<table>
<thead>
<tr>
<th>TABLE OF CONTENTS</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACTING DIRECTOR’S MESSAGE</td>
<td>1</td>
</tr>
<tr>
<td>TEACHING AND LEARNING</td>
<td>3</td>
</tr>
<tr>
<td>Student Enrolment 2008-09</td>
<td>3</td>
</tr>
<tr>
<td>Course Offerings 2008-09</td>
<td>3</td>
</tr>
<tr>
<td>Graduates May and October 2008</td>
<td>3</td>
</tr>
<tr>
<td>Student Awards</td>
<td>3</td>
</tr>
<tr>
<td>Employment</td>
<td>4</td>
</tr>
<tr>
<td>Student Internship Program</td>
<td>4</td>
</tr>
<tr>
<td>Student Involvement in School Governance</td>
<td>5</td>
</tr>
<tr>
<td>International Opportunities</td>
<td>5</td>
</tr>
<tr>
<td>FACULTY</td>
<td>7</td>
</tr>
<tr>
<td>PUBLICATIONS</td>
<td>10</td>
</tr>
<tr>
<td>ATTENDANCE/PARTICIPATION AT CONFERENCES</td>
<td>13</td>
</tr>
<tr>
<td>RESEARCH GRANTS AND PROJECTS</td>
<td>16</td>
</tr>
<tr>
<td>UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK</td>
<td>18</td>
</tr>
<tr>
<td>STUDENT PROJECTS COMPLETED FOR CLIENTS</td>
<td>20</td>
</tr>
<tr>
<td>ACTIVITIES OF INTEREST TO WIDER QUEEN’S COMMUNITY</td>
<td>22</td>
</tr>
<tr>
<td>EXTERNAL INITIATIVES</td>
<td>23</td>
</tr>
<tr>
<td>National Executive Forum on Public Property</td>
<td>23</td>
</tr>
<tr>
<td>Executive Seminars on Corporate and Investment Real Estate</td>
<td>24</td>
</tr>
<tr>
<td>China Projects</td>
<td>25</td>
</tr>
<tr>
<td>Ambassadors’ Forum</td>
<td>25</td>
</tr>
<tr>
<td>APPENDIX A: COURSE OFFERINGS 2008-2009</td>
<td>26</td>
</tr>
<tr>
<td>APPENDIX B: GRADUATES AND RESEARCH TOPICS 2008</td>
<td>27</td>
</tr>
<tr>
<td>APPENDIX C: STUDENT REPRESENTATIVES 2008-2009</td>
<td>29</td>
</tr>
</tbody>
</table>
It was not a good year for resting on laurels at the School of Urban and Regional Planning, even as the complimentary assessments of the Ontario Council on Graduate Studies and the university’s Internal Academic Review panels arrived early in 2008. Our M.PL. program was described as “high quality” and “one of the best in Canada”, while our faculty were lauded as one of the most productive groups of researchers in our field. These achievements were testaments to the quality of our work over the past seven years, and our 2005 strategic plan, Building on Excellence. We committed to increase our enrollment by one third (from 48 to 66) to assist the university’s objective to expand graduate education. Our plan also called for the School’s faculty complement to increase from 5.0 to 6.3 to continue the level of research supervision that is a hallmark of our program.

We recruited a record number of graduate students (66) to our School, as we met our new admissions target for the second year in a row. Academic standing of the incoming class remained high (with 58% A-students). Competitive scholarships provide another indicator of the quality of the SURP student body. Two members of the incoming class brought SSHRC’s Canada Graduate Scholarships, and four members of the class won Ontario Graduate Scholarships. Other SURP students won four Queen’s fellowships and three Toronto Commercial Real Estate Women Scholarships. Our students also won International Experience Awards to conduct research in Cairo, Copenhagen and Beijing.

Recruiting graduate students in our field has become an intense competition over the past two years as York quadrupled the size of its program (to 120), Ryerson started two new Master’s degrees, and Waterloo and Guelph opened one each. In the past, we could count on our national reputation to keep our waiting lists full, but SURP must now promote its program more aggressively and seek other sources of highly qualified undergraduate applicants. This process has begun with an attractive and informative new website (www.queensu.ca/surp), a new brochure and links to other Queen’s programs.

It was an excellent year to graduate from SURP, with many employment and travel opportunities. Our Internship Program had one of its best seasons ever, with many placements provided by the National Executive Form on Public Property, alumni and our colleagues at other organizations. Despite the economic collapse in the fall, it appears that our loyal partners will continue to support the Internship Program in 2009.

We were shocked to hear about Professor Sue Hendler’s illness in early January 2008, and have followed her brave battle with cancer through her fortnightly newspaper column. Within hours of the news of Sue’s illness, the entire SURP faculty had agreed to teach an overload and supervise extra students for the year. Every course was offered and all students got the personal attention for which the School is known. The course offerings in the fall were perhaps the most diverse in the School’s history, despite the absence of two core faculty, due to a wonderful group of adjunct lecturers assembled at the academic equivalent of a moment’s notice. Two distinguished former directors, Gerald Hodge and Mohammad Qadeer, traveled from BC and Toronto to teach seniors’
planning and multiculturalism. The president-elect of the OPPI, Sue Cumming, taught public participation and ethics courses, CMHC analyst Pat Streich taught social planning courses and Preston Schiller taught transit planning. We also recruited award-winning designers Jason-Emery Groën and Carl Bray to teach physical planning and community design. Finally, the second-year students had a choice of four project courses, led by six senior professional planners from Ottawa and Kingston.

Perhaps the best news comes from an international faculty search for two new tenure-track assistant professors. In July 2009, Ajay Agarwal will join us from the University of Southern California to teach and conduct research in physical planning and community design. Dr. Leela Viswanathan, will join us from the Queen’s Department of Geography where she is currently an Assistant Professor and post-doctoral researcher. She will draw upon her extensive Toronto social planning experience to strengthen this area of the School’s curriculum. The entire School assisted in recruiting these outstanding young scholars, with the faculty recruiting at research conferences and the staff and students making the candidates feel welcome during their campus visits. The approval of these two new positions during a period of financial constraint is a vote of confidence from the Principal and our Dean for which we are all grateful.

SURP is an important urban planning research centre, which our external reviews have demonstrated to be more productive than most schools of similar size. Despite the heavy load of teaching, administration and supervision, our scholars remained remarkably productive. We edited journals, published three books and monographs, 23 articles and chapters, and continued outreach to the profession. Several of these articles and chapters were collaborations with former students, while the current student body contributed four professional reports and 28 master’s theses and research reports.

