ANNUAL REPORTS
January 1 to December 31, 2010
and
January 1 to December 31, 2011

TABLE OF CONTENTS

Page)
DIRECTOR'S MESSAGE	
SURP'S 40 TH ANNIVERSARY REUNION	
TEACHING AND LEARNING	
Student Enrolment5	
Course Offerings5	
Graduates6	
Student Awards6	
Employment7	
Student Internship Program	
Student Involvement in School Governance8	
International Opportunities8	
FACULTY10	
PUBLICATIONS15	
ATTENDANCE/PARTICIPATION AT CONFERENCES21	
RESEARCH GRANTS AND PROJECTS26	
UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK29	
STUDENT PROJECTS COMPLETED FOR CLIENTS34	
EXTERNAL INITIATIVES	
National Executive Forum on Public Property38	
Executive Seminars on Corporate and Investment Real Estate40	
Queen's Real Estate Roundtable	
China Projects	
Ambassadors' Forum	
APPENDIX A1: COURSE OFFERINGS 2010-201144	
APPENDIX A2: COURSE OFFERINGS 2011-201245	
APPENDIX B1: GRADUATES AND RESEARCH TOPICS 201046	
APPENDIX B2: GRADUATES AND RESEARCH TOPICS 201148	
APPENDIX C1: STUDENT REPRESENTATIVES 2010-201152	
APPENDIX C2: STUDENT REPRESENTATIVES 2011-2012 53	

DIRECTOR'S MESSAGE

SURP's 40th anniversary was 2010's highlight, but there was other good news. The School's M.P.L. program was re-accredited for a further five years by the Canadian Institute of Planners and the Ontario Professional Planner's Institute. The reaccreditation was unconditional and the visiting committee thanked us for our thorough and professional package of briefing materials, some of which are now being used as templates at other Canadian schools. Of course, this credit belongs to our long-serving and efficient staff who maintained accurate records of the School's activities that are invaluable for these reviews. SURP has now finished a three-year marathon of Ontario, Queen's, CIP and OPPI reviews, all with glowing results. The School continued to revise its core curriculum, making major changes to the research proposal and methods courses that significantly decreased the completion time of our 2011 Master's students. A record number (11) completed the program in five terms, rather than the usual six. The faculty will continue renewal of the optional curriculum in 2011-12.

SURP continued to recruit an outstanding group of graduate students, meeting our enrolment target (66) for the fourth year in a row despite increased competition across Canada. Academic standing of the incoming classes remained high with many "A" students, Ontario Graduate Scholarships, Queen's Fellowships, SSHRC's and Toronto Commercial Real Estate Women Scholarships.

The School's offerings were diverse and multidisciplinary during the past two years aided by our excellent adjunct faculty. We were pleased that emeritus professors Gerald Hodge and Mohammad Qadeer returned to teach courses on seniors planning and multiculturalism. Canadian Institute of Planners President Marni Cappe taught an urban policy course, OPPI President Sue Cumming taught public participation and CMHC analyst Dr. Patricia Streich taught program evaluation. Other courses were led by Dr. Carl Bray (heritage), Sukriti Agarwal (AutoCad and GIS), Dr. Preston Schiller (transportation), Dr. Clarke Wilson (population). We also have an innovative relationship with The Mediation Centre of Southeastern Ontario to deliver an alternative dispute resolution course.

Our second-year students had a choice of projects led by adjunct faculty David Jackson (Social Planning Council), Jillian Savage (City of Ottawa), Valerie Blazeski (Parks Canada), Ian Semple ('09), Daniel Shipp, and Julie Salter-Keane (City of Kingston), and Cheryl Brouillard (City of Ottawa). The most exciting new course was an international project in Shanghai, led by Dr. John Meligrana in fall 2011. Student response was so enthusiastic that a fall 2012 course in India, to be led by Dr. Ajay Agarwal, has already been fully subscribed.

Many of these new courses benefit from collaboration with other Queen's departments. We are especially proud of our partnership with the School of Policy Studies, sharing fifteen courses and enriching the curriculum of both schools. SURP faculty also taught courses in Queen's Geography, Environmental Studies, and Business.

We also cross-listed courses in Civil Engineering and Community Health and Epidemiology departments. Additional collaboration and shared teaching began with the School of Kinesiology and Health Studies (SKHS) in winter 2012. Although SURP has no plans to offer an undergraduate planning program, these partnerships allow our faculty to interact with students outside our School, and our innovative coordinated degree programs with Civil Engineering and Geography bring us a few highly-qualified students for early admission to our graduate program. We hope to expand this program to Environmental Studies and SKHS in 2012-13.

SURP students benefited from a range of professional internships in 2010 and 2011. Despite the economic recession, almost every first-year student obtained a paid professional internship, and most of the graduating classes had secured planning jobs by the end of the summer. We appreciate the loyal support of our partners from the public and private sectors, and the National Executive Forum on Public Property. Dr. John Andrew and Jo-Anne Rudachuk will continue to reach out to our partners to provide good professional experience for our students during a period of public sector constraint.

Despite the heavy load of teaching, administration and supervision, our scholars remained remarkably productive: we edited journals, published five books and monographs, nine chapters, 19 refereed articles, and 32 other reports and articles. The current student body contributed nine professional reports and 69 master's theses and research reports over the past two years. The School's international presence continues to expand. Our China Projects Office continues to coordinate research and training with our Chinese partners under the leadership of Professors Hok-Lin Leung and John Meligrana. I traveled to four universities in Australia and New Zealand to promote faculty and student exchanges. We have made agreements with two of our new partners in the Matariki Network – the University of Western Australia (UWA) in Perth, AU, and the University Otago in Dunedin, NZ. The first SURP graduate student went on exchange in January 2011, we hosted three UWA and Otago students in the fall 2011 term, with another SURP student in Perth in 2012, and four are in process for 2013 exchanges.

Finally, this small school can only continue to accomplish these amazing feats because of the level of collegiality and teamwork that is unusual in a university setting. Our full-time faculty complement was at an historic ebb in September 2010 due to a retirement, death, illness, long-delayed sabbatical and a parental leave. Our emeritus and adjunct faculty came to our rescue, and our two new professors, Dr. Leela Viswanathan and Dr. Ajay Agarwal assumed additional teaching and administrative duties with impressive style.

But the secret to SURP's success is a dedicated and experienced staff team. Angela Balesdent returned from her 'sabbatical' in the Department of Economics and Jo-Anne Rudachuk assumed even more duties in her 27th year at Queen's. Connie Brobeck and Xu Li kept the Forum and China Projects offices running while the faculty were hard-pressed to provide oversight. Even more remarkably, we celebrated our 40th

anniversary and ran an international faculty search that term, placing even more stress on Angie and Jo-Anne. But we survived and even thrived.

Our faculty has been enhanced by our new colleague, Dr. Patricia Collins, our fourth new hire in the past four years. These new faculty positions are a remarkable vote of confidence in our School, for which we thank Vice-Provost and Dean of Graduate Studies Brenda Brouwer and former Provost Bob Silverman. The 2011-12 academic year saw the School of Urban and Regional Planning with its full faculty complement for the first time in five years. We look forward to more great teaching and research as the School enters its fifth decade of service to Queen's and the Canadian planning profession.

David Gordon, Professor and Director

SURP'S 40TH ANNIVERSARY 2010-2011

Community planning has been taught at Queen's since the 1930s, and the new School of Urban and Regional Planning (SURP) opened its doors to its first class of students in the M.PL. program in 1970. Over 700 SURP graduates now influence community development and public policy in every province across Canada and in many other countries. We celebrated SURP's 40th anniversary in 2010 with events in several cities. Eighty alumni, family, faculty and staff celebrated in Kingston from September 24-25, 2010. The event began with a presentation by Director **David Gordon** and former Directors **Gerald Hodge**, **Mohammad Qadeer** and **Hok-Lin Leung**, entitled "Planning Visions: Past, Present and Future". An interactive session on "Trends in Canadian Planning" was conducted with alumni, faculty and current students. The social portion of the celebration took place in the evening at the Time to Laugh Comedy Club with a catered dinner followed by the presentation of the Alumni Achievement Awards to Elisabeth Arnold ('86), Allan Gummo ('76), Michael Ircha ('73), Hap Stelling ('80) and Pamela Sweet ('74). Professor and Director Emeritus **Hok-Lin Leung** received a Lifetime Achievement Award during the presentations.

Once the formal part of the evening concluded, alumni enjoyed dancing and listening to the live music of Rudy & Saddle Up (managed by SURP's Jo-Anne Rudachuk) and a set of planning tunes by SURP graduates 'Blight of the Concords' (Mike Szilagyi ('10) and Jaime Posen ('11)).

On Saturday morning alumni were treated to a continental breakfast before a presentation by Julia Markovich ('00), a SURP visiting scholar and Sue's former student, on Sue's book *A Transformative History of Planning in Canada*. She gave us an update on the book's theme, which explores the different roles of women in the Community Planning Association of Canada. The anniversary celebrations concluded with a session on "SURP: The Next 40 Years – Planning for the Future".

Other 40th anniversary celebrations included a reception at the CIP conference in Montreal attended by 50 alumni and students, a dinner for young alumni and first-year students in Toronto, an Ottawa pub night for alumni and interns and a Vancouver dinner hosted by Dr. **John Andrew**. All of these events introduced current SURP students to our loyal and dedicated alumni.

TEACHING AND LEARNING

Student Enrolment

The School's enrolment in 2010-11 was 69 full-time students and 1 part-time student (33 full-time in first year and 36 full-time and 1 part-time in second year). Our faculty complement this year was 5.3 full-time Faculty members (two of whom were on leave in the fall term), 11 Term Adjuncts who helped teach courses and supervise students, and 4 Adjunct 1s who lent their expertise to coach and supervise students in our second-year project courses.

Incoming Class 2010-2011

Academic Standing: A (25), B+ (8)

Male/Female ratio: males (15), females (18)

Academic background: Art History (2), Biology (2), Community and Public Affairs (1), Economics (3), Environmental (3), Environmental Engineering (1), Geography (14), History (1), Integrated Science (1), International Affairs/Development (3), Sociology (1), Urban Studies (1). This year's entering class of 33 had degrees from 15 different universities and 5 provinces.

The School's enrolment in 2011-12 was 66 full-time students (33 full-time in first year and 33 full-time in second year). This is exactly our target enrolment. Our faculty complement this year was 6.3 full-time Faculty members, 6 Term Adjuncts who helped teach courses and supervise students, 4 Adjunct 1s who lent their expertise to coach and supervise students in our second-year project courses, and 1 contracted team of instructors for the ADR in Public Disputes course.

Incoming Class 2011-2012

Academic Standing: A (28), B+ (5)

Male/Female ratio: males (16), females (17)

Academic background: Anthropology (1), Architecture (1), Economics (3), Environmental (8), Geography (11), History (1), International Affairs/Development (3), International Business (1), Landscape Architecture (1), Nutrition & Food Science (1), Political Science (1), Urban Studies (1). This year's entering class of 33 had degrees from 23 different universities, 5 provinces and 2 countries.

Course Offerings

The School offered a total of 29 courses in 2010-2011 and 28 in 2011-12 (exclusive of directed study and community practicum courses). It was able to maintain a full range of courses for all streams of concentration. Appendices A1 and A2 list the courses offered.

Graduates

June 2010 and October 2010

Of the 31 students in the class of 2008-2010, 23 graduated in 2010 (6 completed within five terms, 12 within six terms and 5 within seven terms). At the June 2010 and October 2010 convocation ceremonies, 27 students graduated, 23 were from the class of 2008-2010 and 4 were from previous classes.

June 2011 and October 2011

Of the 36 students in the class of 2009-2011, 32 graduated in 2011 (11 completed within five terms, 18 within six terms and 3 within seven terms). At the June 2011 and October 2011 convocation ceremonies, a record 42 students graduated, 32 were from the class of 2009-2011 and 10 were from previous classes. The School's new research methods and proposal techniques resulted in a substantial increase in students graduating within six terms.

To demonstrate the breadth of student research, Appendices B1 and B2 list the names of graduates and the titles of their Master's theses and reports.

Student Awards

We were honoured by the presence of Professor **Sue Hendler**'s family for the announcement of the Sue Hendler Graduate Fellowship at our Kingston celebration. Thanks to the generous contributions from Sue's estate, the Hendler family, and SURP alumni, the fund passed the University's minimum requirements within the first year and will provide an annual scholarship of \$2,000. Tara Spears is the inaugural recipient of the Sue Hendler Graduate Fellowship, which exists to recognize SURP students who distinguish themselves academically and are conducting research on planning ethics or women and gender in planning. Tara's Master's Report is "Creating a Safe and Vibrant Downtown Guelph: Determining Elements of the Built Environment that will Enhance Women's Feelings of Safety".

The 2010-11 class won two Ontario Graduate Scholarships (\$15,000 value), three Social Sciences and Humanities Research Council of Canada (SSHRCC) awards (\$17,500 value), one Senator Frank Carrel Fellowship (\$10,000 value) and one R.S. McLaughlin (\$10,000 value). Sarah Ramey ('10) received the 2010 Canadian Institute of Planners (CIP) Award for Academic Excellence, which is given to the CIP student member with the highest academic standing in our program. Sarah also won the Ida Mmari Memorial Award, which is given to the graduating student who completes the program in two years and has the highest grade point average. Ashley North ('11) won the Stanley Lash Award which is given to the student who has written the best term paper in a SURP course in the preceding calendar year.

Henry McQueen ('11) received the 2011 Canadian Institute of Planners' Horace Seymour-Past President Scholarship for his Master's Report, entitled "Brownfield Redevelopment: An Analysis of Key Variables in the Development Process". Amanda Leonard ('11), Kieran Miller ('11) and Ana Stuermer ('11) each won a 2010 Toronto CREW (Commercial Real Estate Women) Real Estate Scholarship (\$3,000 value). This scholarship is open to female students in five Ontario real estate streams/programs. SURP is the only non-business program. This year, seven scholarships were awarded, three of which were awarded to SURP students.

The 2011-12 class won one Ontario Graduate Scholarship award (\$15,000 value) and four Social Sciences and Humanities Research Council of Canada awards (\$17,500 value). Natasha Reaney ('11) received the 2011 Canadian Institute of Planners (CIP) Award for Academic Excellence, which is given to the CIP student member with the highest academic standing in our program. Natasha also won the Ida Mmari Memorial Award, which is given to the graduating student who completes the program in two years and has the highest grade point average.

Sarah Bingham, Michelle Nicholson and Simona Rasanu each won a 2011 Toronto CREW (Commercial Real Estate Women) Real Estate Scholarship (\$3,000 value). This scholarship is open to female students in five real estate streams/programs. SURP is the only non-business program. This year seven scholarships were awarded – three of them were awarded to SURP students. Megan Jones, Michelle Nicholson and Simona Rasanu each won a 2011 Society of Industrial and Office Realtors (SIOR) Canada Central Chapter Scholarship (\$1,000 value).

