, adjacent to Victoria Hall loading zone</td>
<td>• Arts Square • Other Projects for Consideration: Chown Hall Green</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>17,380</strong></td>
<td></td>
<td></td>
<td><strong>33,773 86,026</strong></td>
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</tr>
</tbody>
</table>

**Figure 9-9**

Precinct 2 Proposed and Existing Conditions
Main Campus Precinct 3

Queen’s Quadrangle Precinct

Precinct-Specific Guidelines

The Queen’s Quadrangle Precinct contains the historic core of campus as well as a large portion of its eastern edge. Change here will be modest, with development opportunities located mainly to the rear of or between existing buildings. These sites provide opportunity for new academic uses and should also contain new student life spaces. New development in this precinct must be particularly mindful of its historic setting, with building massing that gives prominence to historic structures. New movement and landscape projects will improve movement patterns and the functionality of the historic core’s internal pathways.

1. The redevelopment of Fleming Annex and Clark Hall (Parcel 3A) provides an opportunity to reconfigure the existing pathways and open space between Douglas Library and Ontario Hall through the realization of the Fleming Walk landscape project. This Walk will consolidate open space and create a view corridor that terminates with an architectural feature which should be incorporated into the Fleming Annex/Clark Hall redevelopment.

2. Enhancements to Fifth Field Company Lane should be integrated with the redevelopment of Parcels 3A and 3B. The redesign of this corridor will create a more beautiful and safer pedestrian environment in this area of campus and better integrate service and delivery uses with the pedestrian movement network. This redevelopment should be co-ordinated with intersection improvements at Union Street and Division Street.

3. The redevelopment of the Cataraqui building (Parcel 3B) will continue to reinforce the pedestrian connection between Arch Street and Barrie Street and should consist of glazing on its north side that will contribute to activating this walk. As part of the Old Sydenham Ward Heritage Conservation District and with a prominent frontage on City Park, the form and heights of this redevelopment will respond to the low-scale housing form of Barrie Street.

4. All new development should strive to include student life space such as cafés, student club space or a LINQ facility as well as athletic facilities to support the recreational uses of the Queen’s Quadrangle.
# Queen’s Quadrangle Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects</th>
</tr>
</thead>
</table>
| 3A New Development | 3,287 | 50%  | 95%                | 4     | 6  | 6,574 | 18,736 | • academic  
• student life spaces  
(student government offices, club spaces, and student-run services, etc.) | • Demolish Fleming Annex and Clark Hall and relocate displaced uses  
• Integrate new development with Fleming Hall and Carruthers Hall  
• Integrate access to underground parking | • Fleming Walk  
• Fifth Field Company Lane reconfiguration and streetscape Improvements |
| 3B New Development | 11,184 | 50%  | 75%                | 4     | 8  | 22,368 | 67,104 | • academic  
• administrative  
• student life spaces  
(student government offices, club spaces, and student-run services, etc.) | • Demolish the rear portion of Kathleen Ryan Hall and relocate displaced uses  
• Protect and/or integrate historic Kathleen Ryan Hall facade with new development | • Fifth Field Company Lane reconfiguration and streetscape Improvements |
| 3C New Development | 831 | 75% | 95% | 4 | 8 | 2,493 | 6,316 | • academic  
• administrative  
• student life spaces  
(student government offices, club spaces, and student-run services, etc.) | • Demolish Cataraqui Building and relocate displaced uses | • Other Projects for Consideration: Professor’s Walk, Trindall Woods |
| **Total** | **15,302** |  |  | **31,435** |  |  | **92,156** |
Figure 9-13
Main Campus Precinct 3
Precinct-Specific Guidelines

The Stuart Precinct consists of the majority of Queen's residences, as well as a number of administrative and academic buildings. Change here will be minor in the form of redevelopment of existing structures. Located at the water’s edge, new development should enhance access to King Street and Waterfront Park, a connection that will grow in importance as the Isabel Bader Centre for the Performing Arts is completed and more university programming is located there. New development fronting Alfred Street will respect neighbouring properties to the West through compatible built form. New linear pathways connecting to Waterfront Park and a plaza at the foot of University Avenue will contribute to diversifying and enhanced Main Campus’ open space network.