Finally, the School owes perhaps its greatest debt to a veteran staff team, who kept the place humming during a remarkably difficult year. Connie Brobeck and Xu Li ran the Forum and China Projects with great efficiency, while the faculty’s attention was directed elsewhere. And I cannot thank Angela Balesdent and Jo-Anne Rudachuk enough for their expertise, patience and coaching skills with a rookie acting director.

The excellent results from the past year were built on the foundation laid by Hok-Lin Leung, our Director for the past 12 years. Hok-Lin was on administrative leave for most of 2008, and often away expanding Queen’s reputation in China. However, he always found the time for strategic, tactical and personal advice. We hope that he will continue to contribute to the School in the years ahead.

I thank the students, faculty, alumni and especially the staff for their strong support for the School over this demanding year. I’m humbled and honoured to be asked to serve as Director of this fine School for the next five years, and value the support of all our community as we strive to make a difference in community planning in Canada and internationally.

David Gordon
Professor and Acting Director
TEACHING AND LEARNING

Student Enrolment
2008-09
The School’s enrolment this academic year was 66 full-time students (32 full-time students plus 1 visiting student in first year and 33 full-time students in second year). Our faculty complement remained at seven but Professors Hendler and Leung were away on leave for most of 2008. Seven Term Adjuncts joined the SURP community to help teach courses and supervise students, and six Adjunct 1 faculty lent their expertise to coach and supervise students in our second-year project courses.

Incoming Class 2008-09:
Academic standing: A (19), B+ (14)
Male/female ratio: males (13), females (20)
Academic background: Civil Engineering (3), Commerce (1), Economics (1), Environmental (3), Geography (12), Health Studies (1), International Development (2), Marketing (1), Political Studies (2), Psychology (2), Sociology (1), Urban Studies/Planning (4)

Jo-Anne Rudachuk and Andrejs Skaburskis continued to recruit outstanding students from across Canada. This year’s entering class of 33 had degrees from 19 different universities, six provinces and two countries outside Canada.

Course Offerings
2008-09
The School offered a total of 25 courses (exclusive of directed study and community practicum courses) and was able to maintain a full range of courses for all streams of concentration. Appendix A lists the courses offered in 2008-09.

Graduates
May 2008 and October 2008
Of the 32 students in the class of 2006-2008, 22 graduated in 2008 (five completed within five terms and 17 within six terms). At the May and October 2008 convocation ceremonies 28 students graduated, 22 were from the class of 2006-2008, six were from previous classes. To demonstrate the breadth of student research, Appendix B lists the names of the spring and fall 2008 graduates and the titles of their master’s theses and reports.

Student Awards
Kristen Reid (’08) received the 2008 Canadian Institute of Planners (CIP) Award for Academic Excellence, which is given to the CIP student member with the highest academic standing in our program. Kristen also won the 2008 Ida Mnari Memorial Award, which is given to the graduating student who completes the program in two years and has the highest grade point average. Hannah State received the 2007 Stanley Lash Award, which is given to the student who has written the best term paper in a SURP course in the preceding calendar year.
In 2008-2009 our students also accepted three Ontario Graduate Scholarships ($15,000 value), four Queen’s Fellowships ($10,000 value); and two Social Sciences and Humanities Research Council of Canada (SSHRC) awards ($17,500 value).

Katherine Sparkes (’08) won the CIP President’s Scholarship ($4,000 value) to support her master’s report research on energy-integrated land use planning. Nellie Chang won the 2008 Ontario Professional Planners Institute (OPPI) Eastern Ontario District Graduate Student Research Award ($1,500 value) to support her master’s report research on inclusionary zoning for affordable housing. Jenny Chook, Dayna Lafferty, and Laurel Gibson each won a 2008 Toronto CREW (Commercial Real Estate Women) Real Estate Scholarship ($3,000 value). Jenny was also the winner of the first Legacy Award, which is part of the Toronto CREW Scholarship Program to support female students in the commercial real estate field who show outstanding leadership and promise for success, and whose name is chosen from among the five winning applications in 2008.

**Employment**

**Of the 28 students who graduated in 2008:**
- Number graduated and working in planning jobs: 22
- Number graduated and looking for work: 2
- Statistics not available: 4

**Student Internship Program**

SURP students saw one of the strongest job markets in recent years during 2008, with many external positions available. It was also a good year for internships at the School, with many positions interviewing on campus. We are grateful for the support of the Cataraqui Region Conservation Authority, Department of National Defence, City of Kingston, Ontario Ministry of Culture, Ontario Ministry of Public Infrastructure, City of Ottawa and the City of Toronto for our on-campus program. Several other members of the National Executive Forum on Public Property hired our students in other provinces. The School also appreciates the efforts of the many alumni who mentored our students' job searches in other cities.

Internship summary:
- Exclusive SURP postings: 24
- Interviews at SURP: 17
- Students placed from exclusive postings: 22
- Student-generated positions: 22
- Forum postings: 16
- Alumnus postings: 17
- Other internship postings: 44 (5 hired)
- Entry-level postings: 8 (0 hired)
- Looking for work Sept. 2008: 3 (+3 travel and 2 international return)
Student Involvement in School Governance

The School has a tradition of involving students in practically every aspect of School life. Appendix C lists student representatives on SURP committees in 2008-2009.

International Opportunities

Queen’s-Fudan Exchange

A Memorandum of Understanding (MOU) signed in 2000 between Queen’s University and Fudan University provides administrative support and opportunities to scholars/students in both universities to undertake collaborative research. Under the MOU, the Co-laboratory of Environmental Research on Urbanization was established between the Institute of Biodiversity Science at Fudan University and our School (joined by the Department of Civil Engineering). The mission of this alliance is to undertake multidisciplinary studies of land use change and environmental management in China. This alliance began in 2001 and has undertaken preliminary research resulting in a number of papers published, as well as numerous faculty and student exchanges. In 2008, no students were sent to Fudan University. This was the result of Fudan faculty research commitments and international travel, which made it difficult to host students this year. However, Fudan University is committed to the exchange.

China Internships

In 2008 two SURP students, Jenny Chook and Trevor Ilingworth, were selected as interns at the offices of the Ministry of Land and Resources (MLR) in Beijing, China. Jenny’s internship was with the Chinese Academy of Land and Resource Economics (CALRE), which is one of the leading institutes in China for land and resource economics. It specializes in research for land and resource economics to support resource management and policy development. With its specialized staff and advanced equipment, the Academy is very strong and effective in its research. Trevor Ilingworth’s internship was with the China Land and Surveying and Planning Institute (CLSPI). The main responsibility of CLSPI is to provide theoretical support and technical guarantee for land administration and policy decision-making conducted by MLR, and improve innovation and industrialization in land science and technology. China internships are a popular element of the SURP program. Over the last five years, eight SURP students have participated in the China internship program. Every year, more applications for these internships are received than there are positions available. Our students are placed in one of the most dynamic and important areas of the world facing critical land use and development challenges. The China internships have helped SURP maintain a close working relationship with China’s Ministry of Land and Resources.