Employment

Of the 27 students who graduated in 2010:	
Number working in planning jobs	27
Of the 42 students who graduated in 2011:	
Number graduated and working in planning jobs	31
Number graduated and working in non-planning jobs	5
Number graduated and furthering their formal education	C
Number graduated and looking for work	4
Unknown	2

Student Internship Program

As in the previous year, the SURP student internship program continued in summer 2010 to weather the economic downtown remarkably well. All but four of our students going into the second year of the program completed internship placements, plus eight positions went to graduating students. In other words, there were two more positions (38) than first-to-second year students (36). SURP will continue to work hard to secure additional opportunities for future summers, as well as to preserve our existing positions. The positive trend of more students securing for their own positions is continuing, especially in their home cities outside of Ontario. Often this yields some of the best employment opportunities; ones that often become sustaining positions for subsequent SURP students.

The economic downturn seemed to finally catch up to the SURP student internship program during the summer of 2011. Several of our "veteran" employers were forced to impose temporary hiring freezes, requiring considerable effort to replace these positions with new employers. The recent turnover of employers has been considerably higher than over the longer term. Nevertheless, there were a total of 31 internship positions available, compared to the 33 students moving from first to second year in the program. Four of these 31 positions were secured by graduating students, such that 27 of the 33 returning students were placed in internships.

Fortunately, the positive trend of more students securing for their own positions is continuing, especially in their home cities outside of Ontario. There were 10 such positions this year.

The School greatly appreciates the important role played by SURP alumni/ae who hire our intelligent and hard-working students.

Student Involvement in School Governance

The School has a tradition of involving students in practically every aspect of School life. In January 2011, SURP students established the Queen's Graduate Association of Planning Students (QGAPS) with its own structure and representation. QGAPS communicates on the variety of activities and associations in which students serve and promotes the interests of its members. QGAPS is fully funded by its student members through an annual levy of \$20.

The majority of September 2010 student representatives on SURP committees transitioned to a similar post in January 2011. However, there were a few exceptions in that the following representatives were only in place for the fall of 2010: SURP Board - Johannes Bendle, Kevin Jarus, Natasha Reaney, and Jordan Lee; Renewal, Tenure and Promotion - Carl Isaak; Society of Graduate and Professional Students - Ryan Jeffrey; Canadian Association of Planning Students - Michelle Nicholson; Appointments Committee - Claire van Koughnett; and Technical Support Group - Kevin House. Appendices C1 and C2 list the names of the student representatives on the QGAPS Executive Council and its subsidiary committees in 2010-11 and 2011-12.

International Opportunities

Queen's-Fudan Exchange

A Memorandum of Understanding (MOU) signed in 2000 between Queen's University and Fudan University provides administrative support and opportunities to scholars/students in both universities to undertake collaborative research. Under the MOU, the Co-laboratory of Environmental Research on Urbanization was established between the Institute of Biodiversity Science at Fudan University and our School (joined by the Department of Civil Engineering). The mission of this alliance is to undertake multidisciplinary studies of land use change and environmental management in China. This alliance began in 2001 and has undertaken preliminary research resulting in a

number of papers published, as well as numerous faculty and student exchanges. In 2010, Drew MacMartin ('11) and Natasha Reaney ('11) were two students selected from many applicants to attend Fudan University during the spring/summer semester. While at Fudan University both Drew and Natasha studied under the direction of Professor Ren, Co-Director of the Biodiversity Institute at Fudan University. Both Drew and Natasha attended a two-day International Association for China Planning (IACP) Conference at Tongji University. Natasha also attended the World Estuary Alliance Conference held in Shanghai.

China Internships

In 2010 two SURP students participated in the China Internships with the Chinese Academy of Land and Resource Economics (CALRE) and the China Land and Surveying and Planning Institute (CLSPI) in Beijing. Laura Moebs ('11) was placed with CALRE, while Andrew Nakazawa ('11) was placed with the CLSPI; both agencies form part of the Ministry of Land and Resources. Both students spent approximately three months, over the spring-summer term, at their respective internships. In 2011, no SURP students participated in the China Internships with the Chinese Academy of Land and Resource Economics (CALRE) and the China Land and Surveying and Planning Institute (CLSPI) in Beijing because the international project course in Shanghai, China was offered. However, two students are going in 2012.

International Experience Awards

Eleven years ago, the International Experience Awards (IEA) were created with revenues generated by our China Projects in order to provide students with a unique international experience. The OPPI Eastern Ontario District recently made a donation to increase the awards. Normally, three to five awards of \$1,700 each are given out every year. Proposals on planning-related topics are submitted for adjudication by a selection panel comprised of first- and second-year students. The proposals are judged on their feasibility, practicality and innovation. The award recipients give a presentation to the student body and faculty before and after returning from their trips. In addition, they prepare a one- to two-page summary of their experiences with appropriate pictures, which may be added to the School's web page and used in other School communications materials.

	T	
2009 IEA Winners	2010 IEA Winners	2011 IEA Winners
-Bryan Crosby ('10), Shanghai	-Sarah Brown ('10)	-Ali Ikram, Barcelona and
and Nanjing, China	Scandinavia (Stockholm, Oslo,	Cadiz, Spain
-Bita Vorell ('10),Copenhagen,	Helsinki)	-Kevin Jarus, Reykjavik,
Denmark	-Devin Lake ('10) Santiago,	Iceland
-Mike Hendren ('09), London	Chile	- Kieran Miller ('11),
and Leeds, United Kingdom	-Carl Isaak ('11), Edinburgh,	Gardabaer and Reykjavik,
	Scotland	Iceland
	-Andrew Nakazawa ('11) for	
	the Beijing Internship	
	-Natasha Reaney ('11), Drew	
	MacMartin ('11), and Laura	
	Moebs ('11) for the Shanghai,	
	Fudan Exchange	

FACULTY

Ajay Agarwal taught SURP-818 Physical Planning during the fall 2010, cotaught SURP-888 Healthy Communities (with Leela Viswanathan), and co-taught SURP-824 Land Use Planning project course. He also instructed SURP-800 Master's Report Proposal module. In SURP-818 the students proposed a physical design strategy for four blocks of downtown Kingston. The proposed physical design strategy substantially improves "livability" of the area. In SURP-824, the students proposed a sustainable parking management strategy for downtown Kingston. The proposed strategy contributes to the City of Kingston's transportation demand management efforts. During winter 2010, Ajay taught the SURP-803 module on Employment Analysis, SURP-848 Community Design, and he co-taught SURP-888 Health Communities with Leela Viswanathan.

In 2011 Ajay taught four full courses and part of one course. He developed a new interdisciplinary planning and civil engineering course offered for the first time in winter 2011 – SURP-884 Functional Planning: Urban Transportation. He also developed a new project assignment for SURP-848 Community Design, which guides the bulk of learning in the course, and was a guest lecturer in three other courses. Ajay also did significant outreach work to solicit a client for an international project course to be offered in India in fall 2012.

John Andrew continued to run Queen's University's Executive Seminars on Corporate and Investment Real Estate (ESCIRE), founded in 2004. In 2010 and 2011, ESCIRE hosted four successful seminars in Toronto, which focused on capital markets, international investment, and various specific property types. He also launched the Queen's Real Estate Roundtable, a corporate-membership based industry organization that will carry out executive development, networking, member-directed research and other activities focused on international real estate investment and corporate social/environmental responsibility. This involved recruiting new member companies, developing the organization and planning future events.

John was part of a small team at the Queen's School of Business' Monieson Centre that completed a feasibility analysis for a proposed not-for-profit development in Bancroft, Ontario. He was an expert witness on commercial real estate issues in a civil litigation case, and served as an advisor to the Canadian Real Estate Association. John taught Real Estate Management in the Queen's School of Business, and Environmental Policy in the School of Environmental Studies. He continued to run SURP's student internship program. He also continued his long affiliation with the Mediation Centre of Southeastern Ontario, as a course instructor and roster mediator.

In 2010, John was quoted in 36 separate newspaper articles appearing in a total of more than 100 papers; as well as being interviewed three times on national television, twice on local television, 13 times on CBC Radio (national) and twice on local radio in Vancouver. He is now well-recognized by the media and the industry as an expert on a

range of current issues relating to real estate with hundreds of citations in 2011. He spent a great deal of time promoting in the news media the Queen's brand in general and the Real Estate Roundtable and ESCIRE specifically.

John taught SURP-841 Real Estate Decision Making and Commerce-309 Real Estate Management and continued to run SURP's student internship program. This summer he will begin work on his component of a collaborative research project based at the Monieson Centre, entitled "Research Partnerships to Revitalize Rural Communities", the project is funded by a \$239,000 SSHRC Partnership Development Grant. He also continued his long affiliation with The Mediation Centre of Southeastern Ontario as a course instructor and roster mediator.

In 2010, **Carl Bray** taught as a SURP adjunct faculty member and supervised two student Master's reports. He also participated as a guest critic in SURP-848 Community Design (both in 2010 and in 2011). In his heritage consultancy business he led teams that prepared plans for Gananoque, downtown Orillia, Seaton New Town in Pickering, and Toronto's Casa Loma. Carl was awarded the National Heritage Planning Award for 2010 by the Canadian Association of Heritage Professionals, for the Cambridge Heritage Master Plan. In 2011, Carl was welcomed as a Visiting Scholar at SURP and he also assisted John Meligrana in planning for the X'ian project. In his consultancy business, Carl prepared plans for the Kingston Psychiatric Hospital property, the Old Sydenham Heritage Area and the urban design plan for Upper Princess Street/Williamsville, following on from work carried out in the 2009 SURP-848 Community Design course.

Despite his demanding administrative duties in 2010 and 2011, **David Gordon** taught parts of eight courses and led field trips in Montreal, Toronto and Kingston in both years. He supervised the research of 14 graduate students to completion of their master's degrees. Dave continues to enjoy coordinating professional liaison and alumni affairs, and as the Faculty Coordinator of the National Executive Forum on Public Property. He developed partnerships with three community agencies to deliver project courses – the City of Kingston, the City of Ottawa and the Social Planning Council of Kingston and District. Dave participated in research conferences in Canada and around the world, including two trips to Australasia to establish graduate student exchanges with the University of Western Australia and Otago University. He is currently in the process of finalizing work supported by a SSHRC research grant on Canadian suburbs and a book on the planning history of Canada's capital city.

Gerald Hodge, Professor Emeritus, taught a special topics course, Planning for Seniors, in September 2010.

Hok-Lin Leung continued his biannual lecture tours in China (spring and autumn). The tours were centered in Shanghai (based at Tongji University, where he was appointed Guest Professor) and Beijing (based at the China Academy of Urban Planning and Design). The third and fourth annual Planning Theory Festivals were held in Beijing (March 3-6, 2011 and February 17-19, 2012) with speakers from hydraulic engineering, stem cell research, chemical engineering (coal) and sculpture theory. Participants came

from all over China. The idea was to stimulate the development of theory through the use of metaphors, analogies and associations drawn from theoretical and practical insights of other disciplines.

Hok-Lin completed his book draft entitled *Cultural DNA of Western Civilisation*, to be published by The Joint Publishing Company, the largest publishing house in China. It is expected to come out in late 2012. Drawing from the book, Hok-Lin also started a new series of articles for the *City Planning Review* journal, the premiere journal in China. The title of the series is "Old Concepts and New Situations". The first was published in the October 2011 issue of the journal under the title "Cultural DNA in Planning" (*City Planning Review*, vol. 35, no. 10).

The training of senior officials and Party cadres on public policy planning methods continued at the Development Research Center, State Council and the China Executive Leadership Academy, Pudong. Hok-Lin was also appointed Director of the Research Institute on Policy Effectiveness (RIPE) of the Central University of Finance and Economics, which was built around his book *Towards a Subjective Approach to Policy Planning and Evaluation: Common-Sense Structured*, first published in Canada in 1986 and translated and published in China in 2010. In Canada, he continued to convene the Ambassadors' Forum which he created in 2003, with three sessions in 2010 and two in 2011.

In 2010, **John Meligrana** taught SURP-800 Master's Research Proposal in the fall semester and SURP-815 Legal and Governmental Processes, SURP-844 Real Estate Planning and Development (with D. Gordon), and SURP-853 Environmental Services in the winter semester. He continued to work with the Green Committee of the Tamworth and Erinsville Community Development Committee in Stone Mills Township to implement the community's Local Environmental Action Plan. John continued his research into China's urban development and planning. He completed a major policy report for the Xi'an Municipal Government as part of the CIDA-funded project entitled *Reconstruction of Ancient Urban Area and the Protection and Inheritance of Islamic Culture in Xi'an*. He also began a collaborative research project on teaching effectiveness of planning studio (project) courses with Professors Whitelaw and Viswanathan.

In 2011 John taught SURP-800 Master's Research Proposal and the core course SURP-815 Legal and Governmental Process (during both the winter and fall semesters). Significantly, he developed SURP-824 – the School's first international project course. He organized and led a group of nine students to Shanghai, China for a 15-day intensive field trip between December 8 and 22. Tour activities included field trips to environmental planning demonstration projects and meetings with non-governmental organizations, government agencies, professional planning firms and academic institutions. Students prepared a detailed report submitted to both China's Ministry of Land and Resources and the Shanghai Office of the World Wildlife Fund. Students also delivered three separate presentations at China's Fudan University, Tongji University and Suzhou University. Student activities were highlighted on the Shanghai Municipal Government website which can be accessed at

http://planning.pudong.gov.cn/Page/Detail.aspx?id=4826. John also published his research findings on land use disputes in China in the journal *Environment and Urbanization*. During the summer, John organized a two-week intensive training program in land use planning for approximately 50 government officials from China's Ministry of Land and Resources. Through his research and professional partnerships with Chinese government and academic officials, John continued to strengthen Queen's profile in the country.

Professor Emeritus **Mohammed Qadeer** taught SURP-810 Special Topic (Planning for Multiculturalism) both in the fall term 2010 and 2011. He also has a new book on multiculturalism underway. Our congratulations and thanks go out to Qadeer who has now taught at SURP for 40 continuous years, which he says speaks as much to the continuity of the School as it does of his longevity.

In 2010, Adjunct faculty member **Preston Schiller** taught SURP-889 Sustainable Transportation and published a new book on this subject with Eric Bruun and Jeff Kenworthy. In 2011, Preston was again welcomed as a Visiting Scholar at SURP. His book, *An Introduction to Sustainable Transportation: Policy, Planning and Implementation*, has been widely and favourably reviewed.

In the first half of 2010, **Andrejs Skaburskis** taught the Quantitative Methods and Housing Policy courses; he was on sabbatical for the second half of the year. He returned in the winter term 2011 and taught those two courses again. In the fall of 2011 he taught students in the Master's Research Proposal module, he taught 100% of the Survey Research Methods module and a significant part of the Quantitative Methods course and all of Housing Policy. Andrejs continues as the North American Managing Editor at *Urban Studies* and is on the Editorial Advisory Board of *Journal of Architectural and Planning Research, Housing Studies* and *Open Journal of Urban Studies*. In 2010 he continued on in the Port Colborne versus Inco lawsuit, the largest environmental class-action lawsuit in Canadian history. The law suit was successful but the judgment is under appeal. In 2011 Andrejs supervised six students and continued his SSHRC-sponsored research on neighbourhood transitions. He is currently preparing an appeal to Canada's Supreme Court on an environmental damages claim.