1. As the location of the majority of first year residences, new development should include student life services and other non-faculty specific uses.

2. Parcel 4A presents an opportunity to consolidate the multiple properties located at the intersection of Alfred Avenue and Queen’s Crescent. As an historically significant building, 96 Queen’s Crescent should be retained and incorporated as a defining part of this redevelopment.

3. Parcel 4C illustrates a development opportunity that may occur with the redevelopment of McLaughlin Hall and renewal of the University Club. This redevelopment provides opportunity for two University projects: Chown Hall Walk and McLaughlin Square. Chown Hall Walk will provide an enhanced physical connection to Waterfront Park as well as a view corridor from Chown Hall and should be lined by trees to provide visual buffers to adjacent private residential uses. McLaughlin Square will provide a new gathering space to complement the Queen’s Quadrangle, but will be contemporary in nature and smaller in size to accommodate more intimate encounters and smaller scale gatherings.

4. The redevelopment of the Rideau Building will build upon the adjacent parking lot, encompassing a larger building footprint than it currently situates. The building should address Stuart Street with key frontages.
## Stuart Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects (required in bold)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4A New Development</td>
<td>2,601</td>
<td>50% 75%</td>
<td>2 4</td>
<td>2,601 7,803</td>
<td>• academic&lt;br&gt;• student life spaces (student government offices, club spaces, and student-run services, etc.)</td>
<td>• Protect 96 Queen’s Crescent building and consider displacing and relocating uses to integrate building into new development&lt;br&gt;• Demolish 119, 123 and 127 Queen’s Crescent buildings and relocate displaced uses</td>
<td>• Other Projects for Consideration: Albert Street / Bader Lane Gateway</td>
</tr>
<tr>
<td>4B New Development</td>
<td>2,859</td>
<td>75% 95%</td>
<td>4 6</td>
<td>8,578 16,297</td>
<td>• academic&lt;br&gt;• administrative&lt;br&gt;• student life spaces (student government offices, club spaces, and student-run services, etc.)</td>
<td>• Demolish Rideau Building and relocate displaced uses</td>
<td>• Other Projects for Consideration: St. Lawrence Walk</td>
</tr>
<tr>
<td>4C New Development</td>
<td>3,577</td>
<td>50% 75%</td>
<td>4 6</td>
<td>7,154 16,097</td>
<td>• academic&lt;br&gt;• student life spaces (student government offices, club spaces, and student-run services, etc.)</td>
<td>• Protect historic portion of the University Club&lt;br&gt;• Demolish Film Studies Building, La Salle Building, rear portion of the University Club and 140 Stuart Street and relocate displaced uses</td>
<td>• Chown Hall Walk&lt;br&gt;• McLaughlin Square</td>
</tr>
<tr>
<td>Total</td>
<td>9,037</td>
<td></td>
<td>18,333 40,197</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Figure 9-14
Precinct 4 Proposed and Existing Conditions
Figure 9-15
Main Campus Precinct 4
Main Campus Precinct 5

Healthcare Precinct

Precinct-Specific Guidelines

Although there is minimal opportunity for redevelopment in the area, the Healthcare Precinct occupies a significant spot on campus as the entryway from Downtown Kingston. All new development in this area will be evaluated in consultation with Kingston General Hospital.

1. A new Gateway feature at the intersection of King Street and Barrie Street, such as signage, public art, or special landscaping will contribute to strengthening the University’s image and sense of arrival.

2. The renewal of the Louise D. Acton building (Parcel 5A) provides an opportunity for a contemporary smaller scale building, suitable for uses complementary to the Health Sciences facilities in the area. The plans for Phase Two of Etherington Hall should be considered and/or incorporated with this development.