International Experience Awards

Nine years ago, the International Experience Awards were created with revenues generated by our China projects in order to provide students with a unique international experience. Normally, up to three awards of $1,700 each are given out every year. Proposals on planning-related topics are submitted for adjudication by a selection panel comprised of first- and second-year students. The proposals are judged on their feasibility, practicality and innovation. One award per year must be given to a student
wishing to travel to China (if the proposal is considered acceptable by the selection panel). The award recipients give a presentation to the student body and faculty upon returning from their trips. In addition, they prepare a one- to two-page summary of their experiences with appropriate pictures, which may be added to the School’s web page and used in other School communications materials. The 2008 awardees were David Fitzpatrick (’08) for travel to Cairo, Egypt, Katherine Sparkes (’08) for travel to Copenhagen, Denmark and Amanda Szpecht (’08) for travel to Beijing, China.
John Andrew continued to devote much of his time to operating and growing Queen’s University’s Executive Seminars on Corporate and Investment Real Estate (ESCIPE), founded in 2004. In January, ESCIRE hosted its sixth seminar in downtown Toronto. Entitled Real Estate Capital Markets in Stormy Seas: Navigating Through the Credit and Liquidity Crunch, this was another successful, fully-subscribed event that was very well received by the industry. Closely linked to ESCIRE, John continued his research on environmental issues within commercial real estate, funded by two private-sector research grants. His primary project is analyzing the financial feasibility of “green” versus conventional office buildings, from a portfolio management perspective. He is also working on the application of conflict management processes to the remediation and redevelopment of contaminated land.

John teaches primarily in the Land Use and Real Estate Development and Environmental Services streams. He is cross-appointed to the School of Environmental Studies, where he teaches environmental policy. Key administrative responsibilities (other than ESCIRE) included sitting on the hiring committee for two new faculty members, the search committee for the new Director, and the promotion committee for Professor David Gordon. In September 2008, John resumed leadership of the SURP student Internship Program after a brief hiatus, and adjudicated applications to the Ontario Graduate Scholarship Program. In addition to consulting on environmental and planning matters to several local governmental and community organizations, John served on advisory committees of CoreNet Global and the joint Environmental Labour Market Transition Project of Human Resources and Skills Development Canada and ECO Canada. He continued to maintain a small professional practice as a facilitator and mediator, and functioning as a Roster Mediator and course instructor with the Mediation Centre of Southeastern Ontario.

Although David Gordon was Acting Director, he taught all or part of four courses, led field trips in Toronto and Kingston and supervised 21 graduate students during the year. He continued most of his former administrative portfolio, coordinating the SURP Internship Program (first half of 2008), professional liaison and alumni affairs, and as the Faculty Coordinator of the National Executive Forum on Public Property. Dave combined faculty recruiting with research presentations at conferences for Canadian, American and European professors. Professionally, he participated in the Canadian Institute of Planners conference in Winnipeg, the OPPI conference in North Bay, and Eastern Ontario’s World Town Planning Day celebrations. He continues his research on the planning history of Canada’s capital city (funded by SSHRC), urban redevelopment (funded by the Forum) and Canadian suburbs, employing six students as research assistants. Dave was honoured to be promoted to the rank of Full Professor in July 2008.

Sue Hendler was away on medical leave in 2008. We look forward to her return to SURP when she is well.
**Hok-Lin Leung** started his leave in February 2008, which will bridge to his retirement in July 2009. Freed of administrative duties, Hok-Lin spent much time on his China work. His book (anthology) was published in December, entitled *Economy, Land, Cities: Thoughts and Methods*. The publisher was the Commercial Press, the largest and oldest in China. His policy book, *Towards a Subjective Approach to Policy Planning and Evaluation: Common-Sense Structured*, was being translated, and will be published as a bilingual book next year. He started his China lecture tours in March. These are twice-a-year tours, normally covering Beijing and Shanghai, including Beijing University, Tsinghua, Tongji, and Fudan. In addition, he kept his advisory work with the Ministry of Land and Resources and Ministry of Construction. He supervised two exchange Ph.D. students (Tsinghua and the Geological University, China) and two visiting scholars (organized through the State Council, China).

Two exciting initiatives are underway: (1) training of senior officials and Party cadres on public policy planning and evaluation at the Development Research Centre, State Council, and the China Executive Leadership Academy, Pudong; and (2) development of planning theory for China through an annual "Theory Festival" where theorists from other fields will be invited to share their theoretic insights in their own fields with planners, thereby stimulating lateral thinking in planning theory development (the first Festival will be held in February 2009, with a physicist and a sociologist). Hok-Lin also continued to write for the *City Planning Review*. His newest project was "The Cultural DNA of Western Society, Economy and Politics". The first paper (50,000 words) will be published in the journal *China Public Administration Review* in early 2009. He was key note speaker at the First Executive Forum on Land System Reform in Coastal Regions in Tianjin in October and at the Urban Forum at Tongji University in the same month. In Canada, Hok-Lin continued with the Ambassadors' Forum and consulting work with the Federal Government.

In the fall 2008 semester, **John Meligrana** taught two courses: SURP-824 Land Use and Real Estate Development Project Course and SURP-882 Land Development and Planning Using CAD Software. In the winter 2008 semester, he taught SURP-815 Legal and Governmental Processes, SURP-844 Real Estate Planning and Development (with D. Gordon), and SURP-853 Environmental Services. He is working with the Green Committee of the Tamworth and Erinsville Community Development Committee in Stone Mills Township to develop the community’s Local Environmental Action Plan. He is also supervising the work of a doctoral student from Jilin University China who is visiting SURP for one year.