SURP adjunct faculty member **Patricia Streich** taught SURP-870 Program Development for Human Services and she supervised two student Master's reports in 2010 and in 2011. Patricia also carried out numerous evaluation and research projects in her private consulting practice as well as contributing in voluntary roles to local housing and poverty initiatives: Chair, City of Kingston Affordable Housing Development Committee; Advisor to Kingston Community Roundtable on Poverty Reduction, Queen's Alumni Association Kingston Branch, Member of Executive Committee, Member of Housing Action Group, Community Committee for Affordable Housing; Advisor to Kingston Community Roundtable on Poverty Reduction.

In 2010, **Leela Viswanathan** taught in both the Geography Department and at SURP in the winter term. She taught GPHY-338 Urban Political Geography to third- and

fourth-year undergraduate students and SURP-888 Healthy Communities with Ajay Agarwal. In fall 2010, Leela taught SURP-817 An Intellectual History of Urban and Regional Planning with Dave Gordon, SURP-888 Healthy Communities with Ajay Agarwal, SURP-812 Qualitative Methods in Planning, and SURP-823 Housing and Human Services project course.

During the winter term 2011, Leela taught SURP-812 Qualitative Methods in Planning and SURP-871 Social Planning, which was delivered using a model of community service learning. In fall 2011, Leela taught in both the Geography Department and at SURP. She taught GPHY-338 Urban Political Geography to third- and fourth-year undergraduate students as well as SURP-817 An Intellectual History of Urban and Regional Planning, with David Gordon; SURP-800, a module in which students prepare their Master's Report or Thesis proposals; and SURP 823-Housing and Human Services Project Course, with Patricia Collins, and David Jackson from the Social Planning Council of Kingston and District. Leela also supervised two students conducting community practice through the course SURP-875. As in 2010 she was an invited guest lecturer in the Occupational Therapy program at Queen's. Leela participated as a panelist at the Centre for Teaching and Learning Workshop: "Growing Community Service Learning: From Ideas to Practice" in Kingston and at Queen's, held in October 2011. In April 2011, Leela received the 2011 Steven Cutway Accessibility Award for promoting access for students with disabilities at Queen's.

In 2010, **Graham Whitelaw** continued his SSHRC-supported research on community-based land use planning and environmental assessment with the Mushkegowuk Council and Fort Albany First Nation. He was the co-external reviewer for the Redberry Lake Biosphere Reserve 10-year review, on behalf of the Canadian Commission for United Nations Educational, Scientific and Cultural Organization (UNESCO). Graham taught SURP-855 Environmental Planning and Management in the winter term of 2010; and SURP-800 Master's Research Proposal and SURP-825 Environmental Services project course in the fall term of 2010. Graham also taught three undergraduate courses in the School of Environmental Studies and supervised (or cosupervised) the research of seven masters students at Queen's University (three from SURP, four from Environmental Studies).

In 2011, Graham taught three full courses and parts of three courses - three at SURP and three at Environmental Studies. At SURP, he taught SURP-856 Environmental Assessment during the winter of 2011; and SURP-800 Master's Research Proposal and SURP-825 Environmental Services project course with David Gordon, Daniel Shipp and Julie Salter-Keane during the fall of 2011. He was also busy supervising (or co-supervising) the research of 15 masters students and two undergraduate students (seven from SURP, seven from Environmental Studies and one from Geography). Graham is Co-Chair of the Queen's Sustainable Development Group developing a research program on climate change adaption and urban planning. In 2011, Graham received five SSHRC grants, either as a collaborator or co-applicant, to continue his research in First Nations and environmental planning.

PUBLICATIONS

- **Agarwal, A.** and A. North, "To Bike or Not to Bike: Examining Determinants of Bicycle Travel Demand", manuscript submitted to the *Canadian Journal of Urban Research*, (under revision).
- Giuliano, G. and **A. Agarwal**, "Public Transit as a Metropolitan Growth and Development Strategy", in H. Wolman, N. Pindus, and H. Wial (eds.) *Urban and Regional Policy and Its Effects Vol. 3*, Washington D.C., The Brookings Institution Press, 2010.
- **Agarwal, A.**, G. Giuliano and C. Redfearn, "Strangers in our Midst: The Usefulness of Exploring Polycentricity", *Annals of Regional Science*, (in press).
- Giuliano G., C. Redfearn, **A. Agarwal**, and S. He., "Network Accessibility and Employment Centers", *Urban Studies*, 49(1): 77-95, 2011.
- Benecki, L., **J. Andrew** and Y. Chan, "Feasibility Study of the Proposed North Hastings Living and Wellness Centre", The Monieson Centre, Queen's School of Business, 2010.
- **Collins, P.A.,** "Do Great Local Minds Think Alike? Comparing Perceptions of the Social Determinants of Health between Non-Profit and Governmental Actors in Two Canadian Cities", *Health Education Research*, (in press).
- **Gordon, D.L.A.**, "The *Other* Author of the 1908 Chicago Plan: Edward H. Bennett", *Planning Perspectives*, 25(2):229-241, May 2010.
- **Gordon, D.L.A**., Canadian Suburbs: https://qshare.queensu.ca/Users01/gordond/Suburbs/home.html, August 2010.
- Gordon, D.L.A., "Reviving a Professional Journal", *Plan Canada*, 50(3):12-14, 2010.
- **Gordon, D.L.A.**, "Retrospective: CIP National Planning Awards", *Plan Canada*, 5(3):20-21, 2010.
- **Gordon, D.L.A.**, *Plan Canada: 50 Years*, special issue co-edited with J. Grant and I. Skelton, 60 pp, September 2010.
- **Gordon, D.L.A.,** "Jacques Gréber e o Plano de 1950 para a Região da Capital Nacional do Canadá", in T. Andresen, M. Fernandes and J. Almeida (eds.) *Jacques Gréber: Urbanist and Garden Designer*, Porto, Serralves Foundation, 108-33, 2011.
- Gordon, D.L.A., "Plans for the Future of Canada's Capital", in R. Chattopadhyay and G. Paquet (eds.), *The Unimagined Canadian Capital: Challenges for the Federal Capital Region*, Ottawa, Invenire Press, 109-122, 2011.
- **Gordon, D.L.A.** (with A. Juneau), "Bridging Mechanisms for the Ottawa-Gatineau Region", in R. Chattopadhyay and G. Paquet (eds.), *The Unimagined Canadian Capital: Challenges for the Federal Capital Region*, Ottawa, Invenire Press, 87-104, 2011.
- **Gordon, D.L.A.,** "Transforming Urban Waterfronts: Fixity and Flow", *Town Planning Review*, 82(3):357-358, 2011.
- Gordon, D.L.A, "New Urban Design Texts", *Journal of Urban Design*, 16(3):427-429, 2011.
- **Gordon, D.L.A.,** "Planning's Future Futures Planning", *Town Planning Review*, 82(6):739-44, 2011.

- Gordon, D.L.A., (ed.) Global Plans, Local Influences: Celebrating the 50th Anniversary of Gordon Stephenson and George Muirhead's Planning Study for Kingston, Kingston, ON, Queen's University Jordan Library, April 2011.
- **Gordon, D.L.A.**, "Stick to Waterfront Plan", *Toronto Star*, Wednesday August 31 2011, A23. (op-ed article)
- **Gordon, D.L.A.,** "Linking Theory and Practice at Queen's", *Ontario Planning Journal*, 26(4):11-12, 2011.
- **Gordon, D.L.A.,** "Planning a Capital for all Canadians", *Inroads* 30, 78-83, Winter/Spring 2012.
- **Gordon, D.L.A.,** "Gordon Stephenson and Urban Renewal in Kingston, Ontario", (with M. Nicholson, SURP student) *Town Planning Review*, 83(3), (in press).
- **Gordon, D.L.A.** (with J. Gregory), "Reflecting on the Career of a 'Technical Man'", *Town Planning Review*, 83(3), (in press).
- **Gordon, D.L.A.** (with J. Gregory), "Gordon Stephenson, Planner and Civic Designer", *Town Planning Review*, 83(3), (in press).
- **Gordon, D.L.A.**, "Community Planning", *International Encyclopaedia of Quality of Life*, in A.C. Michalos (ed.), Springer, 2011.
- Hodge, G., "Six Years in the Life of Plan Canada", Plan Canada, 50(3):15-17, 2010.
- **Hodge, G.**, "Part of the Way it Was: Canadian Planning and Planners in 1967", *Plan Canada*, 50(3):24-26, 2010.
- **Hodge, G.**, (with S. Dunnet and W. Johnstone), <u>Age-Friendly Communities Report:</u>
 <u>Denman and Hornby Islands</u>, Hornby and Denman Community Health Care Society, Hornby Island. B.C, 90 p., November 2011.
- **Leung, H-L.**, *Toward a Subjective Approach to Policy Planning and Evaluation: Common-Sense Structured*, translated and published in English and Chinese, China Renmin University Press, 229 pp., 2010.
- **Leung, H-L.**, "Cultural DNA of Western Society, Economy and Politics (2): Competition", *China Public Administration Review*, (9):3-55, 2010.
- Leung, H-L., "Cultural DNA in Planning", City Planning Review, 35(10), 2011.
- **Leung, H-L.,** "Grassroots Units and Harmonious Cities", Theme Forum: Harmonious Cities and Livable Life, *EXPO 2010 Shanghai China Forum Proceedings*, 2011.
- **Leung, H-L.,** *Cultural DNA of Western Civilisation*, Hong Kong: Joint Publishing Company, (forthcoming).
- Cameron, R. and **J. Meligrana**, <u>Criteria for Determining Municipal Boundaries and Categorisation of Metropolitan Municipalities</u>, (2010). Report prepared for: Municipal Demarcation Board, Government of South Africa by R. Cameron (Department of Political Studies, University of Cape Town) and J. Meligrana (School of Urban and Regional Planning, Queen's University).
- Meligrana, J., Report on First Study Tour to Canada between June 19th and June 26th Study on the Reconstruction of Ancient Urban Area and the Protection and Inheritance of Islamic Culture in Xi'an POP Project 2009-07, prepared for CIDA/Agriteam Canada Consulting, July 5, 2010
- Meligrana, J., Report on Second Study Tour to Canada between October 11th and October 19th Study on the Reconstruction of Ancient Urban Area and the Protection and Inheritance of Islamic Culture in Xi'an POP Project 2009-07, prepared for CIDA/Agriteam Canada Consulting, October 22, 2010.

- Meligrana, J., H-L. Leung, and E. Sajecki, <u>Draft Policy Options Report on the Study on the Reconstruction of Ancient Urban Area and the Protection and Inheritance of Islamic Culture in Xi'an POP Project 2009-07, prepared for CIDA/Agriteam Canada Consulting, December 22, 2010.</u>
- **Meligrana**, **J.**, book review of '*Limits to Boundaries*' by Andrew Sancton for the *Canadian Journal of Urban Research*, 2010.
- **Meligrana**, **J.**, Z. Li, and Z. Zhang, "Resolving Land Use Disputes in China: An Analysis of a Method of Dealing with Citizen Complaints", *Environment and Urbanization ASIA*, 2(2):251-264, 2011.
- **Meligrana, J.,** review of *Foundations of Governance: Municipal Government in Canada's Provinces*, A. Sancton and R. Young (eds.) 2009, Toronto, University of Toronto Press 453 in *Urban Studies*, 48(9):1975-1976, 2011.
- Viswanathan, L., G. Whitelaw and **J. Meligrana**, "Evaluating the Role of the Project Course in Professional Planning Education", *Planning Practice and Research*, (in press).
- Qadeer, M.A., S. Agrawal, A. Lovell, "Evolution of Ethnic Enclaves in the Toronto Metropolitan Area 2001-2006", *Journal of International Migration and Integration*, 11(3):315-339, 2010.
- **Schiller, P.L.**, E.C. Bruun and J.R. Kenworthy, *An Introduction to Sustainable Transportation: Policy, Planning and Implementation*, Earthscan (now Routledge, Taylor and Francis), London, U.K., April 2010.
- **Schiller, P.L.**, "Sustainable or Unsustainable Transportation? An Overview", Earthscan Sustainable Transportation Webinar, August 11, 2010.
- **Schiller. P.L.,** "Getting Outside the Box of the Automobile", *Canadian Civil Engineer*, Winter 2011/12, 10-13, 2011.
- **Skaburskis, A.** and M. Moos, "The Economics of Urban Land", in Filion, Bunting and Walker (eds.), *Canadian Cities in Transition*, 3rd edition, Oxford University Press, pp. 225-247, 2010.
- Moos, M. and **A. Skaburskis**, "The Globalization of Urban Housing Markets: Immigration and Changing Housing Demand in Vancouver", *Urban Geography*, 31(6):724–749, 2010.
- **Skaburskis, A.,** "Gentrification and the Rent Gap in the Context of 'Risk Society'", *Environment and Planning A*, 42(4):895-913, 2010.
- Moos, M. and **A. Skaburskis**, "The Changing Settlement Patterns of Home-Workers and Commuters in Canada", *Urban Affairs Quarterly*, 32(1):25-55, 2010.
- **Skaburskis, A.** and M. Moos, "The Redistribution of Residential Property Values in Montreal, Toronto, and Vancouver: Examining Neoclassical and Marxist Views on Changing Investment Patterns", by H. Bartel and G. Arbuckle (eds.), *Readings in Canadian Real Estate*, *5e*, 2011.
- **Skaburskis, A.**, "Gentrification and the Risk Society", *Wharton Real Estate Review*, 15(2), fall 2011.
- **Skaburskis, A.**, "New Urbanism and Sprawl: A Toronto Case Study", chapter in *Urbanism and Urban Planning at Many Scales Selections from Recent North American Planning Scholarship*, Beijing: China Architecture and Building Press, 2011 (reprinted in Chinese as one of ten best recent articles in planning education and research).

- **Skaburskis, A.**, "Gentrification and Toronto's Changing Household Characteristics and Income Distribution", *Journal of Planning Education and Research*, (in press).
- **Streich, P.**, Evaluation of First Nations and Inuit Health Branch's Cluster of Children and Youth Programs, Final Evaluation Report, FNIHB, Health Canada, Ottawa, 2010.
- **Streich, P.** and ASAinc, <u>Summative Evaluation of the Aboriginal Peoples Program (2005-2009), Final Evaluation Report</u>, report for Department of Canadian Heritage, Ottawa, 2010.
- **Streich, P.** and ASAinc, <u>Summative Evaluation of the Aboriginal Peoples Program</u> (2005-2009), <u>Literature and Document Review Report</u>, report for Department of Canadian Heritage, Ottawa, 2010.
- Streich, P. and SPR Associates, <u>Case Study Research on Social Housing Redevelopment and Regeneration</u>, Canada Mortgage & Housing Corporation Research Report, Ottawa, October 2011.
- **Streich, P.** and SPR Associates, "Social Housing Redevelopment and Regeneration in Canada: Eight Case Studies", CMHC Research Highlight, Socio-Economic Series: 11-006, December 2011.
- **Streich, P.** and SPR Associates, "Working Together in Communities to Reduce Poverty", Chapter for Ontario Municipal Social Services Association (OMSAA) Anniversary Publication, 60 Years of Human Services: An Historical Perspective, (forthcoming).
- **Streich, P.** and SPR Associates, <u>Evaluation of Ontario Victim/Witness Assistance</u>

 <u>Program, Evaluation Report,</u> report for Ontario Ministry of Attorney General, Toronto, 2011.
- Streich, P. and ASAinc, <u>Review of Loan Loss Reserve Program of Indian & Northern Affairs Canada (INAC)</u>, report for Indian and Northern Affairs Canada (INAC), 2011.
- **Streich, P.** and ASAinc, <u>Review of Major Resources & Energy Development Investment</u> (MREDI) <u>Initiatives</u>, report for INAC, May 2011.
- Streich, P., Aboriginal Head Start in Urban & Northern Communities (AHSUNC) 2006-2011 Evaluation: Literature Review Report, report for Public Health Agency of Canada (PHAC), 2011.
- Streich, P., Aboriginal Head Start in Urban & Northern Communities (AHSUNC) 2006-2011 Evaluation: Literature Review - Key Findings (Slide Deck), report for Public Health Agency of Canada (PHAC), 2011.
- **Viswanathan, L.**, "Integrated, Equitable, and Transformative: A Hopeful Future for Planning", *Plan Canada*, 5(3):33-35, 2010.
- **Viswanathan, L.**, "Contesting Racialization in a Neoliberal City: Cross-Cultural Collective Identity as a Strategy Among Alternative Planning Organizations in Toronto", *GeoJournal*, 75(3):261-272, 2010.
- **Viswanathan, L.,** entry on "Cultural Diversity" for *Encyclopedia of Quality of Life Research*, A.C. Michalos (ed.), Springer Publishing, 2011.
- **Viswanathan, L.**, G. Whitelaw and J. Meligrana, "Evaluating the Role of the Project Course in Professional Planning Education", *Planning Practice and Research*, (in press).