3. The houses on Barrie Street are considered historically significant and will be retained. It is recommended these buildings current uses be reconsidered. In particular, they may be considered for interior renovation to restore their use as residences for visiting faculty or mature students.
## Healthcare Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Precinct 5 Healthcare Precinct</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>5A</strong></td>
<td>2,268</td>
<td>75%</td>
<td>95%</td>
<td>10,206</td>
<td>• academic</td>
<td>• Demolish Louise D. Acton Building and relocate displaced uses</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>2,268</td>
<td></td>
<td></td>
<td>10,206</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

![Figure 9-17](image-url) Precinct 5 Proposed and Existing Conditions
**Main Campus Precinct 5**

- Development Parcel
- Key Building Frontage
- Historic Building
- Building Demolition
- Courtyards or Plazas
- Loading and Service Zone
- Parking, Servicing & Loading Access
- Existing Underground Parking
- Surface Parking
- Small Green
- Intersection Improvement
- Cycle Route
- Streetscape Initiative
- Gateway
- Site Boundary
- Primary Entrance
- Utilities: Steam
- Utilities: Gas
- Utilities: Substation / Proposed

**Figure 9-18**

**Main Campus Precinct 5 Streetscape Initiative**

- Site Boundary
- Utilities: Steam
- Utilities: Gas
- Utilities: Substation / Proposed
West Campus Precinct 6

Deleted
West Campus Precinct 6

Deleted
West Campus Precinct 7

West Campus Square Precinct

Precinct-Specific Guidelines

Together with the Parkfront Precinct, The West Campus Square Precinct provides a great opportunity for change at Queen's with a number of new development, landscape and movement opportunities that will improve quality of place at West Campus. With the Parkfront Precinct providing the preferred location for private development on West Campus, the West Campus Square Precinct will be West Campus’ Academic core, consisting of the majority of West Campus’ faculties, schools, and residences. The precinct’s centrepiece is West Campus Square, which will be a new urban, vital place that offers the Queen’s and Kingston communities a new hub of activity and a place to gather. New road alignments and new public spaces will activate the public realm, framing contemporary new development.

1. The installation of new walks illustrated in Part 1, Figure 6-10 will be implemented as the West Campus Square Precinct develops overtime. West Campus Walk will be considered a primary pedestrian connection. All development adjacent to West Campus Walk should contain sufficient glazing at grade with entrances oriented toward this corridor. Where possible, development should incorporate a “spill-out” uses that enhance the pedestrian experience, such as cafés and services.

2. The design and installation of West Campus Square will be co-ordinated with development on Parcels 7D and 7E. The square will consist of hardscaping and may contain a kiosk or pavilion containing a complementary use, such as a welcoming centre, convenience kiosk, or transit information services. Both developments will have key frontages facing this square, as well as to the streets they are situated on.

3. As Jean Royce Hall is redeveloped, West Campus Boulevard will be re-configured to align with its extension south of Union Street. The new right-of-way should contain generous sidewalks lined by trees.

4. The Ceremonial Trail will be a memorable linear green extending from the east side of Duncan McArthur Hall and bisecting the campus to arrive at Athlete’s Plaza, a new space for gatherings located in the Athletic Core. Development of Parcels 7A and 7B should contain key frontages adjacent to the Ceremonial Trail and be designed to address the space through orientation and design. Mascot Plaza, located south of Parcels 7A and 7B should be incorporated into the design of the Ceremonial Trail.

5. The development of Parcel 7B must account for the relocation of the existing utility infrastructure.
### West Campus Precinct 7

#### West Campus Square Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects (required in bold)</th>
</tr>
</thead>
<tbody>
<tr>
<td>7A New Development</td>
<td>2,064</td>
<td>50%</td>
<td>75%</td>
<td>4</td>
<td>12</td>
<td>4,128</td>
<td>18,576</td>
</tr>
<tr>
<td>7B New Development</td>
<td>3,656</td>
<td>75%</td>
<td>95%</td>
<td>4</td>
<td>16</td>
<td>10,968</td>
<td>55,571</td>
</tr>
<tr>
<td>7C New Development</td>
<td>4,736</td>
<td>50%</td>
<td>75%</td>
<td>4</td>
<td>12</td>
<td>9,472</td>
<td>42,624</td>
</tr>
<tr>
<td>7D New Development</td>
<td>1,646</td>
<td>75%</td>
<td>95%</td>
<td>4</td>
<td>8</td>
<td>4,938</td>
<td>12,510</td>
</tr>
<tr>
<td>7E New Development</td>
<td>3,504</td>
<td>75%</td>
<td>95%</td>
<td>4</td>
<td>8</td>
<td>10,512</td>
<td>26,630</td>
</tr>
</tbody>
</table>