**Andrejs Skaburskis** continued his SSHRC-sponsored research on “Spatial Restructuring of Canada’s Largest Cities and the Redistribution Consequences”. He taught two modules and all of three term-length courses and half of another. He supervised 10 students, two of whom completed in the fall 2008. He published a paper with SURP alumnus Markus Moos (M.PL. ’06) in *Environment and Planning A* and was invited by the editors of two peer-review journals - *Housing Policy Debate* and *Planning Theory and Practice* - to write two articles for the journals that were not subject to peer-review. Andrejs is second-author on two additional articles with Markus Moos, which
are in press for *Urban Affairs Quarterly* and *Journal of Planning Education and Research*. Andrejs and Markus presented their work at the American Association of Geographers conference in Boston in March and at the Congress of the Humanities and Social Sciences in Vancouver in May. Andrejs also gave invited lectures at the Association of Collegiate Schools of Planning and European Association of Schools of Planning Conference in Chicago in July and at the Regional Science Association International Conference in New York in November. He also gave invited lectures at the University of Cambridge and University College London in December 2008. Andrejs’ article “New Urbanism and Sprawl: A Toronto Case Study”, *Journal of Planning Education and Research*, 25:233-248, 2006, was selected as the best planning paper in the preceding two years by a Canadian. Andrejs is Managing Editor for *Urban Studies*, Associate Editor for *Journal of Architectural and Planning Research* and he sits on the Editorial Boards of *Housing Studies* and *The Open Journal of Urban Studies*.

Graham Whitelaw continued his SSHRC-supported research on community-based land use planning with Fort Albany First Nation and use of traditional environmental knowledge and western science as complementary forms of knowledge. Canadian Environmental Assessment Agency Research and Development Program research continued on extending models and practice of strategic environmental assessment through research application in the Regional Municipality of York, Ontario. Graham is also working to establish a research program associated with the Sustainable Development Research Group at Queen’s University focused on environmental planning in southern Ontario.
PUBLICATIONS


Andrew, John S., “Proactive Conflict Management for Contaminated Sites: Lessons from the United States”, conference proceedings of the Fourth Annual Western Canada Contaminated Sites Conference, Calgary, AB, June 12-13, 2008. (Published CP)


Groën, Jason-Emery, South Street Residence, Perspectives Magazine, Spring Edition, 2008. (TR/A)


Hodge, Gerald, The Geography of Aging: Preparing Communities for the Surge in Seniors, Montreal, McGill-Queen’s University Press, pp. 320, 2008. (B)


Leung, Hok-Lin, Economy, Land, Cities: Thoughts and Methods, The Commercial Press, China (350 pages). (B)


The Steering Committee and Graham Whitelaw, “What lessons have we learned?”, in Welbourn, Cleghorn, Davis and Rose (eds.) The Story of Brownfields Development and Smart Growth in Kingston, Ontario: From Contamination to Revitalization, Classroom Complete Press, Kingston, Ontario, in press. (BC)
ATTENDANCE/PARTICIPATION AT CONFERENCES

Andrew, John S., conference/seminar organizer, “Real Estate Capital Markets in Stormy Seas: Navigating Through the Credit and Liquidity Crunch”, sixth in a series of Queen’s University’s Executive Seminars on Corporate and Investment Real Estate, Toronto, ON, January 30, 2008.


Andrew, John S., conference attended, Toronto Real Estate Forum, Toronto, ON, December 3-4, 2008.


Hodge, Gerald, public lecture presentation, “Community Planning for the Impacts of Baby Boom Aging”, Queen’s University, Kingston, ON, October 29, 2008.


Leung, Hok-Lin, keynote speaker, Urban Forum, Tongji University, Shanghai, China, October 2008.


Meligrana, John, workshop organizer and chair, “Environmental Stewardship: What Can Local Communities Do?”, sponsored by Eastern District, Ontario Professional Planners Institute, Queen’s University, Kingston, ON, March 18, 2008.


Whitelaw, Graham, invited presenter and facilitator of panel session on sustainability, the 4th Annual Queen’s International Development Conference, Kingston, ON, March 7-9, 2008.

RESEARCH GRANTS AND PROJECTS

**John Andrew**’s two research projects on the financial feasibility of “green” versus conventional office buildings continue, funded by a $20,000 research grant from GWL Realty Advisors Inc. and a Real Property Association of Canada Research Grant ($5,150). These are part of John’s broader research agenda focusing on environmental issues within commercial real estate, and are closely linked to Queen’s University’s Executive Seminars on Corporate and Investment Real Estate.

**David Gordon** received a SSHRC research grant ($75,000; 2008-11) to investigate the number of Canadians who live in suburbs. We guesstimate that over half of our population lives in conventional suburbs, but, surprisingly, there is neither an accurate estimate nor an accepted definition of this important component of our urban areas. Dave’s research on the planning history of Canada’s capital city is also supported by SSHRC. Preliminary results are available on the project’s web site [www.PlanningCanadasCapital.ca](http://www.PlanningCanadasCapital.ca) and a book chapter on the Greenbelt and a refereed journal article on Canadian planning pioneer Noulan Cauchon were published in the past year. The book manuscript for his illustrated history of the capital should be delivered to the press next summer.

**Hok-Lin Leung** continued his advisory work with the Ministry of Land and Resources and Ministry of Construction and he began two new, exciting initiatives: (1) training of senior officials and party cadres on public policy planning and evaluation at the Development Research Centre, State Council, and the China Executive Leadership Academy, Pudong; and (2) development of planning theory for China through an annual "Theory Festival". In Canada, Hok-Lin continued with the Ambassadors' Forum and consulting work with the Federal Government.

**John Meligrana** is in the final year of a three-year research project funded through SSHRC’s standard research grants program to study methods of public participation in urban planning in the People’s Republic of China. Research is now well underway with one doctoral student, Zhiyao Zhang, and several master’s students participating as research assistants. In fall of 2008, John joined with Professor B. Anderson (Civil) and J. Jeswitt (Mechanical) to complete a Local Environmental Action Plan for the Green Committee of the Tamworth and Erinsville Community Development Committee, Stone Mills Township, Ontario with funding support by the Rural Economic Development Grant Program of the Ontario Ministry of Agricultural, Food and Rural Development.