- Eagles, P.F.J., E.M. Meyfairth O'Hara and **G. Whitelaw**, "Moving from Landscape Connectivity Theory to Land use Planning: Urban Planning in Oakville, Ontario", Proceedings of the 10th Colorado Plateau Biennial Conference (in press).
- Kirchhoff, D., D. McCarthy, D. Crandall, L. McDowell, **G. Whitelaw**, "A Policy Window Opens: Strategic Environmental Assessment in York Region, Ontario, Canada", *Journal of Environmental Assessment Policy and Management*, 12(3), 333–354, 2010.
- McCarthy D, D. Kirchhoff, D Crandall, D. Levin and **G. Whitelaw**, Exploring Strategic Environmental Assessment in the Context of a Rapidly Urbanizing Municipality: Case Study of the Regional Municipality of York, Ontario, Canada, A Synthesis Report for the Canadian Environmental Assessment Agency, Ottawa, Ontario, Canada, 2010.
- McCarthy, D., **G. Whitelaw** and L. Tsuji, "The Victor Diamond Mine Environmental Assessment and the Mushkegowuk Territory First Nations: Critical Systems Thinking and Social Justice", *Canadian Journal of Native Studies*, 30(1):00-00, 2010.
- McEachren, J., **G.S. Whitelaw**, D.D. McCarthy, L.J.S. Tsuji, "The Controversy of Transferring the Class Environmental Assessment Process to Northern Ontario, Canada: The Victor Mine Power Supply Project", *Impact Assessment Project Appraisal*, (in press).
- Pritchard C., B. Sistili, Z. General, **G. Whitelaw**, D. McCarthy and L. Tsuji, "Akimiski Island, Nunavut Canada: A Test of Inuit Title", *Journal of Native Studies*, 30(2), 00-00, 2010.
- Tsuji, L.J.S., D.D. McCarthy, **G.S. Whitelaw**, J. McEachren, "Getting Back to Basics: the Victor Diamond Mine Environmental Assessment Scoping Process and the Issue of Family-Based Traditional Lands Versus Registered Traplines", *Impact Assessment Project Appraisal* (in press).
- Viswanathan, L., **G. Whitelaw** and J. Meligrana, "Evaluating the Role of the Project Course in Professional Planning Education", *Planning Practice and Research*, (in press).
- McCarthy, D., D. Crandall, **G. Whitelaw**, Z. General and L.Tsuji, "A Critical Systems Approach to Social Learning: Building Adaptive Capacity in Social, Ecological, Epistemological (SEE) Systems". *Ecology and Society*, 16(3):18, 2011.
- McEachren, J., **G. Whitelaw,** D.D. McCarthy and L.J.S. Tsuji, "The Controversy of Transferring the Class Environmental Assessment Process to Northern Ontario, Canada: The Victor Mine Power Supply Project", *Impact Assessment Project Appraisal*, 29(2):109-120, 2011.
- Tsuji, L.J.S., D.D. McCarthy, **G. Whitelaw**, J. McEachren, "Getting Back to Basics: the Victor Diamond Mine Environmental Assessment Scoping Process and the Issue of Family-Based Traditional Lands Versus Registered Traplines", *Impact Assessment Project Appraisal*, 29(1):37-47, 2011.
- Kirchhoff, D., D. McCarthy, D. Crandall, L. McDowell, and **G. Whitelaw**, "Strategic Environmental Assessment and Regional Infrastructure Planning: The Case of York Region, Ontario", *Impact Assessment and Project Appraisal*, 29(1):11-26, 2011.

- Eagles, P.F.J., E.M. Meyfairth O'Hara and **G. Whitelaw**, "Moving from Landscape Connectivity Theory to Land use Planning: Urban Planning in Oakville, Ontario", Proceedings of the 10th Colorado Plateau Biennial Conference, 2011.
- McCarthy D.D., **G. Whitelaw** and L.J.S. Tsuji, "Comments on the Mushkegowuk Council of Chief's "Going Forward" Strategies and Action Plan on the Ring of Fire Project.
- Whitelaw, G., D.D.P. McCarthy and L. Tsuji. Comments to Ministry of Northern Development and Mines and Forestry, and Ministry of the Environment on the Draft Terms of Reference for Class Environmental Assessment for Activities of the Ministry of Northern Development, Mines and Forestry under the Mining Act, 2011.
- Whitelaw, G. and J.K. Schmutz, Redberry Lake UNESCO Biosphere Reserve Periodic Review, prepared for the Canadian Commission for UNESCO, August 12, 2011, 34p.
- McCarthy, D., **G. Whitelaw**, F. McGarry, D. Cowan, A. Robins, Z. General, J. Liedtke, H. Youden, C. Sutherland and L.J.S. Tsuji, "Collaborative Geomatics and the Mushkegowuk Cree First Nations: Fostering Adaptive Capacity for Community-Based Sub-Arctic Natural Resource Management" *Geoforum*, (in press).
- Berquist, M., L. Campbell, **G. Whitelaw** and S. Millard., "Communicating Research Findings and Monitoring Data in Support of Management: A Case Study of the Bay of Quinte Remedial Action Plan", *Aquatic Ecosystem Health and Management*, 22 pgs, (in press).

ATTENDANCE/PARTICIPATION AT CONFERENCES

- Giuliano G. and A. Agarwal, "Is Public Transit Investment an Effective Growth Management Strategy?", paper presented at the 49th Annual Western Regional Science Association Conference, Sedona, Arizona, February 2010.
- **Agarwal A.**, G. Giuliano, L. Hu, C. Redfearn and S. He., "Network Accessibility and the Evolution of Urban Employment in the Los Angeles Region", paper presented at the 51st Annual Conference of the Association of Collegiate Schools of Planning, Minneapolis, Minnesota, October 2011.
- **Agarwal, A.** and L. Hu., presentation, "Is the Devil in the Detail: An Assessment of Employment Center Identification Methods", paper presented at the Association of Collegiate Schools of Planning Annual Conference, Salt Lake City, Utah, 2011.
- **Andrew, J.S**, conference/seminar organizer, "Building Back Up: Capitalizing on Recovery in Office, Retail and Multi-Residential Real Estate", twelfth in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate, Toronto, Ontario, October 13, 2010.
- **Andrew, J.S.**, conference/seminar organizer, "Global Real Estate Investment", eleventh in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate, Toronto, Ontario, June 14, 2010.
- Andrew, J.S, conference/seminar organizer, "Real Estate Capital Markets: Challenges and Opportunities in a Transformed Sector", tenth in a series of Queen's University's Executive Seminars on Corporate and Investment Real Estate, Toronto, Ontario, April 20, 2010.
- **Andrew, J.S.**, conference/seminar organizer, Queen's University's Executive Seminars on Corporate and Investment Real Estate, "Recovery, Returns, Reality and Risk: Commercial Real Estate Investment and Operation in 2011", Toronto, May 26, 2011.
- Collins, P.A. and S. Resendes, presentation, "Exploring CHC's Initiatives to Address Upstream Health Determinants in Ontario", Annual Conference of the Association of Ontario Health Centres, Westin Harbour Castle, Toronto, Ontario, June 9-10, 2011.
- **Gordon, D.L.A.,** "Canada is a Suburban Nation", National Housing Research Committee Conference, Ottawa, Ontario, November 2010.
- **Gordon, D.L.A.**, OPPI Kingston, "The 50th Anniversary of Stephenson and Muirhead's *Planning Study of Kingston*" public lecture and exhibition, World Town Planning Day, Kingston, Ontario, November 2010.
- **Gordon, D.L.A.**, "Suburban Nation? Estimating the Size of Canada's Suburban Population", (with Mark Janzen '11, SURP student), Association of Collegiate Schools of Planning, Minneapolis, MN, October 2010.
- **Gordon, D.L.A.**, "Canada is a Suburban Nation", Canadian Urbanism Symposium Montreal, Quebec, September 2010.
- **Gordon, D.L.A.**, "Reflections on the First Canadian Greenbelt", Ciclos de Paisaje, Vitoria, Spain, July 2010.

- **Gordon, D.L.A.,** "Gordon Stephenson and Urban Renewal in Kingston, Ontario", (with Michelle Nicholson, SURP student), International Planning History Society, Istanbul, Turkey, July 2010.
- **Gordon, D.L.A.**, "Suburban National Capital: A Pilot Study of Canada's Post-1945 Suburbs in Ottawa-Hull", (with Chris Vandyk '09, SURP student), International Planning History Society, Istanbul, Turkey, July 2010.
- **Gordon, D.L.A.**, "Planning Twentieth Century Capital Cities: Lessons for Ottawa", Probus Club, Ottawa, Ontario, April 28, 2010.
- **Gordon, D.L.A.**, "Active Transportation Across Canada", Kingston Coalition for Active Transportation, Kingston, Ontario, March 24, 2010.
- **Gordon, D.L.A.**, "Urban Design in Canada: Coast to Coast to Coast", Urban Design Centre of Western Australia, Perth, Australia, March 2, 2010.
- **Gordon, D.L.A.**, "Building Big Plans: Implementing Lessons for Capital Cities and Waterfronts", University of Western Australia, Perth, Australia, February, 26, 2010.
- **Gordon, D.L.A.**, "Planning Twentieth Century Capital Cities", Queen's University Institute for Later-life Learning, Kingston, Ontario, January 2010.
- **Gordon, D.L.A..**, presentation, "The Capital Question", Association for Canadian Studies in the United States Conference, Ottawa, November 19, 2011.
- **Gordon, D.L.A.**, presentation, "Jacques Gréber and Canada's 1950 Plan for the National Capital Region", Serralves Foundation, Porto, Portugal, November 3, 2011.
- **Gordon, D.L.A.**, presentation, "Canadian Suburbanism", Canadian Urbanism symposium, Vancouver, October 1, 2011.
- **Gordon, D.L.A.**, presentation, "How Ontario's Planning Presentation Changed: 1986-2011", Ontario Professional Planners Institute Conference, Ottawa, October 13, 2011.
- **Gordon, D.L.A.**, presentation, "Canada is a Suburban Nation", Ontario Professional Planners Institute Conference, Ottawa, October 14, 2011.
- **Gordon, D.L.A.**, presentation, "Sustainable and Healthy Redevelopment in the Regional City: An Introduction to the Canadian Experience", EcoCity World Summit, Montreal, August 21, 2011.
- **Gordon, D.L.A.**, presentation, "Suburban Nation? Estimating the Size of Canada's Suburban Population" (with Mark Janzen '11, SURP student), World Planning Schools Congress, Perth, Australia, July 4, 2011.
- **Gordon, D.L.A.**, presentation, "Gordon Stephenson and Urban Renewal in Kingston, Ontario" (with Michelle Nicholson, SURP student), World Planning Schools Congress, Perth Australia, July 7, 2011.
- **Gordon, D.L.A.**, presentation, "Suburban Nation? Estimating the Size of Canada's Suburban Population" (with Mark Janzen '11, SURP student), ACUPP/ Canadian Association of Geographers Conference, Calgary, June 2, 2011.
- **Gordon, D.L.A.**, curator, "The 50th Anniversary of Stephenson and Muirhead's *Planning Study of Kingston*", exhibition, W.D. Jordan Library, April-May 2011.
- **Gordon, D.L.A.**, presentation, "Housing Research at Queen's", National Housing Research Committee, Toronto, May 4, 2011.
- **Gordon, D.L.A.**, presentation, "Suburban Research Techniques" (with Mark Janzen '11, SURP student) SURP Research Seminar series, March 16, 2011.

- **Gordon, D.L.A.**, presentation, "Planning Ottawa-Gatineau", University of Ottawa, January 29, 2011.
- **Leung, H-L.**, theme forum speaker, "Grassroots Units and Harmonious Cities", EXPO 2010, Shanghai, China, October 4-7, 2010.
- **Leung, H-L.**, keynote speaker, "Public Interest and the Common Good", 2010 Life and Development International Conferences, Hangzhou, China, November 9, 2010.
- **Leung, H-L.**, convener, "Reforming the World's Financial System: Rules Versus Principles", Ambassadors' Forum, Kingston, Ontario, June 18, 2010.
- **Leung, H-L.**, convener, "Managing the Oceans: The Canadian Experience", Ambassadors' Forum, Ottawa, Ontario, September 10, 2010.
- **Leung, H-L.**, convener, "Declinism and America's Future in East Asia", Ambassadors' Forum, Ottawa, Ontario, December 16, 2010.
- **Leung, H-L.**, presentation keynote speaker, "Culture and Development", 2011 Life and Development International Conference, Hangzhou, China, November 8-9, 2011.
- **Leung, H-L.**, presentation keynote speaker, "Socialist Market Economy and Land", China Land Society Annual Conference, Hefei, Anhui, China, December 19-20, 2011.
- **Leung, H-L.**, convener, "Canada and Asia: Building an Economically Strong and Mutually Respectful Neighbourhood", Ambassadors' Forum, Kingston, Ontario, June 30, 2011.
- **Leung, H-L.**, convener, "Making Parliament Work: From the Speaker's Chair", Ambassadors' Forum, Ottawa, September 30, 2011.
- Leung, H-L., organizer, Planning Theory Festival, Beijing, China, March 3-6, 2011.
- **Meligrana, J.**, guest lecture, COMM-309: Real Estate Management, School of Business, Queen's University, Kingston, Ontario, March 3, 2010.
- **Meligrana, J.**, co-organizer with G. Whitelaw and L. Viswanathan, "Workshop on Planning Education and Studio (Project Courses)", Robert Sutherland Hall, Queen's University, Kingston, Ontario, April 12, 2010
- **Meligrana, J.**, workshop organizer and host of "Putting Green Ideas into Action: How to Make our Community More Sustainable", Royal Canadian Legion, Tamworth, Ontario, May 16, 2010.
- Meligrana, J., organizer and presenter of "Collaborative Training Program for the Ministry of Land and Resources, People's Republic of China", Robert Sutherland Hall, Queen's University, Kingston, Ontario and other locations in Toronto and Ottawa, Ontario, between July 7-27, 2010
- **Meligrana, J.**, invited attendee and participant of "Ontario Place Revitalization Stakeholder Roundtable", Atlantis Pavilion, Ontario Place, Toronto, Ontario, September 2, 2010.
- **Meligrana, J.**, presenter and co-organizer of "Presentation on Policy Options Project for Study on the Reconstruction of Ancient Urban Area and the Protection of Hui Muslim Culture Heritage in Xi'an, China", Municipal Government Office, City of Xi'an, People's Republic of China, December 7, 2010.
- **Meligrana, J.**, presentation, "Comparing Canada and China's Urban Planning System: A Discussion of Planning Education, Environmental Planning and Land Use