| Total | 15,606 | 40,018 | 155,911 |
Figure 9-21

West Campus Precinct 7

Key Building Frontage
Historic Building
Courtyards or Plazas
Loading and Service Zone
Existing Underground Parking
Surface Parking
Small Green
Intersection Improvement
Cycle Route
Streetscape Initiative
Development Parcel
Gateway
Site Boundary
Primary Entrance
Utilities: Steam
Utilities: Gas
Utilities: Substation / Proposed
Existing Undergraduate Parking
Surface Parking
Existing Underground Parking
Surface Parking
Small Green
Intersection Improvement
Cycle Route
Streetscape Initiative
Development Parcel
Gateway
Site Boundary
Primary Entrance
Utilities: Steam
Utilities: Gas
Utilities: Substation / Proposed
West Campus Precinct 8

Athlete’s Village Precinct

Precinct-Specific Guidelines

The Athlete’s Village Precinct will continue to be the location for new athletic facilities, including a new stadium that is currently in the planning stages. The precinct’s southern portion contains two potential development sites, suitable for new academic buildings or student residences. The Sir John A. Macdonald Green and Athlete’s Plaza will provide new gathering places for West Campus while new walks, pathways and roads will provide an expanded movement network. An expanded surface parking lot will be installed overtime as surface parking on Main Campus is displaced as a result of new development.

1. Ensure new development considers the location of new pedestrian paths and outdoor recreation facilities, and addresses these spaces through design, glazing, and the installation of lighting to increase safety in these areas.

2. The stadium redevelopment may incorporate the design and construction of Athlete’s Square, a gathering spot and social space to meet before games.

3. Expanded surface parking may be necessary as Main Campus parking is displaced for new development. This installation will provide opportunities for improvements to the surface parking lot, and should include rows of trees that frame pedestrian walkways to buffer pedestrians from moving vehicles and provide shade.

4. As surface parking is expanded, new street connections to Sir John A. Macdonald Boulevard will be required to facilitate movement in and out of the lot. These should be integrated with the design of Sir John A. Macdonald Green, providing clearly demarcated pedestrian crossings. These new roads should contain tree-lined sidewalks to buffer pedestrians from moving traffic.

Figure 9-22
Precinct 8 Perspective
## West Campus Precinct 8

### Athlete’s Village Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects (required in bold)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>8A New Development</strong></td>
<td>5,388</td>
<td>50% 75%</td>
<td>4 12</td>
<td>10,776 48,492</td>
<td>• academic</td>
<td>• Demolish Jean Royce Hall and Social Centre and relocate displaced uses</td>
<td>• Mascot Plaza</td>
</tr>
<tr>
<td><strong>8B New Development</strong></td>
<td>4,226</td>
<td>50% 75%</td>
<td>4 6</td>
<td>8,452 19,017</td>
<td>• academic</td>
<td>• Reconfigure south practice field</td>
<td>• Mascot Plaza</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>9,614</td>
<td></td>
<td>19,228 67,509</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>
West Campus Precinct 8

Figure 9-24

- Streetscape Initiative
- Site Boundary
- Utilities: Steam
- Utilities: Gas
- Utilities: Substation / Proposed
- Existing Underground Parking
- Surface Parking
- Small Green
- Intersection Improvement
- Cycle Route
- Streetscape Initiative
- Gateway
- Primary Entrance
- Development Parcel
- Key Building Frontage
- Historic Building
- Building Demolition
- Courtyards or Plazas
- Loading and Service Zone
- Parking, Servicing & Loading Access
- Existing Underground Parking
- Surface Parking
- Small Green
- Intersection Improvement
- Cycle Route
- Streetscape Initiative
- Gateway
- Primary Entrance
- Development Parcel
- Key Building Frontage
- Historic Building
- Building Demolition
- Courtyards or Plazas
- Loading and Service Zone
- Parking, Servicing & Loading Access
- Existing Underground Parking
- Surface Parking
- Small Green
- Intersection Improvement
- Cycle Route
- Streetscape Initiative
- Gateway
- Primary Entrance
West Campus Precinct 9

Johnson Street Precinct

Precinct-Specific Guidelines

As the most northern portion of West Campus, the Johnson Street Precinct is the gateway to Queen's University from those arriving from the Sir John A. Macdonald Boulevard Highway 401 exit. While only a modest amount of new development is envisioned in this precinct, it will contain a number of new open space features that provide a sense of arrival and more varied visual interest to West Campus.