**Andrejs Skaburskis** continued his SSHRC-sponsored research on “Spatial Restructuring of Canada’s Largest Cities and the Redistribution Consequences”. He also continues his consulting for the Canada Mortgage and Housing Corporation on the evaluation of the Housing Affordability Initiative. He is involved as the key expert witness in a multi-million-dollar law suit over an environmental pollution issue.
Graham Whitelaw currently has three funded research projects. The first is funded by the Social Sciences and Humanities Research Council (SSHRC) Northern Grant Program exploring community-based land use planning in the Fort Albany First Nation. The second is funded by the SSHRC Aboriginal Research Grant Program exploring the use of traditional environmental knowledge and western science as complementary forms of knowledge. The third is funded by the Canadian Environmental Assessment Agency Research and Development Program and explores extending models and practice of strategic environmental assessment through research application in the Regional Municipality of York, Ontario, Canada. One SURP student completed a thesis on a land use planning feasibility study for Fort Albany. A second student completed a thesis on multi-party policy monitoring for evaluating environmental assessments as part of the Oak Ridges Moraine monitoring project.
UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK

John Andrew’s principal administrative responsibility at Queen’s is running the Executive Seminars on Corporate and Investment Real Estate. He also served on the faculty hiring committee, the search committee for the new Director, and the promotion committee for Prof. David Gordon. In fall 2008 he resumed leadership of the SURP student Internship Program. He is the departmental representative to the library system, sits on the Unit Research Ethics Board, is liaison to the Department of Geography, and coordinates several student scholarships and awards. He supervised sixteen graduate students (split evenly between the two years of the program) and served on two thesis examination committees in 2008.

John peer-reviewed an environmental policy textbook for Oxford University Press and participated in six professional and academic conferences. He served on an adjudication panel for the Ontario Graduate Scholarship Program, on the CoreNet Global University Alliances Subcommittee, and was a National Advisory Committee Member for the Environmental Labour Market Transition Project of HRSDC and ECO Canada.

John provided strategic conflict management and independent facilitation services to the Frontenac Arch Biosphere Reserve, the Desert Lake Property Owners Association, the CRCA, the City of Kingston and Loyalist Township. He also advised several local environmental and community groups on environmental and planning matters. He continued to maintain a small professional practice as a facilitator and mediator, and functioning as a Roster Mediator and course instructor with the Mediation Centre of Southeastern Ontario.

Dave Gordon served as Acting Director of the School and chair of the committees that hired two new tenure-track professors and eight adjunct faculty. At Queen’s, he served on the Senate/Board Campus Planning and Development Committee, the Campus Grounds Committee and as faculty coordinator for Green Scheme. In Kingston, he coordinated student practicums for a program that feeds the homeless in downtown, and gave public lectures on excellence in urban planning. In Ontario, Dave assisted the OPPI with their professional awards and World Town Planning Day programs. In Canada, he assists the Canadian Urbanism (CanU) working group and is the faculty coordinator of the National Executive Forum on Public Property, and is a member of its Executive Committee and chair of its Research Committee.

In the broader international academy, Dave serves on the board of the International Planning History Society, its conference international advisory committee and he chairs the jury for the Planning Perspectives prize. He also serves on the editorial boards of the Journal of Urban Design, the Journal of Planning Literature and the Journal of Architectural and Planning Research, and reviewed papers and manuscripts for five other journals and two presses. In September, the OPPI honoured David with its Member Service Award, the province’s highest award for service to the planning profession.
Hok-Lin Leung stepped out from his administrative duties as of February 2008. Professionally, he continued with the training of interns from the Ministry of Land and Resources, China. This year there were eight interns, placed in Ottawa, Kingston, Peterborough, Belleville and Sudbury. The Ambassadors' Forum had an exciting speakers' program on "Canada's Role in World Peace," "Canada's Economic Performance and Potentials," and "the New Government and the World". The Forum brings together 20 Asia-Pacific ambassadors to Canada, meeting every three months.

John Meligrana is the manager of the Fudan University, Shanghai, China - Student University Exchange Program. He is also the manager of the Student Work Placement program with the Ministry of Land and Resources in China. In addition, John manages and coordinates the special training program with the Ministry of Land and Resources (MLR) in China, which provides a two-week intensive training program in land use planning every year at Queen’s for approximately forty government officials from China’s MLR. In 2008, John was appointed as Chair of Subcommittee V of the Advisory Research Committee. John also serves as a member of the Editorial Advisory Board for the Canadian Journal of Urban Research. John was also asked by the City of Kingston to be a juror for the City’s 2008 Livable City Design Awards.

Andrejs Skaburskis is the School’s Admissions Coordinator, Chair of Academic Committee and representative to Division V and Graduate Council. He is Coordinator of the Housing and Human Services stream, a Unit Research Ethics Board Member, and our liaison with the Faculty of Law. Andrejs sat as a member of the Headship Selection Committee for a new director of SURP. He is a managing editor for Urban Studies, associate editor for the Journal of Architectural and Planning Research, and is on the editorial boards of Housing Studies and The Open Journal of Urban Studies.

Graham Whitelaw is a member of the Academic Committee and Board of the Planning School (and is also a member of the School of Environmental Studies Appointments Committee and Graduate Committee). He participated in three hiring committees, one for SURP and two for Environmental Studies and was on the Heads Selection Committee for SURP. Graham continued his co-chair responsibilities for the Sustainable Development Research Group at Queen’s, participated as an examiner on three masters defenses and is currently supervising (or co-supervising) the research of eight masters students (four from SURP). He is chair of the Save the Oak Ridges Moraine Coalition and a board member of the Oak Ridges Institute for Applied Sustainability.
STUDENT PROJECTS COMPLETED FOR CLIENTS/COMMUNITY GROUPS

SURP-823: Housing and Human Services Project Course (Fall 2008)
A team of five students collected and synthesized census and community data to prepare a profile of Kingston’s quality of life, on behalf of the Social Planning Council of Kingston and Area. This project was coached by John Osborne and Dave Jackson of the Social Planning Council, and supervised by John Andrew of SURP. The Kingston Community Profile that the team produced provides a baseline measurement of the health and well-being of the Kingston community by investigating, explaining and forecasting the trends and implications of Kingston’s quality of life. The student consultants analyzed the culture of Kingston, the key components of its quality of life, and future implications for its current direction. It is hoped that this document will be used by all sectors of the Kingston community to empower positive social change.

SURP-824: Land Use and Real Estate Development Project Course (Fall 2008)
SURP offered two land use project courses in Fall Semester of 2008, one for the Ottawa International Airport Authority and the other for the City of Kingston. John Meligrana provided the overall direction for both land use courses with Ann Tremblay, Director of Airport Planning and Municipal Affairs, the project coach for the Ottawa Airport project and Shirley Bailey, Senior Policy Planner, and Paul MacLatchy, Director of Strategy, Environment & Communications, acting as coaches for the City of Kingston project. The Ottawa project examined the development potential of airport lands for aviation and non-aviation purposes. The students delivered two presentations: one to the Ottawa Airport Authority and the other to the City of Ottawa and National Capital Commission. The Kingston land use project resulted in a report entitled Moving Kingston Forward: Towards Sustainable Residential Development. The report includes a detailed framework for implementing a sustainable development program, with specific focus on residential and subdivision agreement. Specially, a collection of tools was compiled to help City staff thoroughly address all aspects of sustainability when reviewing site plan or subdivision applications. Students delivered several public presentations to Kingston development community and the City’s Planning Committee.