- Change", School of Architecture and Urban Planning, Tongji University, Shanghai, China (with SURP students J. Bendle, K. Gonyou, K. Jarus, A. Lo, S. Rasanu, C. Skoworodko, T. Spears, S. Sukumaran, and M. Talarico, SURP students), December 16, 2011.
- Meligrana, J., presentation, "Comparing Canada and China's Urban Planning System: A Discussion of Planning Education, Environmental Planning and Land Use Change", Center for Urban Eco-Planning and Design Department of Environmental Science and Engineering, Fudan University, Shanghai, China (with SURP students J. Bendle, K. Gonyou, K. Jarus, A. Lo, S. Rasanu, C. Skoworodko, T. Spears, S. Sukumaran, and M. Talarico), December 18, 2011.
- Meligrana, J., presentation, "Comparing Canada and China's Urban Planning System: A Discussion of Planning Education, Environmental Planning and Land Use Change", School of Urban Rail Transportation, Soochow University, Suzhou, China (with SURP students J. Bendle, K. Gonyou, K. Jarus, A. Lo, S. Rasanu, C. Skoworodko, T. Spears, S. Sukumaran, and M. Talarico), December 19, 2011.
- **Schiller, P.,** "Enabling Active Transportation to Thrive: Sustainable Transportation for a Sustainable Kingston", Kingston Coalition for Active Transportation and Queen's University School of Urban and Regional Planning Conference, March 24, 2010.
- **Schiller, P.**, "Walk-to Transit or Drive-to Transit?", Walk21 International Pedestrian Conference, Vancouver, BC, October 3-5, 2011.
- **Skaburskis, A.,** invited to present on strategies for getting work published in leading journals, Urban Affairs Association Conference, Honolulu, Hawaii, March, 2010.
- **Skaburskis, A.**, presentation, "Reactions to the Gentrification of a Toronto Neighbourhood" (with Emily McGirr '11), at the Urban Affairs Association Conference, New Orleans, LA, March 28, 2011.
- **Streich, P.**, "Legacy of Canada's Social Housing Policy", School of Urban and Regional Planning, Kingston, Ontario, March 11, 2010.
- **Streich, P.**, "Communities Working Together to Meet Human Services Needs", paper presented at OMSAA 2010 Annual Conference and 60th Anniversary Celebration, OMSAA, Collingwood, Ontario, June 8, 2010.
- Gilbert, L., **L. Viswanathan,** and Parastou, refereed conference paper, Governmentalities of Accommodation and Tolerance in Montreal", 40th Annual Urban Affairs Association Conference, Honolulu, Hawaii, March 10, 2010.
- **Viswanathan, L.,** "Putting Planning into Practice: Transforming Social Planning Pedagogy Using a Community Service Learning Model", Showcase on Teaching and Learning at Queen's University, Kingston, Ontario, April 13, 2010.
- **Viswanathan, L.** and N. Lewis, refereed conference paper, "Examining the Relationship Among Immigrant Integration, Community Planning, and Sustainability in a Small Canadian City", Association of American Geographers (AAG) Annual Conference, Washington, DC, April 14-19, 2010.
- Viswanathan, L., G. Whitelaw and J. Meligrana, presentation, "Evaluating the Role of the Project Course in Professional Planning Education and its Influence on Planning Policy and Practice", Canadian Association of Geographers and Association of Canadian University Planning Programs (CAG/ACUPP) joint conference, Calgary, AB, May 31 to June 3, 2011.

- **G. Whitelaw**, D. McCarthy, D. Minkin, H. Youden and L.Tsuji, invited presentation, "The Victor Diamond Mine Environmental Assessment: A Critical First Nation Perspective", 16th International Symposium on Society and Resource Management, Corpus Christie, Texas, June 6-10, 2010.
- Whitelaw, G.S., D.D.P. McCarthy, H. Youden, L.J.S. Tsuji, invited presentation and panel, "Planning for Resource Development, Natural Area protection and First Nation Well-Being: Case Study of the James Bay Portion of the Mushkegowuk Territory, Northern Ontario", Contaminants in Frozen Ground Conference, Queen's University, Kingston, Ontario, 2010.
- Whitelaw, G., invited facilitator, "Charting the Course: Development and Planning Conference For the Friends (Canada) of the UN Convention on Biological Diversity", Queen's University, Kingston, Ontario, August 5, 2011.
- Whitelaw, G., invited chair of panel, "Environmental Assessment and the Oil Sands, Clean Energy Superpower and Environmental Assessment: Canada's Ambitions and Choices", Queen's Institute for Energy and Environmental Policy, Kingston, Ontario, April 15, 2011.

RESEARCH GRANTS AND PROJECTS

In 2010, **Ajay Agarwal** continued with his research of the Los Angeles urban spatial structure while also embarking on a new project researching the impact of public transit in Toronto's urban form. He had one article under review in a top tier peer-reviewed planning journal and two working papers in progress. In 2011, Ajay continued to research the association between transport networks and urban form. He published two articles reporting his research - one in *Urban Studies* and one in *Annals of Regional Science*. He also started an international development research program with seed funding from the Shastri Indo-Canadian Institute. As a part of the program, SURP students will travel to India during December 2012 to work on preparing a sustainable development strategy for Auroville located near Pondicherry in southern India.

John Andrew collaborated on a successful SSHRC Partnership Development Grant application. The project entitled "Research Partnerships to Revitalize Rural Economies" was awarded \$239,000 in funding. John will contribute in the areas of real estate development, infrastructure and public-private partnerships. John also continued his research project on the financial feasibility of "green" versus conventional office buildings, funded by a \$20,000 research grant received in 2007 from GWL Realty Advisors Inc. and closely linked to his leadership of Queen's University's Executive Seminars on Corporate and Investment Real Estate and the new Queen's Real Estate Roundtable. John is co-author of an article arising from a consulting project he collaborated on at the Monieson Centre in 2010 on the financial feasibility of a proposed not-for-profit development in Bancroft, Ontario. The article is co-authored with Leslie Benecki and Yolande Chan and has been submitted to a peer-reviewed journal.

Patricia Collins commenced three research project collaborations in 2011 in her first year at SURP. First, she is working with researchers from KFL&A Public Health on analysis and dissemination of results from a survey on active transportation patterns among Kingston residents. She is also collaborating with Jim Dunn from McMaster University on designing a study that will employ a 'natural experiment' approach to test the effects of relocating to a neighbourhood of different walkability status on physical activity patterns. The third project involves working with her SURP colleague, Ajay Agarwal, on a project examining the links between commuting patterns and mental health outcomes among the Canadian population.

In 2010, **David Gordon** continued a SSHRC research grant (\$75,000; 2008-11) to investigate the number of Canadians who live in suburbs. We guesstimate that over half of our population lives in conventional suburbs, but, surprisingly, there is neither an accurate estimate nor an accepted definition of this important component of our urban areas. Dave's research on the planning history of Canada's capital city was also supported by SSHRC. David also received a grant from the Queen's Professional Development Fund to foster ties with Otago University (NZ) and the University of Western Australia (UWA). Dave was also awarded a SARC grant (\$8,389, 2011-12) to study the work of British-born planner Gordon Stephenson. Products of this research thus

far have included a monograph and exhibition prepared in collaboration with thirteen SURP students enrolled in the program's planning history course. Three articles in a *Town Planning Review* special issue will follow in 2012. This monograph (co-edited with UWA's Dr. Jenny Gregory) will be one of the first collaborative research projects of the new Matariki Network of Universities.

Hok-Lin Leung continued with his annual training sessions of mid-level officials from the Ministry of Land and Resources (MLR), which included short-term sessions of about 50 people as well as medium-term placements of five months for interns in Canada. These projects started more than 15 years ago, funded by the participants, with extra financial assistance provided by the Ministry. He also continued his advisory work with the Chinese Ministry of Land and Resources (strategic planning) and Ministry of Urban and Rural Construction and Housing, as well as training for the Development Research Center, State Council, China and the China Executive Leadership Academy, Pudong, China.

John Meligrana was awarded the Policy Options Project (\$300,000) entitled "Study on the Reconstruction of Ancient Urban Area and Protection of Hui Muslim Cultural Heritage of Xi'an" by the Canadian International Development Agency and administered by Agriteam. Work on this project began in November 2009 and the draft final report was submitted in December 2010. In January 2010, John Meligrana and Robert Cameron (University of Cape Town) were awarded a substantial research grant (\$70,000 approx.) by the Government of South Africa's Municipal Demarcation Board to study municipal government reform and boundary change both in South African and international case studies. The final report for this project was submitted in December 2010. In 2010, John was awarded a Principal's Development Fund grant to support a post-doctoral researcher from Fudan University (Shanghai, P.R. China), Feng Xie, to study at SURP. Professor Xie was at SURP between October 2010 and January 2011. During this time, John Meligrana and Feng Xie collaborated on writing two research papers regarding land use change in Shanghai. In 2011, John was awarded an Advisory Research Council (ARC) grant to help kick-start the newly-created Queen's and Fudan University Network for Environmental and Sustainability Research by providing the necessary seed money to help secure continued funding. This ARC funding will help Queen's University build and grow its relationship with Fudan University. John was also awarded a Principal's Development Fund (PDF) (Category A4 International Programs) grant to support research in Shanghai, China with our partner institution, Fudan University. Funds from both the ARC and PDF were used to support a two-week field trip to Shanghai by John Meligrana and nine SURP students.

Andrejs Skaburskis was awarded a Queen's University internal SSHRC-4A grant (\$5,000) on April 19, 2010. In addition, his 2010 SSHRC Standard Research Grant application on "The Balance Between Gentrification and Filtering in Toronto's Inner-City and Older Suburbs" was successful (\$39,700 over three years beginning in April 2011). In 2011, Andrejs continued his SSHRC-sponsored research on neighbourhood transitions, and specifically on the balance between gentrification and filtering in Toronto's inner-city and older suburbs.

In 2010, Leela Viswanathan continued with her research on local sustainability, the voluntary sector, and immigration issues in southern and eastern Ontario. Leela has been collaborating with John Meligrana and Graham Whitelaw on research about planning pedagogy as well as on research on local environmental planning and sustainability. In 2011, Leela had three research projects underway, two of which are funded by SSHRC. Leela received funding as Principal Investigator for the SSHRC Insight Development Grant to conduct research on "Decolonizing Planning Knowledge" and Practices in Ontario". The two-year research project (2011-2013) is a collaborative study undertaken with two co-investigators Graham Whitelaw (SURP and School of Environmental Studies) and Daniel McCarthy (University of Waterloo). Research assistance for this project has been provided by two SURP students, Chris Callahan (M.PL. candidate, 2012) and Christina Hovey (M.PL. candidate, 2012), and Fraser McLeod (BA Hons. candidate, 2012, Queen's Geography). Leela also received funds through a SSHRC Collaborative Insight Development Grant on Rural Economic Development, in conjunction with a team coordinated by the Monieson Centre at the Queen's School of Business. Leela is researching the challenges faced by employers and the incentives in place (or lack thereof) in the recruitment, attraction and retention of workers who are recent immigrants to the smaller cities of Eastern Ontario. M.PL. student Lindsey Gradeen is currently providing research assistance and community partners include the Kingston Immigration Partnership and le Réseau de Développement Économique et de L'Employabilité de l'Ontario (RDÉE) (Kingston Chapter). In addition, she submitted a Queen's SARC grant to engage in research on decolonization and planning. Leela is also working with Christina Hovey (M.PL. candidate, 2012) on a project conceived by Christina that is funded by a Queen's SARC grant to further investigate theories about planning and colonization, specifically through memorialization and truth and reconciliation processes.

In 2010, **Graham Whitelaw** had six SSHRC-funded research projects underway: three deal with land use planning and environmental assessment in the Mushkegowuk Territories (western coast of James Bay); and the other research projects include biodiversity science and conservation in southern Ontario; application of theory and practice to address resource development and capacity-enhancement needs; use of traditional environmental knowledge and western science as complimentary forms of knowledge. In 2011, Graham finalized his SSHRC-funded study on using collaborative geomatics to track environmental change and foster continuous learning in the Mushkegowuk Territory. He is continuing work funded by another SSHRC grant as a coapplicant on the spatial, historical and contemporary dimensions of biodiversity science and conservation in southern Ontario. Furthermore, Graham has received two additional SSHRC grants as a co-applicant, both of which involve environmental and First Nations planning with a focus on the Mushkegowuk Territory. One of the grants, entitled "Decolonizing Planning Knowledge and Practices in the Mushkegowuk Territory: Possibilities and Challenges for Collaborative Learning Among Planners, Government, and Indigenous Communities", involves collaborative work with colleague Leela Viswanathan and M.PL. candidate, 2012, Christopher Callahan.

UNIVERSITY, COMMUNITY AND PROFESSIONAL WORK

In 2010 and 2011, **Ajay Agarwal** served on SURP's Board, Academic Committee, Appointments Committee, Renewal/Tenure/Promotion Committee, and Research Ethics Board. He chaired the SURP Academic and Professional Events Committee and served as the School's information technology representative, library representative, and Graduate Committee for Planning and Policy Programs representative (along with Dave Gordon). He also supervised the Master's reports of 11 students, acted as the Academic Advisor of 12 additional students, and supervised three graduate research assistants, of which one co-wrote a journal article. Ajay also did significant outreach work to solicit a client for an international project course to be offered in India during the fall of 2012. He also won a highly competitive grant to fund a portion of the administrative costs associated with the course. This effort is in agreement with Queen's ongoing internationalization endeavours.

John Andrew's principal administrative responsibility at Queen's is running the Executive Seminars on Corporate and Investment Real Estate. In 2010 he also launched the Queen's Real Estate Roundtable. In addition to teaching in three different faculties, John co-authored a report on the financial feasibility of a proposed not-for-profit development in Bancroft, Ontario for the Monieson Centre at the Queen's School of Business. He was an expert witness on commercial real estate issues in a civil litigation case, and served as an advisor to the Canadian Real Estate Association. John continued to run SURP's student internship program and to serve as a course instructor and roster mediator with the Mediation Centre of Southeastern Ontario. He was quoted in more than 100 newspaper articles, as well as being interviewed several times on national and local television and radio. In 2011, John's principal administrative responsibilities were running the newly launched Queen's Real Estate Roundtable, the Executive Seminars on Corporate and Investment Real Estate (ESCIRE) and the SURP student internship program. He provided facilitation and mediation services to several private and government clients and consulted for a national real estate organization. He also continued his long affiliation with the Mediation Centre of Southeastern Ontario as a course instructor and roster mediator. John is a well-recognized expert on a broad range of real estate issues, and appeared in the national and local news media hundreds of times in 2011.