1. An enhanced gateway at the intersection of Sir John A. Macdonald Boulevard and Johnston Street should be installed, consisting of distinct landscaping and the existing or enhanced signage.

2. Improve lighting of the sports fields, pathways, and open spaces in this precinct. Explore ways to integrate such improvements with the design of new development or investment in gateway improvements.

3. As the only pedestrian access point to West Campus from Johnson Street, the northern entryway to the West Campus Green should feature a wide opening with prominent landscaping that signals entry to West Campus.

4. Parcels 9A and 9B are appropriate locations for athletic facilities, research facilities, or administrative offices that do not require close proximity to the nuclei of Main and West Campus activity. Located adjacent to the Portsmouth neighbourhood, development heights should be no more than six storeys for parcel 9A and four storeys for 9B. Landscaping should buffer facilities from adjacent residential properties.
### West Campus Precinct 9

#### Johnson Street Precinct

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Parcel Footprint (m²)</th>
<th>Min/Max Coverage</th>
<th>Min/Max Height (Storeys)</th>
<th>Min/Max Gross Floor Area (m²)</th>
<th>Permitted Uses</th>
<th>Enabling Projects</th>
<th>Coordinated Projects (required in bold)</th>
</tr>
</thead>
<tbody>
<tr>
<td>9A New Development</td>
<td>6,824</td>
<td>50%</td>
<td>75%</td>
<td>4</td>
<td>6</td>
<td>13,648</td>
<td>30,708</td>
</tr>
<tr>
<td>9B New Development</td>
<td>1,800</td>
<td>50%</td>
<td>75%</td>
<td>1</td>
<td>4</td>
<td>900</td>
<td>5,400</td>
</tr>
<tr>
<td>Total</td>
<td>8,624</td>
<td></td>
<td></td>
<td>14,548</td>
<td>36,108</td>
<td></td>
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</tr>
</tbody>
</table>

**Figure 9-2**

Precinct 9 Proposed and Existing Conditions
Chapter 9   Precinct Plans

Streetscape Initiative
Site Boundary
Utilities: Steam
Utilities: Gas
Utilities: Substation / Proposed
Existing Underground Parking
Surface Parking
Small Green
Intersection Improvement
Gateway
Site Boundary
Primary Entrance
Utilities: Steam
Utilities: Gas
Utilities: Substation / Proposed

Figure 9-3
West Campus Precinct 9
Documents that have informed the development of the Campus Master Plan

- Campus Master Plan 2002
- Library and Archive Master Plan 2013
- An Active Transportation Strategy for Queen's University 2013
- Siting and Massing Study for Residences 2013
- Prison for Women Study 2012 – 2013
- VFA and FCI reports from Physical Plant Services 2013
- Capital Budget and Space Allocations 2013
- Academic Plan 2013
- Signage Policy 2002
- Third Juncture – Some Thoughts on the Past Present and Future of Queen's University Over the Next Decade 2012
- Climate Action Plan for Queen's University 2013
- Major Capital Projects Approval Process 2014
- COU space management and allocation report 2013
- Heritage Study 1998
- Departmental Strategic Plans 2013
- Queen’s Parking Strategy 2013
- City of Kingston Master Transportation Plan 2012 – 2013
- City of Kingston Williamsville Study 2013
- City of Kingston Housing Strategy 2012-2013
- City of Kingston Recreation and Leisure Master Plan
- City of Kingston Town and Gown Strategic Plan
- City of Kingston Official Plan 2013
- KGH Phase 1 and 2 Redevelopment Plans
- Principal's Implementation Committee on Racism, Diversity, and Inclusion - Final Report 2017
- Report on The Conversation 2020