SURP-825: Environmental Services Project Course (Fall 2008)
The group of eight students enrolled in the Environmental Planning Project Course (SURP-825) completed a study on lake and watershed planning in the Cataract Region, on behalf of the Cataract Region Conservation Authority. The study was coached by CRCA Project Manager for Sourcewater Protection, Rob McRae, and supervised by SURP faculty member John Andrew. The purpose of the study was to investigate the best planning and management practices that will help to ensure the future health of the region’s inland lakes. Using Desert Lake in the Township of South Frontenac as a case study, the student team investigated how sound land use planning practices by local municipalities could support the conservation of the lakes. The findings that this project generated were enthusiastically received by the CRCA and the Desert Lake Property Owners Association (who participated actively in the study), and are expected to influence future decision making in the region.
SURP-875: Community Practicum (Winter 2008)

Two graduate students assisted the Board of the “Lunch By George” program, which provides over 12,000 meals per year to some of Kingston’s most vulnerable citizens. The students researched client preferences, prepared effectiveness measures for the United Way, updated a brochure and web site. They also prepared two successful grant applications to support the program’s operations. The sponsoring organization was so pleased with the work that it invited SURP student Tara Tran to join its Board of Directors.

The Green Scheme was founded in 2006 by students from the SURP-853 Environmental Services class. It is a student initiative to strengthen ties between long-term Kingston residents and university students through partnerships between students and community groups to undertake greening and beautification projects in the Sydenham and Williamsville wards. The Green Scheme partnered with the Sydenham Ward Tenants and Ratepayers Association (SWATRA) and the City of Kingston to obtain a Green Cities Grant. Trees were planted along King Street and Johnson Street in partnership with SWATRA. Other greening events were organized in conjunction with SURP’s orientation week (North Kingston community garden) Homecoming weekend (Aberdeen Street with Sc’44 Co-op), and the WRENS (Navy Memorial Park).
ACTIVITIES OF INTEREST TO THE WIDER QUEEN’S COMMUNITY

John Andrew was quoted in “Building Permit Numbers Declining: Downward Trend to Continue- Expert”, The Kingston Whig-Standard, Frank Armstrong, August 16, 2008. He was also quoted in “Expert Expects Cottage Boom” (front page story), The Kingston Whig-Standard, Frank Armstrong, June 13, 2008. John was also quoted in “Retired, But Hooked on the Big City”, The Globe and Mail, Katherine Laidlaw, February 8, 2008.

The SURP spirit shone in Winnipeg as Queen’s once again had a large turnout at the CIP Conference alumni event. Students and alumni from St. John’s to Victoria joined with Dave Gordon to celebrate Gerald Hodge’s CIP President’s Award and Katherine Sparkes’ (’08) CIP President’s Scholarship. Students met other SURP alumni at events in Ottawa and Toronto.

SURP Term Adjunct, Jason-Emery Groën, is Vice-President of HDR Mill and Ross Architects in Kingston. He has strong ties to the community and acted as a juror for the TD Canada $100,000 Go Green Challenge Competition, 2009, and was Co-Chair of the St. Lawrence Valley Society of Architects from 2001-2004 and 2008 to present. Jason-Emery is also active with the University Hospitals Kingston Foundation and the Kingston Arts Council.

Former Director and current Term Adjunct, Gerald Hodge, was honoured at the Canadian Institute of Planners Conference in Winnipeg, Manitoba on July 15, 2008 with the 2008 President’s Award, which recognizes the achievement by a Canadian individual or organization whose significant contribution to the planning community warrants acknowledgment on a national level.

Andrejs Skaburskis won the prize for the best photography in the Queen’s Alumni photo contest 2008, for which he won a luxury cruise for two along the Dalmation coast with visits to villages and sites developed during the Roman period.

SURP Term Adjunct Patricia Streich is a Program Evaluator at the Canada Mortgage and Housing Corporation where she worked on a major two-year evaluation of a Canadian mortgage financing mechanism and the final report entitled “Evaluation of the Canada Mortgage Bonds Program” was publicly released in 2008.
EXTERNAL INITIATIVES

National Executive Forum on Public Property
founded at Queen’s University

The National Executive Forum on Public Property, in its eleventh successful year of operation, ended 2008 with 26 government Member organizations: BC ARES (Accommodation and Real Estate Services), BC Hydro, Canada Lands Company, Cities of Brampton, Calgary, Edmonton, Mississauga, Montréal, Ottawa, Toronto, Vancouver, and Winnipeg, Correctional Service Canada, Department of Fisheries and Oceans, Department of Foreign Affairs and International Trade, Department of National Defence, Manitoba Infrastructure and Transportation, New Brunswick Supply and Services, Newfoundland and Labrador Transportation and Works, Nova Scotia Transportation and Infrastructure Renewal, Ontario Ministry of Energy and Infrastructure, Ontario Realty Corporation, Public Works and Government Services Canada, Saskatchewan Ministry of Government Services, Transport Canada, and Treasury Board of Canada, Secretariat.

Associate Members were Altus Group Limited, Canadian Pacific Railway Co., Colliers International Realty Advisors, Cushman and Wakefield LePage Advisors, Praeneste Technologies, ThinkingStrategy: New Paradigms Inc., and VFA Canada Corporation.

Academic Advisors to the Forum were David Gordon (Queen's), James McKellar (York), Michael Poulton (Dalhousie), Tsui Somerville (UBC), Jeanne Wolfe (McGill), with Jacqueline Vischer, Director of GRET (Groupe de recherche sur les environnements de travail) in the Faculty of Environmental Design at the Université de Montréal joining at mid-year. Her special interest, the healthy workplace, adds a valuable resource.

The Forum Convenor is Cathie Macdonald and Assistant Convenor is Connie Brobeck. David Gordon is the Faculty Coordinator.