Patricia Collins commenced her tenure-track appointment as a SURP Assistant Professor during the summer of 2011. She currently serves on the SURP Renewal, Tenure and Promotion Committee and acts as a liaison between SURP and the Queen's Faculty of Health Sciences.

Dave Gordon continued as Director of the School of Urban and Regional Planning. For SURP he served on the Academic Committee and was the alumni coordinator, organizing events in Toronto, Hong Kong and Ottawa. In 2011, Dave also chaired the Appointments Committee, which resulted in the hiring of a tenure-track assistant professor. He also acted as a liaison between SURP and the Queen's

Department of Civil Engineering, the Ontario Professional Planners Institute (OPPI) and the Canadian Institute of Planners (CIP), as well as the City of Ottawa. On behalf of the university, he acted as Vice-Chair of the Trustees/Senate Campus Planning Committee, the Campus Grounds Advisory Committee, and was on the Board of the Centre for Obesity Research and Education. In Kingston, he was on the Board of Directors of the organization Outreach St. George's Kingston, a downtown homeless food program. In Ontario, Dave assisted the OPPI with their professional awards and World Town Planning Day programs. In Canada, Dave was the national urban planning examiner for the Professional Engineers of Ontario and was the faculty organizer and moderator for the National Executive Forum on Public Property conference in Ottawa and the retreat in Montreal, as well as the conference moderator for the Council for Canadian Urbanism in Vancouver. In the broader international academy, Dave serves on the editorial boards of the *Journal of Urban Design*, the *Journal of Planning Literature*, the *Journal of Architectural and Planning Research* and *Canadian Planning and Public Policy*. He reviewed articles and manuscripts for eight other journals and one university press.

Gerald Hodge worked with the Hornby and Denman Community Health Care Society of Hornby Island, B.C. on the conduct of an age-friendly community study for Denman and Hornby Islands including seniors' population forecasts and survey construction and analysis during May 2010-November 2011.

Hok-Lin Leung has been doing mid-level professional training for the Ministry of Land and Resources for the last 15 years. This training has involved annual short-term (three weeks) sessions for a group of 50 people and medium-term (five months) internship placements for 6-8 people. Created in 2003, the Ambassadors' Forum (20 Asia-Pacific ambassadors to Canada) held three sessions in 2010 and two in 2011: "Reforming the World's Financial System: Rules Versus Principles" (June 2010), "Managing the Oceans: The Canadian Experience" (September 2010), "Declinism and America's Future in East Asia" (December 2010), "Canada and Asia: Building an Economically Strong and Mutually Respectful Neighbourhood" (June 2011) and "Making Parliament Work: From the Speaker's Chair" (September 2011). Hok-Lin also spoke at various conferences including one at EXPO 2010 in Shanghai, China.

John Meligrana is the manager of the Fudan University, Shanghai, China - Student University Exchange Program. He is also the manager of the Student Work Placement program with the Ministry of Land and Resources in China. In 2010, John sent four SURP students to China for approximately three months during the spring/summer semester to study at Fudan University and to work at the offices of the Ministry of Land and Resources in Beijing. In addition, John also organized and managed the Special Training Program for the Ministry of Land and Resources, People's Republic of China, which included a two-week intensive training program in land use planning and mining for approximately forty government officials. John also coordinated the internship program for five government officials from China's Ministry of Land and Resources at various government offices in Ontario. In 2010, interns from China were placed for five months with Hastings County, Ministry of Natural Resources (Peterborough Offices), Ministry of Municipal Affairs and Housing (Kingston Office),

and Ministry of Northern Development, Mines and Forests (Sudbury Offices). John has collaborated with Professor Robert Cameron (University of Cape Town) on research regarding municipal boundary reform in South Africa funded by the Government of South Africa. In 2010, John continued to serve as the Chair of Subcommittee V of the Advisory Research Committee. John was also the Equity Representative for SURP's Appointments Committee. John also served as a member of the Editorial Advisory Board for the *Canadian Journal of Urban Research*. He was a manuscript reviewer for the following journals: *Annals of the Association of American Geographers; Environmental Reviews; Journal Planning Practice and Research; Urban Studies; Journal of Planning Literature*. John also served as an invited member of the Ontario Place Revitalization Stakeholder Roundtable, Ontario Place Corporation and Ontario Ministry of Tourism and Culture. John served as the external examiner of a PhD candidate's thesis for the School of Planning at the University of Waterloo.

In 2011, John continued as the manager of the Fudan University, Shanghai, China – Student University Exchange Program and the Student Internship program with the Ministry of Land and Resources (MLR), People's Republic of China. In 2011, the Canadian host sponsors of the internship program were invited to China for a 10-day study tour. John was responsible for working with MLR to recruit Canadian experts from the host sponsors and develop the study tour itinerary. In addition, John managed and coordinated with Hok-Lin Leung the special training program with MLR, a two-week intensive training program in land use planning for approximately 50 Chinese government officials. The training program was completely updated and revised in 2011, involving 49 delegates from China's MLR, 14 presentations by experts from Queen's University, the Government of Ontario, the Federal Government and the private sector. In 2011, John was a guest lecturer at the Queen's School of Business and a panelist on a roundtable discussion on brownfields at the Queen's School of Environmental Studies. He is also a member of the Editorial Advisory Board of the *Canadian Journal of Urban Research* and a manuscript reviewer for four academic journals.

In 2011, Professor Emeritus **Mohammed Qadeer** completed 40 years of continued teaching, full as well as part-time at SURP – quite an impressive record.

In the fall 2010-winter 2011, **Preston Schiller** was a consultant (pro bono) for Science World, Vancouver, "SWITCH: The Outdoor Science Experience" new outdoor sustainability exhibit scheduled to open in 2012, for its transportation displays, which will feature material he prepared for them as well as material from his co-authored book *An Introduction to Sustainable Transportation: Policy, Planning and Implementation.*

In 2010 and 2011, **Andrejs Skaburskis** continued as the North American Managing Editor at *Urban Studies* and was on the Editorial Advisory Board for *Housing Studies*, *Journal of Architectural and Planning Research*, *The Open Journal of Urban Studies*, and *Urban Studies Research*. He chaired the Academic Committee and was the Admissions Coordinator at SURP in both years and he also served as Chair of the School's Renewal/Tenure/Promotion Committee in 2011. He is also working on an appeal to Canada's Supreme Court on an environmental damages claim.

Leela Viswanathan sat for the CIP and OPPI Examination A and received her MCIP, RPP designation in January 2010. Leela is cross-appointed with the Geography Department and continued in her role as faculty liaison with the Geography Department on behalf of SURP. She was the faculty liaison for the Special Events and Professional Development Committee from January to April 2010. Leela was Unit Research and Ethics Board Chair starting in September 2010. She also was a member of the SURP Alumni Reunion Organizing Committee, the Academic Committee, and the Faculty Appointments Committee. Leela supervised or co-supervised seven graduate students at SURP (five continuing); one student in the MPA program; and one undergraduate Honours student in Environmental Studies. She sat on the supervisory committees of two graduate students in Environmental Studies. Leela sat as external examiner on two MA and two MES thesis defense committee in 2010. She also sat as an internal examiner for MPL thesis examination (Sarah Ramey, MPL 2010).

In 2011, Leela continued in her role as faculty liaison with the Geography Department and Chair of SURP's Unit Research Ethics Board. She chaired SURP's Academic Committee. She supervised or co-supervised 10 graduate students at SURP (5 continuing), one student in the MPA program, two SURP practica, and one undergraduate Honours student in Environmental Studies. Leela sat on the supervisory committees of two graduate students in Environmental Studies, as an external examiner on 2 MSc (Kinesiology and Health Studies) and 2 MES thesis defense committees, as well as one PhD Geography student comprehensive exam. Leela continues to participate in the Queen's Sustainable Development Research Group, chaired by Graham Whitelaw. Finally, she was a Queen's faculty representative on the Employment Equity Standards Compliance Committee until spring 2011. Leela continues to take an active role in promoting the planning profession and graduate planning education to interested undergraduate students in the Queen's community and beyond.

In 2010, **Graham Whitelaw** was a member of the Academic Committee and Board of the Planning School (and also a member of the School of Environmental Studies Appointments Committee and Graduate Committee). He participated in one hiring committee and was on the Head's Selection Committee for Geography. Graham continued his Co-Chair responsibilities for the Sustainable Development Research Group at Queen's. He was a member of a number of Boards including the Oak Ridges Moraine Foundation and the Oak Ridges Institute for Applied Sustainability. He was also on the Editorial Advisory Board for Environments Journals and was a reviewer for four international journals in 2010.

In 2011, Graham was a member of the SURP Appointments Committee, Academic Committee and Board (and was also a member of the School of Environmental Studies Appointments and Graduate Committees). He was coordinator of the Environmental Studies Seminar Series and Co-Chair of the Sustainable Development Research Group. He continued his professional outreach activities as Director of Save the Oak Ridges Moraine Coalition, the Oak Ridges Institute for Applied Sustainability and the Oak Ridges Moraine Foundation. He was on the Editorial Advisory Board of the *Environments Journal* and a reviewer for three international journals in 2011.

Clarke Wilson is collaborating with Mary Ann McColl of the Centre for Health Services and Policy Research on a research project that will assess the progress of public policy in promoting integration of disabled persons into the wider Canadian society. Dr. McColl is the Academic Co-Chair of the Canadian Disability Policy Alliance, which is a national collaboration of disability researchers, community organizations, and Federal and Provincial policy-makers. The project will employ Statistics Canada surveys of time use to examine the degree of convergence in daily activities of persons who have self-identified as being disabled towards the patterns of the general population. An outline of the project has been presented to the Alliance Leadership Team.

STUDENT PROJECTS COMPLETED FOR CLIENTS/COMMUNITY GROUPS

SURP-823: Housing and Human Services Project Course (Fall 2010)

A team of seven students collected and synthesized information on behalf of the Social Planning Council of Kingston and Area in order to develop a model for a social enterprise centre. This project was coached by David Jackson of the Social Planning Council, and supervised by Leela Viswanathan of SURP. The project was so successful that the Social Planning Council is developing the project into its first phase of implementation.

SURP-823: Housing and Human Services Project Course (Fall 2011)

A team of six students worked as student consultants for David Jackson of the Social Planning Council of Kingston and Area to create a "Social Enterprise and Innovation Toolkit – A Primer for Establishing a Social Enterprise". Academic direction was provided by Patricia Collins and Leela Viswanathan. This toolkit is a comprehensive resource for both aspiring and existing social entrepreneurs within the Kingston area. It includes information on a variety of topics including how to get started, feasibility study creation, social business planning, implementation techniques and monitoring and evaluation. The students recommended that the Council formally adopt the document and post it on their website. The toolkit would then be adopted by the City of Kingston, surrounding municipalities and organizations and available for use by entrepreneurs in early 2012. Since the conclusion of the course, two of the student consultants presented their work at the Canadian Association of Planning Students (CAPS-ACEAU) Conference in Vancouver. The students were honoured to work with the Social Planning Council and develop a resource that can potentially contribute to Kingston's economy. The concept of a social enterprise toolkit is relatively new to Canada and is capable of providing a template for other communities across the country.

SURP-824: Land Use Planning Project Course (Fall 2010)

SURP-824 students worked under the direction of Ajay Agarwal and Ian Semple, Transportation Planning Manager, City of Kingston to complete a report entitled "Downtown Kingston Strategic Parking Plan". The students undertook a detailed study of existing parking facilities in downtown Kingston, the City's parking policies, coupled with an examination of parking policies in other comparable cities, to determine a sustainable parking management strategy for downtown Kingston. The students' recommendations called, among other things, for the City of Kingston's Zoning By-Law to revisit the existing parking requirements, prescribe maximum parking requirements for various land use categories, utilize the existing parking more efficiently instead of increasing parking supply, implement better way-finding and signage, and invest in modern technology for parking management.

SURP-824: Land Use and Real Estate Development International Project Course in Shanghai, China (Fall 2011)

John Meligrana led a team of nine students and an interpreter to Shanghai, China from December 8 to 22, 2011 for SURP's inaugural international project course featuring an

intensive two-week field trip. Students were partnered with three different organizations, the World Wildlife Fund Shanghai Office, the Chinese Ministry of Land and Resources and the Canadian Institute of Planners. Students spent the semester familiarizing themselves with land use planning and environmental planning challenges in China through the available literature and guest speakers. While in China, their time was divided between visiting environmental demonstration projects, giving presentations in local universities and meeting with government and industry representatives to participate in an exchange of knowledge. Despite the dramatically different planning context, many of the challenges facing China and Canada are remarkably similar. Students created a photo catalogue and produced reports for each of the project partners as deliverables.

SURP-825: Environmental Services Project Course (Fall 2010)

Parks Canada and Queen's University, School of Urban and Regional Planning (SURP) collaborated to write a research report for the planning of the Rideau Canal. Graham Whitelaw was SURP's academic advisor and Valerie Blazeski, an Ecosystem Scientist with the Rideau Canal National Historic Site of Canada, was a course coach. The purpose of the report was to provide recommendations for a toolkit to aid in natural and cultural heritage protection along the Canal. Two specific objectives guided the research: (1) To provide recommendations for a toolkit based on a review of literature, plans and management strategies from other jurisdictions, and feedback from stakeholders (through workshops) and (2) To identify best practices for the management and governance of areas with sensitive natural and cultural heritage features. Based on findings from the review of literature and government documents, and two workshops, a series of tools were identified for coordinated governance, development regulation and environmental and cultural protection.

SURP-825: Environmental Services Project Course (Fall 2011)

Under the academic supervision of David Gordon and Graham Whitelaw, the course team partnered with the City of Kingston lead by two staff, Julie Salter-Keane, Accessibility Compliance Project Manager, and Daniel Shipp, Sustainable Initiatives Coordinator, to produce a set of sustainable best practices for potential implementation in Kingston. The overarching aim of the project, "Sustainable Kingston: Best Practices and Policy Recommendations", was to build upon the existing work of FOCUS Kingston and provide the background, framework, and rationale to support the vision: "Kingston -Canada's Most Sustainable City." The project team created a set of 15 best practices and policy recommendations that would build on the Sustainable Kingston Plan and four pillars of sustainability - economic, social, cultural, and environmental sustainability. An additional goal was to create policies that would endorse physical and mental health, support changing demographics and encourage diversity in the City of Kingston. While the 15 best practices profiled did not focus solely on the built environment, they were all indirectly related to a city's built form. The community programs and initiatives aimed to bring vitality to a centralized downtown core. The environmental services, in encouraging a reduction in energy use, promoted high-density, compact, and efficient buildings, streetscapes and city services. The transportation policies centered on endorsing active transportation modes, which inherently require a compact or wellconnected built form. The objective was to leverage Kingston's existing advantages, such as its high-density, heritage-rich downtown core, and provide a comprehensive set of best practices and policies that would continue to promote a healthy, diverse and integrated community.