Over 70 people attended the Forum’s eleventh annual conference Winnipeg, MB, May 29-30, with the theme, of “New Realities.” The conferences sessions were “Changing demographics and new workplaces”, “Climate change imperatives”, and “The infrastructure gap – shifting the paradigm”. Glen Murray, President and CEO, Canadian Urban Institute, opened the conference with a presentation on three critical issues: planet change, economic revolution, and demographic divides. Special presentations were made by Tom Gouldsborough, Project Manager for Manitoba Hydro’s new green headquarters’ building in downtown, and by Barry Rempel, President and CEO, Winnipeg Airports Authority. The Members’ Day meeting following the conference reviewed the conference findings and set the agenda for the upcoming year. The Members’ Retreat, held again in Montréal, November 6 to 8, included the Roundtable, with opportunities for discussion interspersed between reports, as well as discussion and presentations on impacts of the new world financial crisis, lease vs. own, performance measures, workspace strategies, and the development of priority topics for research/collection of information.
The research program continued with three projects being completed in 2008: two SURP students, Nellie Chang and Michelle Nicholson, assisted Professor John Andrew with the preparation of a literature review and annotated bibliography, “Office Space, Changing Workplaces and Human Performance,” which was presented at the Members’ Day meeting in Winnipeg; a survey of government members on maintenance strategies was undertaken; and a report, “Coming International Accounting Standards IAS40,” was prepared by Phil Smith and Bob Khurana of Forum Associate member, Altus. Other work included the development of a Forum statement on the need to fund maintenance, and a collection of information on the delegated authorities members apply to the acquisition and sale of properties. These documents are available on the Forum website or in hard copy from the Forum office.

Sixteen SURP students were placed in internships with seven Forum Members during the summer term between the first and second year of the Master of Urban and Regional Planning Program.

Two newsletters were distributed to Members and posted on the Members-Only section of the website, the first using summaries of discussions at the Conference Members’ Day Meeting and the second, with information from the Retreat. The Forum’s web site, www.publicpropertyforum.ca, continues to post presentations from the various Forum events.

Executive Seminars On Corporate and Investment Real Estate

Queen’s University’s Executive Seminars on Corporate and Investment Real Estate (ESCIRE) hosted its sixth seminar in January 2008, in downtown Toronto. Entitled Real Estate Capital Markets in Stormy Seas: Navigating Through the Credit and Liquidity Crunch, it was another successful, fully-subscribed event. The first major gathering in the Canadian real estate industry to address the credit crisis, this well-received seminar featured 22 high-profile leaders in the industry speaking on four panels, plus a keynote address by a senior bank economist. The speakers and registrants represented many of the most significant leaders in this industry, in Canada and beyond. This event was the subject of a national business story in The Globe and Mail.

Over the past five years, this seminar series has quickly developed a reputation as a well-respected provider of high-quality executive learning to leaders in the commercial real estate industry. Both our speakers and our attendees come from the highest ranks of leading real estate organizations in Canada and abroad. Each seminar addresses an emerging theme of importance to the industry, in a small and interactive forum that allows business leaders to develop the vision, creativity and strategic thinking that they need to maximize their own performance, and create greater value for their organizations. Already a sustainable financial success, exciting plans are underway to significantly expand the purpose, functions and scope of ESCIRE’s activities, beyond offering seminars. These developments will further develop Queen’s role in this dynamic industry, and will be closely linked with research and teaching at SURP.
Significant revenues accruing from these activities support SURP-based research in commercial real estate. Spin-off benefits are accruing to SURP and are expected to increase in the near future. These include corporate sponsorship of events, research grants, student scholarships, guest speakers for courses, and improved access to employment opportunities for graduating students.

China Projects

In September 2008 we welcomed eight interns on a five-month training program (this was the 9th year), as well as one Visiting Scholar, Mr. Ma Xue-Song, a postdoctoral fellow from Jilin University who for one year is conducting collaborative research with Professor John Meligrana. The China Projects Office also provided translation and interpretation services to Queen’s Office of the Vice-Principal (Academic) for the visit by a 24-member delegation of Chinese university presidents/vice-presidents and government officials on November 26, 2008. For the first time in many years, the China Projects Office did not conduct the two-week training program on land and mineral topics that it normally runs for approximately 40 mid- to senior-level administrators from all levels of government across China. It seems that this year the Beijing Olympics took precedence.

Ambassadors’ Forum

Started in 2003, the Forum brings together the Heads of Mission from 20 Asia-Pacific countries. It is funded by the Office of the Vice-Principal (Academic) and the Office of Research Services. It meets four times a year. Last year, one speaker bowed out at the last minute, so there were three sessions. The topics included "Canada's Role in World Peace," (June) "Canada's Economic Performance and Potentials," (September) and "the New Government and the World" (December). The June session was held in Kingston, with a lunch hosted by the Principal at Summerhill.
APPENDIX A

SCHOOL OF URBAN AND REGIONAL PLANNING
COURSE OFFERINGS 2008-2009

Fall Term 2008

Core:
SURP-811 Normative Decision-Making in Planning (Cumming/Skaburskis)
-817 An Intellectual History of Urban and Regional Planning (Gordon)
-818 Physical Planning (Groën)
-823 Housing and Human Services Project Course (Andrew)
-824 Land Use and Real Estate Development Project Course (Meligrana)
-825 Environmental Services Project Course (Andrew)

Methodology:
SURP-801 Survey Research Methods (Skaburskis)
-809 Special Topic “Seniors Planning” (Hodge)
-810 Special Topic “Planning for Multiculturalism” (Qadeer)

Electives:
SURP-842 Economics of Land Development and Planning (Skaburskis)
-851 Environmental Policy (Andrew)
-871 Social Planning (Streich)
-882 Land Development and Planning Using CAD Software (Meligrana)

Winter Term 2009

Core:
SURP-815 Legal and Governmental Processes (Andrew/Meligrana)
-819 Quantitative Methods (Skaburskis)

Methodology:
SURP-802 Qualitative Methods (Viswanathan)
-807 Special Topic “Participation Techniques” (Cumming)