SURP-826: Land Use Planning Project Course (Fall 2010)

Under the direction of Dave Gordon and Jillian Savage, students in the SURP-826: Land Use Planning Project Course, created a long term vision for the Lower Bank Street area in Ottawa that would support a future community design plan. The team successfully created two comprehensive designs that focused on the Billings Bridge Shopping Centre and a stretch along Bank Street that contained big-box stores, a wide variety of land use types, and a very confusing road configuration. Both designs utilized best practices from effectively redeveloped shopping centres in North America to guide both designs. Some of the recommendations proposed by the students included amalgamating Riverside Drive, creating a public square within the mall property, placing enhanced pedestrian crossings at all intersections, landscaping all surface parking lots, and increasing lot coverage and decreasing setbacks along Bank Street. The final designs were presented to officials at the City of Ottawa and were met with praise.

SURP-826: Land Use and Real Estate Development Project Course (Fall 2011)

In January 2010, Ottawa City Council approved a plan to convert portions of their existing Transitway from bus rapid transit to light rail transit (LRT). This LRT conversion is anticipated to stimulate land-use intensification and support transit-oriented development (TOD) in areas surrounding future stations. In anticipation of such intensification, ten graduate students led by City of Ottawa planner Cheryl Brouillard and academic advisors David Gordon and Ajay Agarwal were requested to prepare a redevelopment plan for the area surrounding Hurdman Station, one of the future LRT stations. Hurdman Station is currently Ottawa's busiest transit hub and land surrounding the station is primarily undeveloped, presenting the City with a significant opportunity to capitalize on transit infrastructure and meet growth management goals. The Redevelopment Plan offers three design concepts differentiated by the removal of constraints that currently affect the site, offering practical options for the City of Ottawa to implement as resources become available.

SURP-848: Community Design (Winter 2011)

In Ajay Agarwal's Community Design class, three groups of students were given the opportunity to redesign Ontario Street and one team redesigned the Kingston Centre.

SURP-853: Environmental Services Course (Winter 2010)

Under the direction of John Meligrana, students in the SURP-853 Environmental Services course developed, organized and hosted a community workshop based on an environmental theme. On Tuesday, March 16, 2010, the students hosted a workshop entitled "Putting Green Ideas into Action: How to Make Our Community More Sustainable" held at the Royal Canadian Legion in Tamworth, Ontario. The workshop was attended by over two-dozen residents including local politicians and township staff. The program included panel discussions, presentations and community input on the

following topics: Successful Green Economies in Rural Communities; Community Involvement in Green Development Projects; Rural Recycling; Household Habits; Energy Efficiency; and Environmental Farm Planning. The workshop was a key element in helping the Tamworth Community implement its recently completed *Local Environmental Action Plan*.

SURP-875: Community Practicum in Service Delivery (2010)

In 2010, Leela Viswanathan supervised two students, Bramhanand (Ken) Singh in conjunction with the Kingston United Way and Tristan Johnson in conjunction with the Social Planning Council of Kingston and region in their community social planning practicum projects. In 2011, Leela Viswanathan supervised two students, Darren Schaal ('11) and Phoebe Chan ('11), in conjunction with the Social Planning Council of Kingston and District in their community social planning practicum projects.

EXTERNAL INITIATIVES

National Executive Forum on Public Property, founded at Queen's University

The National Executive Forum on Public Property, in its 14th successful year of operation, ended 2011 with 25 government Members: BC Hydro, BC Housing Management Commission, Canada Lands Company, Cities of Brampton, Calgary, Edmonton, Mississauga, Montreal, Ottawa, Toronto, Vancouver, and Winnipeg (2010 only), Correctional Service Canada, Department of Fisheries and Oceans, Department of Foreign Affairs and International Trade, Department of National Defence, Manitoba Infrastructure and Transportation, New Brunswick Supply and Services, Newfoundland and Labrador Transportation and Works, Northwest Territories Department of Public Works and Services, Nova Scotia Transportation and Works, Nunavut Department of Community and Government Services (2010 only), Infrastructure Ontario (formerly Ontario Realty Corporation), Public Works and Government Services Canada, Transport Canada, and Treasury Board of Canada, Secretariat.

Associate Members were: Altus Group Limited, CRG Consulting, Cushman & Wakefield Lepage Advisors, Praeneste Technologies, CB Richard Ellis Global Corporate Services, VFA Canada Corporation, Stantec Consulting (new in 2011), and Tiree (2011).

Academic Advisors to the Forum were James McKellar (York), Jacqueline Vischer (Université de Montréal), and David Amborski (Ryerson University).

The Forum Advisors continue to be: Chris Corps, President of Asset Strategics Ltd., and, Olga Kaganova, Senior Associate, International Activity Center, The Urban Institute, USA.

The Forum's new International Associates were Andrew Smith, Branch Manager, Property Branch, Department of Finance, Government of Australia; Ginny Gibson, Professor of Corporate Real Estate, Land Securities Trillium Fellow, Henley Business School, Reading University, UK; Ruby Gelderbloem, Director of Property Management and André Human, Manager of Property Development, City of Cape Town, South Africa; and, David Bentley, Head of Asset Management, The Chartered Institute of Public Finance and Accountancy, UK.

The Forum Convenor is Cathie Macdonald and Assistant Convenor is Connie Brobeck. David Gordon represents Queen's University and is the Faculty Coordinator and Chair of the Research Committee.

Over 70 people attended the Forum's 13th annual conference, held as a symposium in Edmonton, May 13-14, 2010. The theme, "Shifting Thinking – Confronting the Challenges Ahead," was explored through sessions on what makes for success, creating value in real property assets both through broadening sustainability objectives and leveraging real property, getting the right information for effective

decision- making, and new ways to deliver services, and new tools from new technologies. The final session saw participants consider and report on lessons learned and takeaways. The main presentation on new tools and technologies linked two federal government experts from Ottawa on federal strategies around the use of social media. The Members-Only Day following the Symposium included the Roundtable and planning for the fall Retreat.

The Fall Members' Retreat, held October 28-30 in Montreal, saw productive discussions on current issues, more on performance measures and the development of a Forum benchmarking program, as well as on business planning and new business models.

The 2010 research and information program focussed on the sharing of updated information on sustainable projects, best practices in leasing, and use of information systems as well as on new topics – value for money, performance measures and benchmarking, and use of innovative energy projects and of social media. The Forum's web site (Members Only Section) posted all reports and survey results, which also posted background information about the Retreat discussion topics. Two newsletters were distributed to all members and posted on the web site.

In 2010, ten SURP students were placed in internships with six Forum Members during the summer term between the first and second year of the Master of Urban and Regional Planning Program.

Seventy people attended the Forum's annual symposium, held in Ottawa, May 12-13, 2011. The theme, "More for Less – Increasing Productivity and in Value," generated good discussions regarding the issues of increasing staff productivity through integrated workplace solutions, increasing the value of real property and increasing productivity through changing how organizations work. Don Drummond, former Chief Economist and Senior VP of TD Bank, now Matthews Fellow and Distinguished Visiting Scholar in the School of Policy Studies, Queen's University, provided a very stimulating talk on the macroeconomic situation and key issues facing members, particularly how to fund needed infrastructure. The Members-Only Day, which preceded the Symposium, included the Roundtable with reports from member organizations and planning for the fall Retreat. Also preceding the Symposium was a first ever working session for Forum Members, held to work on the development of a Forum benchmarking program.

The Fall Members' Retreat, held in Montreal on October 27-30, 2011, saw productive discussions on current trends, including the state of P3s, competitive dialogue, outsourcing, and changes in governance. The Retreat also saw further development of the benchmarking program, as well as discussion of parameters around customer service questionnaires. In addition, Forum planning discussions covered the Research and Information program, themes for the Vancouver Symposium, and future opportunities for the Forum.

The 2011 Research and Information program focused mainly on the development of the Forum's benchmarking program but also saw the collection of Members' profiles.

The Members Only section of the Forum's web site posted all reports and survey results, as well as background information about the Retreat discussion topics.

Nine SURP students were placed in internships with six Forum Members during the summer term between the first and second year of the Master of Urban and Regional Planning Program.

Two newsletters were distributed to Members and posted on the Members-Only section of the website, the first using summaries of discussions at the Symposium's Members' Day Meeting while the second newsletter included information from the Retreat. The Forum's web site, www.publicpropertyforum.ca, continues to post presentations from the various Forum events.

Executive Seminars on Corporate and Investment Real Estate

ESCIRE hosted three executive seminars in Toronto in 2010. A total of approximately 220 senior executives attended these events, which are each capped at 100 paying registrants in order to ensure their high quality and interactivity. ESCIRE continued to receive very favourable feedback from clients regarding the choice of seminar themes, the design of the four panel sessions that constitute each seminar, and the high calibre of the speakers and moderators. In addition to the commercial success of the seminar series, it has since its creation in 2004 gradually built up the reputation of Queen's as a well-respected provider of executive development events to the commercial real estate sector. In addition to revenue, ancillary benefits to SURP continued to be guest speakers for real estate courses, scholarship funds for students, jobs for graduates, and research funds for faculty. The titles of the April, June and October 2010 seminars were "Real Estate Capital Markets: Challenges and Opportunities in a Transformed Sector", "Global Real Estate Investment: Opportunities and Risks Amid Economic Uncertainty", "Building Back Up: Capitalizing on Recovery in Office, Retail and Multi-Residential Real Estate".

With a greater emphasis on membership recruitment and planning events for the Queen's Real Estate Roundtable associated with its launch, only one ESCIRE seminar was held in 2011. The seminar, entitled "Recovery, Returns, Reality and Risk: Commercial Real Estate Investment and Operation in 2011", was held in May in Toronto. This successful and well-attended seminar featured 21 senior executives speaking on four panels covering retail, hotel, industrial and seniors' housing real estate. A keynote address by Jim Leech, head of Ontario Teachers' Pension Plan, was a highlight of the day. Following another successful seminar in February 2012, there will be two additional seminars this year. ESCIRE has been run since its inception by John Andrew.

Queen's Real Estate Roundtable

The Queen's Real Estate Roundtable is a national, not-for-profit organization that brings together senior executives from a variety of types of companies within the commercial real estate sector for the purposes of advancing and sharing best practices in

the industry and discussing issues of common interest. Founded in late 2010, the Roundtable's focus is on applied research, executive development and senior executive networking. It is based on a maximum membership of 25 of the leading companies within the commercial real estate sector in Canada. The Roundtable is based at Queen's University, but member companies play a significant role in the governance of the organization. The Roundtable builds on the strong reputation and success of the Queen's University's Executive Seminars on Corporate and Investment Real Estate (ESCIRE), established in 2004. The Roundtable is managed by John Andrew.

China Projects

2010 and 2011 were extremely busy and productive years regarding SURP's China Projects. A summary of each project is provided below:

International Project Course in Shanghai

SURP's inaugural international project course took nine students, one faculty and an interpreter to Shanghai, China for a 14-day field trip in December 2011. The following SURP students comprised the project team: Johannes Bendle, Kyle Gonyou, Kevin Jarus, Arthur Lo, Simona Rasanu, Carolyn Skoworodko, Tara Spears, Sharlad Sukumaran, and Marisa Talarico; the Chinese Interpreter/guide Yung Zhang, and led by Professor John Meligrana. The field trip included meetings with Shanghai Government officials, private developers, urban planners, civil engineers, architects, urban planners, the farming community, Chinese university professors and students, as well as site visits to demonstration projects in environmental planning, organic agriculture, new town development and urban design. The information from the field trip activities as well as extensive reading of published reports and papers was analyzed with respect to three specific topics: 1) Investigate and provide advice regarding the involvement of WWF China (Shanghai Office) on land use planning issues facing Shanghai; 2) Investigate and provide advice on land use planning issues in Shanghai to China's Ministry of Land and Resources; and 3) explore, investigate, and provide advice on the relationship between the Canadian Institute of Planners and China's Ministry of Land and Resources. In preparing this report, students opened up all of their senses to experience Chinese culture and ways of doing things. They are to be commended for their collective professional approach and conduct during all of the field trip activities. The project team also laid an important foundation for future project courses in China by the next generation of SURP students.

Training for Officials from China's Ministry of Land and Resources

During the summer, SURP organized a two-week intensive training program in land use planning for approximately 50 government officials from China's Ministry of Land and Resources. The training included 14 presentations by experts from Queen's University, Government of Ontario, Federal Government, the private Sector and three field trips: 1) Canadian Wollastonite Mining Operations, 2) Toronto Stock Exchange and 3) Village of Sydenham and South Frontenac Township Government Offices and area.

Chinese Government Officials Internship Program

In 2011, five officials from the Ministry of Land and Resources spent four months in an internship placement with various Ontario Government agencies. Two officials were placed in the Peterborough office of the Ontario Ministry of Natural Resources, two officials were placed with the Ministry of Northern Development, Mines and Forestry in Sudbury, one official was placed in the municipal office of Hastings County and one official worked in the Kingston office of the Ministry of Municipal Affairs and Housing. This extended internship program is coordinated by SURP to provide Chinese government officials in-depth training and exposure to how provincial and municipal government departments are involved in various aspects of land and resource development.

Canadian Delegation to Beijing – at the Invitation of Ministry of Land and Resources

SURP was the liaison institution helping to coordinate the visit of a delegation of Canadian experts to China at the invitation of the Ministry of Land and Resources. The five Canadian delegates included representatives from the Ontario Government's Ministry of Natural Resources and Municipal Affairs as well as local governments of Hastings County and the City of Kingston. The Ministry of Land and Resources of the People's Republic of China is providing an opportunity to Canadian experts who have been helping in the training of Chinese officials/interns at Queen's University to participate in a study tour of China. The purpose of the study tour was to give the Canadian experts a closer and more intimate look at the situations and needs in China, so that they can better tailor the Canadian expertise and experiences that will be most appropriate for their Chinese colleagues. The study tour took place between May 16 and May 22, 2011 and involved meetings, field trips and presentations in both Beijing and Shanghai.

Chinese Visiting Scholars to SURP

In 2011 there was a steady stream of scholars from China visiting SURP. These included: Wavelet HSU, Joint PhD Candidate, Centre for Recreation and Tourism Research and School of Urban and Regional Planning, Peking University; Xiaolin Kang, PhD Candidate, School of Public Policy and Management, Tsinghua University, Beijing, China; Jinfeng Ding, China Executive Leadership Academy, Pudong, Shanghai, China; Shuaibang Fan, Visiting Scholar, Tsinghua University, Beijing, China; and Xiaobo Xu, Visiting Scholar, Peking University. The visiting scholars' stay at SURP ranged from 3 to 12 months. They added a great deal to the intellectual diversity and enriched the program for our faculty and students.

Ambassadors' Forum

Started in 2003, the Forum brings together the Heads of Missions to Canada from 20 Asia-Pacific countries. It is funded by the office of the Vice-Provost (International) and the Office of Research Services. In 2010 and 2011, the following sessions were organized: "Reforming the World's Financial System: Rules Versus Principles" (June 2010), "Managing the Oceans: The Canadian Experience" (September 2010), "Declinism

and America's Future in East Asia" (December 2010), "Canada and Asia: Building an Economically Strong and Mutually Respectful Neighbourhood" (June 2011) and "Making Parliament Work: From the Speaker's Chair" (September 2011). As is our tradition, the June session was held in Kingston with the Queen's Principal hosting a luncheon. The other sessions were held in Ottawa.