Electives:
SURP-840 Land Use Planning (Gordon)
-844 Real Estate Planning and Development (Andrew/Meligrana)
-848 Community Design (Bray)
-849 Public-Private Partnerships for Urban Redevelopment (Gordon)
-853 Environmental Services (Meligrana)
-856 Environmental Assessment (Whitelaw)
-870 Program Development for Human Services (Streich)
-874 Housing Policy (Skaburskis)
<table>
<thead>
<tr>
<th>Graduate</th>
<th>Research Topic</th>
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<tbody>
<tr>
<td>Andrejs Boyanchuk</td>
<td>Mitigating Terrorism within Canadian Cities: A Critical Inventory of Anti-Terrorism Measures Implemented in Belfast and Central London</td>
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<tr>
<td>Katrina Broughton</td>
<td>Towards a Multiparty Policy Monitoring Framework for Evaluating Infrastructure Environmental Assessments</td>
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<td>Mike Dakin</td>
<td>An Analysis and Evaluation of the City of Kingston's Parks and Open Spaces</td>
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<td>Alexandra Dissette</td>
<td>Community Mall Greyfields in the City of Toronto: An Opportunity to Advance Planning Objectives</td>
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<td>David Fitzpatrick</td>
<td>Market Demand for Environmentally Sustainable Residential Developments</td>
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<td>Stewart Fraser</td>
<td>An Examination of the Toronto Class A Office Market: 1988 and 2007</td>
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<td>John Grottenberg</td>
<td>A Comparative Evaluation of Two Downtown Vancouver Waterfront Parks</td>
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<td>Andrea Gummo</td>
<td>Women's Safety on Campus: Queen's University's AMS Walkhome Service</td>
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<td>John Henderson</td>
<td>Application of a Context Sensitive Design Approach to the Redevelopment of Upper Princess Street, Kingston ON</td>
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<tr>
<td>Matt Holme</td>
<td>An Evaluation of Public Consultation Processes Used in the Vancouver Agreement</td>
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<td>Dallas Johnson</td>
<td>An Evaluation of Environmental Stewardship in Canadian Mountain/Ski Resort Communities</td>
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<tr>
<td>Pooja Kumar</td>
<td>The Value of Design: A Study of Pedestrian Perception in New Delhi, India</td>
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<tr>
<td>Andrea McMurdy</td>
<td>Analysis of Toronto's Rental Vacancy Rate</td>
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</tbody>
</table>
Dan Minkin  Cultural Preservation and Self-Determination Through Land Use Planning: A Framework for the Fort Albany First Nation

Greg Newman  Responding to Ethno-Cultural Diversity Through Planning Policy and Practice: An Analysis of Five Select Municipalities in the Toronto CMA

Adam Perry  Sustainable Planning Principles and Their Impact on Urban Form: A Post Occupancy Study of Clayton Village in Surrey, British Columbia

Benjamin Puzanov  Downtown Management in Chatham, Ontario: A Case Study of the Historic Downtown Chatham Business Improvement Association (not for release)

Carola Ramos Cortez  A Study on the Effectiveness of Supportive Communities Partnership Initiative - SCPI Funding in the City of Kingston

Kristen Reid  Evaluating the Effectiveness of the Site Planning and Architectural Integration Program (SPAIP) By-Law in the Pointe-Claire Village

Tiffany Rutherford  Urban Design and Planning Features of Urban Open Spaces: An Evaluation of Three Case Studies in Downtown Richmond, BC

Prince Sibanda  Physical Activity and the Built Environment: What We Know

Katherine Sparkes  Energy-Integrated Land Use Planning: Lessons from Toronto's West Don Lands

Amanda Szpecht  Linking Green Commercial Building Design and Urban Form: An Evaluation of LEED-NC Canada, a Case Study of the Child Development Centre, Calgary, AB

Karen Trzaska  A Study on the Effectiveness of Supportive Communities Partnership Initiative - SCPI Funding in the City of Kingston

Jakob Van Dorp  Gardens That Fit: Factors for Successful Community Gardens in Hamilton, ON

Jei Wei  A Critical Review of Home Ownership Programs for Low and Moderate Income Households in Ontario in the 1970s

Paul Zamodits  King Liberty Village and Regent Park: An Evaluation of Two Urban Redevelopment Plans from Toronto, Canada on the Basis of British Best Practices in Urban Design
## APPENDIX C
### STUDENT REPRESENTATIVES ON SURP COMMITTEES
#### 2008-2009

<table>
<thead>
<tr>
<th>Committee</th>
<th>First Year</th>
<th>Second Year</th>
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<tbody>
<tr>
<td><strong>SURP Board</strong></td>
<td>1. Andrew Morton</td>
<td>1. Kate Trottier</td>
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<tr>
<td>(2 students from each year)</td>
<td>2. Vanessa Covello</td>
<td>2. Mitchell Lesage</td>
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<tr>
<td><strong>Academic Committee</strong></td>
<td>1. Kristen Sullivan</td>
<td>1. Alissa Golden</td>
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<tr>
<td>(1 student from each year)</td>
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<tr>
<td><strong>Budget Committee</strong></td>
<td>1. Carmen Hindson</td>
<td>1. Claire Woodside</td>
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<tr>
<td>(1 student from each year)</td>
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<tr>
<td><strong>Course Review Committee</strong></td>
<td>1. Teresa Thomas</td>
<td>1. Mike Wong</td>
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<tr>
<td>(1 student from each year)</td>
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<td><strong>Visiting Speakers, Extracurricular Events</strong></td>
<td>1. Dorothy Belina</td>
<td>1. Mike Hendren</td>
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<td>(3 students from each year)</td>
<td>2. Laura Maxwell</td>
<td>2. Jenny Chook</td>
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<tr>
<td><strong>Personnel Committee</strong></td>
<td>1. Andrea Hamilton</td>
<td>1. Dan Kingsbury</td>
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<td>(1 student from each year)</td>
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<td><strong>Canadian Association of Planning Students</strong></td>
<td>1. Heidi Postnikoff</td>
<td>1. Andrew McCreight</td>
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<tr>
<td>(CAPS) (1 student from each year)</td>
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<tr>
<td><strong>Society of Graduate and Professional Students</strong></td>
<td>1. Sarah Brown</td>
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<td>(1 student from either year)</td>
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<tr>
<td><strong>Ontario Professional Planners Institute</strong></td>
<td>1. Bita Vorell</td>
<td>1. David Levin</td>
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<td>(OPPI) (1 student from each year)</td>
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<tr>
<td><strong>Computer Users Group</strong></td>
<td>1. Christie MacIsaac</td>
<td>1. Laurel Gibson</td>
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<td>(2 students from each year)</td>
<td>2. Corey Wilson</td>
<td>2. Emily Gaus</td>
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<tr>
<td><strong>International Experience Award</strong></td>
<td>1. Joscelin Higgins</td>
<td>1. Trevor Illingworth</td>
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<td>(4 students from each year)</td>
<td>2. Bryan Crosby</td>
<td>2. Jess Button</td>
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<tr>
<td></td>
<td>3. Mike Szilagyi</td>
<td>3. Charlene Miranda</td>
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<td>4. Sarah Smith</td>
<td>4. Chris Meek</td>
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<tr>
<td><strong>Exhibition Committee</strong></td>
<td>1. Meredith Lynes</td>
<td>1. Tyler Wood</td>
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<td>(1 student from each year)</td>
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<td><strong>Unit Research Ethics Board</strong></td>
<td>1. Sarah Ramey</td>
<td>1. Amanda Slaunwhite</td>
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<tr>
<td>(1 student from each year)</td>
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