APPENDIX A1 SCHOOL OF URBAN AND REGIONAL PLANNING COURSE OFFERINGS 2010-2011

Fall Term 201	10
Core:	
SURP-800	Master's Research Proposal (four-week module) [all Faculty]
-812	Qualitative Methods in Planning (for 2 nd Year Students) [Viswanathan]
-817	An Intellectual History of Urban and Regional Planning [Gordon/Viswanathan]
-818	Physical Planning [A. Agarwal]
-823	Housing and Human Services (Project Course) [Jackson/Viswanathan]
-824	Land Use & Real Estate Development (Project Course) [Semple/A. Agarwal]
-825	Environmental Services (Project Course) [Blazeski/Whitelaw]
-826	Special Fields (Land Use & Real Estate Development Project Course) [Savage/Gordon]
Methodology	•
SURP-800	Master's Research Proposal (as above because also a core course) [all Faculty]
-809	Special Topic (Seniors Planning) [Hodge]
-810	Special Topic (Planning for Multiculturalism) [Qadeer]
Electives:	
SURP-858	Heritage Conservation [Bray]
-882	Land Development and Planning Using CAD Software [S. Agarwal]
-888	Adv Social Planning & Programming (Healthy Communities)
	[Viswanathan/A. Agarwal]
-889	Adv Seminar in Regional Policy Analysis (Sustainable Transportation) [Schiller]
Winter Term	2011
Core:	
SURP-812	Qualitative Methods in Planning (for 1 st Year Students) [Viswanathan]
-815	Legal and Governmental Processes [Meligrana/Andrew]
Methodology	:
SURP-806	Population Forecasting [Wilson]
-807	Special Topic (Participation Techniques) [Cumming]
Electives:	
SURP-840	Land Use Planning [Gordon]
-842	Economics of Land Development and Planning [Skaburskis]
-844	Real Estate Planning and Development [Andrew/Gordon]
-848	Community Design [A. Agarwal]
-853	Environmental Services [McCrae]
-856	Environmental Assessment [Whitelaw]
-870	Program Development for Human Services [Streich]
-871	Social Planning [Viswanathan]
-874	Housing Policy [Skaburskis]
-884	Functional Planning (Transportation) [A. Agarwal]
-887	Functional Planning (Urban Policy) [Cappe]
	- · · · · · · · · · · · · · · · · · · ·
The following	courses are offered contingent upon finding an appropriate supervisor:
SURP-875	Community Practicum in Service Delivery
CLIDD 901/90/	2 Directed Study in Advanced Assests of Libert and Decisional Discussions

SURP-891/892 Directed Study in Advanced Aspects of Urban and Regional Planning

APPENDIX A2 SCHOOL OF URBAN AND REGIONAL PLANNING COURSE OFFERINGS 2011-2012

Fall Term 2011

C				
Core: SURP-800	M () D 1 1 1 1 1 1 1 1 1			
	Master's Research Proposal (four-week module) [all Faculty]			
-815 -817	Legal and Governmental Processes [Meligrana]			
-818	An Intellectual History of Urban and Regional Planning [Gordon/Viswanathan] Physical Planning [A. Agarwal]			
-819	Quantitative Methods [Skaburskis/Collins]			
-823	Housing and Human Services (Project Course) [Jackson/Viswanathan/Collins]			
-824	Land Use & Real Estate Development (Int'l Project Course in Shanghai) [Meligrana]			
-825	Environmental Services (Project Course) [Shipp/Whitelaw/Gordon]			
-826	Special Fields (Land Use & Real Est. Dev. Proj. Course)			
	[Brouillard/Gordon/A.Agarwal]			
Methodology:	-			
SURP-800	Master's Research Proposal (as above because also a core course) [all Faculty]			
-801	Survey Research Methods [Skaburskis]			
-810	Special Topic (Planning for Multiculturalism) [Qadeer]			
Electives:				
SURP-841	Real Estate Decision Making [Andrew]			
-874	Housing Policy [Skaburskis]			
-881	GIS in Urban Planning [S. Agarwal]			
-886	Functional Planning (ADR in Public Disputes) [Price/Mediation Center of SE ON]			
Winter Term 2	2012			
Core:				
SURP-812	Qualitative Methods in Planning [Viswanathan]			
Methodology:	Quantative Methods in Flamming [viswanathan]			
SURP-807	Special Topic (Participation Techniques) [Cumming]			
-830				
-831	International Urban Planning [Leung]			
Electives:	international Croain Flamming [Doung]			
SURP-840	Land Use Planning [Gordon]			
-842	Economics of Land Development and Planning [Skaburskis]			
-844	Real Estate Planning and Development [Meligrana]			
-848	Community Design [A. Agarwal]			
-853	Environmental Services [Meligrana]			
-855	Environmental Planning and Management [Whitelaw]			
-861	Healthy Community Planning [Collins]			
-865	Urban Transportation and Health [A. Agarwal]			
-870	Program Development for Human Services [Viswanathan]			
The following	courses are offered contingent upon finding an appropriate supervisors			

The following courses are offered contingent upon finding an appropriate supervisor:

SURP-875 Community Practicum in Service Delivery

SURP-891/892 Directed Study in Advanced Aspects of Urban and Regional Planning

APPENDIX B1 GRADUATES AND RESEARCH TOPICS 2010

Belina, Dorothy A Pilot Study for Bicycle Lane and Intersection Design on Queen

Street in Kingston, Ontario Using Canadian and Dutch Design

Guidelines

Bentley, Adam Transit-Oriented Development in Smiths Falls, Ontario: A

Comparison Between Two Sites

Brown, Sarah The Potential for District Energy Systems to Contribute to

Municipal Climate Change Mitigation and Adaptation Planning:

Lessons from Ontario Municipalities

Covello, Vanessa A Comparative Analysis of Two Urban Squares in Downtown

Toronto: Trinity Square and Yonge-Dundas Square

Crosby, Bryan Diversifying a Forest-Dependent Community: Planning

Recommendations for Mackenzie, British Columbia

Gaus, Emily Assessing Housing Affordability Among Key Workers: A

Comparison Study Between Vancouver, Toronto and Ottawa,

1991-2001

Higgins, Joscelin Gentrification: Agent of Social Mix or Displacement?

Hindson, Carmen A Critical Evaluation of Two New Urbanist Communities in

Calgary: A Comparison of McKenzie Towne and Garrison Woods

Illingworth, Trevor Recommendations for Agricultural Land Preservation Policy in

Ontario

Lake, Devin An Exploration of Agricultural Urbanism

Lynes, Meredith Selling the City: Municipal Websites as a Means of Place Brand

Identify Communication

MacIsaac, Christie Evaluating Residential Impervious Surfaces in the City of

Peterborough: Opportunities for Water Sensitive Planning and

Low Impact Development

Neill, Warren A Comparison of Land-Use Designs for the UNB Woodlot

Oddie, Niall	Investigating Community Benefit of Brownfield Redevelopment Facilitated by Community Improvement Plans in Kingston, Ontario
Plexman, William	A Site Analysis and Land Use Recommendations for the Former Oakville Trafalgar High School (OTHS) and the Current Oakville-Trafalgar Memorial Hospital (OTMH) Site
Ramey, Sarah	The Influence of Science on Conservation Planning in Long Point Region: Characterizations of Science Affect Conservation Applications
Ryan, Bartholomew	Urban Agriculture from the Fringe: Pursuing a Greener Toronto
Sandham, Jennifer	Defining the Suburbs: A Case Study of the Thunder Bay CMA
Schuk, Carla	Evaluating Aboriginal Community-Based Land Use Plans: Development of a Comprehensive Evaluation Tool to Help Communities Reach Their Goals
Singh, Bramhanand	Addressing the Medical Health Needs of Homeless Male Adult Population through Medical Outreach Services: A Case Study of the City of Kingston, Ontario, Canada
Smith, Sarah	Greyfield Redevelopment in the GTA: Lessons Learned from Don Mills
Sullivan, Kristen	Broadway or Bust: Cultural Facilities and the Future of Downtown
Szilagyi, Michael	Cycling in the City: A Comparative Analysis of the City of Kingston and the City of Ottawa
Thomas, Teresa	Studentification, Neighbourhood Change and the Role of Planning in Kingston, Ontario
Vorell, Bita	Placemaking in Two Downtown Vancouver Public Squares: A Comparative Evaluation
Wilson, Corey	Adaptive Reuse of Industrial Buildings in Toronto, Ontario: Evaluating Criteria for Determining Building Selection
Wintle, Lesley	Greyfield Redevelopment and Smart Growth: An Evaluation of Three Redevelopment Sites in the Greater Toronto Area

APPENDIX B2 LIST OF GRADUATES AND RESEARCH TOPICS 2011

Adema, Justin Planning For Places of Worship: Facilitating the Development

of Urban Churches - A Case Study of Hamilton, Ontario

Assie, Scott Canadian Football League Stadium Location: A Comparative

Analysis of the Saskatchewan Entertainment Facility and

Winnipeg Stadium

Boutassis, Antonios Brampton Soccer Centre and Cassie Campbell Community

Centre: A Comprehensive Evaluation of Two Suburban Recreation Facilities from Brampton, ON, Canada Using the

Urban Design Compendium as a Basis

Brett, Adrian "Reviving the Old Traffic Circle": A Proposal for a Context

Sensitive Roundabout Design for the Princess, Bath, and

Concession Streets Intersection

Burgess, Annamarie Using Smart Growth Criteria to Evaluate Alternative Zoning

Methods in an Existing Neighbourhood

Chan, Hoi Kei Phoebe Bishop's University: the Past, the Present and the Future - A

Case Study in Promoting Heritage Campus Planning at

Bishop's

Chook, Suman Adaptive Reuse of Office Space to Residential Units in

Kingston, Ontario

Elliott, Tasha Lake Ontario Park: Evaluating Existing Connectivity and

Accessibility and Proposed Changes in the 2009 Master Plan

Gagnon, Kristie Evaluating the Role of Fare Structures in Improving Public

Transportation Systems: What Lessons Can Toronto, Canada

Learn from Zurich, Switzerland?

Theresa Gilchrist An Evaluation of the Municipal Development Plans of the

City of Calgary and Rocky View County for Conformity to

the Calgary Metropolitan Plan

House, Kevin These Stations were made for Walking: Recommended

Guidelines in Pedestrian-Oriented Facility Design at Rapid

Transit Stations for Victoria, BC

Isaak, Carl A Comparison of Neighbourhood Designs for Detachment Jericho Janzen, Mark Pushing the Boundaries - Examining the Role of Advisory Committees in Fringe Planning: A Kelowna Case Study Jeffrey, Ryan Sustainability and Aggregate Resource Extraction in Southern Ontario: A Case Study of the Proposed St. Marys Cement Inc. Flamborough Quarry Johnson, Tristan Affordability of Purpose-Built Rental Housing for Young Adult Singles in Vancouver, British Columbia Lee, Jordan It's Getting HOT in Here: A Case Study of the SR-91 in California Leonard, Amanda Filling a Gap in Toronto's Regional Transportation Network: An Evaluation of the Planned Air Rail Link from Union Station to Lester B. Pearson International Airport MacMartin, Drew An Evaluation of LEED-ND Project Certification: An Investigation of 22 Certified LEED-ND Projects Maxwell, Laura An Application of Systematic Natural Heritage Planning for Biodiversity Protection in the National Capital Greenbelt Region Fitting the Knowledge Economy Jigsaw Piece for Belleville, McCrady, Brook Ontario: Benchmarking Performance with Canadian Cities and Underpinning the Role of Downtown McGirr, Emily Preferences, Satisfaction and Expectations Among New Arrivals and Long Term Residents in a Newly Gentrifying Toronto Neighbourhood. McQueen, Henry Brownfield Redevelopment: An Analysis of Key Variables in the Development Process Miller, Kieran Backyard Chicken Policy: Lessons from Vancouver, Seattle and Niagara Falls Moebs, Laura Exploring Bus Rapid Transit: A Comparison of York Region and Ottawa's BRT Systems

Morrison, Blaise Planning for Partnerships under the Neoliberal Paradigm: A Study of the Bedford Waterfront Development's Public Consultation Process Towards a Determination of Good Regional Transportation Morton, Andrew Planning: A Comparison and Evaluation of the Metrolinx and Translink Regional Transportation Plans Nakazawa, Andrew Walkability of Three Downtown Vancouver Streets: Evaluating the Physical and Perceptual Qualities of the Built Environment Creating a Cycling Culture Among University Students -North Ashley Examining Behaviour, Perceptions, Experiences, and Options: A Case Study of Queen's University, Kingston, Ontario, Canada Orovan, Sarah Urban Open Space Design to Meet Users Needs: A Comparative Case Study of Springer Market Square and Confederation Park in Kingston, Ontario Walk This Way: Bringing Active School Travel Plans to Perepeluk, Krystal Ontario School Boards Posen, Jaime Greening the Greenfield: Planning Natural Heritage Systems in New Subdivisions Postnikoff, Heidi Social Mix in the Making: Implications to Social Housing Redevelopment Evaluating Stakeholder Input in Environmental Decision Reaney, Natasha Making: ENGO Contributions to the BC Water Act Reform Evaluating Ontario's New Brownfields Regulation as a Step Reynolds, Devin **Toward Policy Maturity** Schaal, Darin Business Improvement Areas in Metro Vancouver: The Convergence of Economic Development and Social Responsibility Sherstone, Andrew Comparing the Design of Two Yaletown Open Spaces: An Evaluation of Design Elements and the Physical Environment

Planning Along the Rideau Canal

Stephenson, Sarah

Abiotic, Biotic and Cultural Resource Survey for Land

Stuermer, Ana An Evaluation of Ontario's Green Energy and Green Economy

Act of 2009: Exploring the Role of Indicators in Community

Energy Planning

Takyi, Stephen An Analysis of the Types and Characteristics of Capital Cities

in West Africa: Comparison of Ghana and Nigeria

van Koughnett, Claire Public Power in the Planning Process: An Evaluation of

Access, Deliberation, and Accountability in the Decision-Making Processes Used to Create the Lansdowne Partnership

Plan

Yang, Sumi Addressing the Needs of Homeless Youth Through Housing,

Education, and Career Services in Kingston, Ontario, Canada

Yeoman, K. Paul Rails of Change: The Hickson Trail Cultural Heritage

Landscape Study

Appendix C1 SURP STUDENT REPRESENTATIVES 2010-2011

QGAPS COUNCIL						
EXECUTIVE	COUNCIL					
President	Carolyn Skoworodko					
VP Finance	Michelle Nicholson					
VP Administration	Anya Paskovic					
VP Academic and Professional Development						
VP Student Life	Simona Rasanu					
	Anna Froehlich					
REPRESENTATIVES L. CARS	D ' D 11					
Upper Year CAPS	Devin Reynolds					
First Year CAPS	Amy Doyle					
Upper Year OPPI	Tristan Johnson					
First Year OPPI	Kris Nelson					
SGPS Andrea Renney						
Upper Year Class	Mark Janzen					
First Year Class	Sarah Bingham					
COMMITTEES OF COUN						
COMMITEES	First Years	Upper Years				
	Eric Miles	Henry McQueen				
	Anthony Hommik					
Promotions and Exhibitions Committee	Anya Paskovic					
110motions and Lambitions Committee	Korey Walker					
	Nick Michael					
	Nigel Terpstra					
	Carl Funk	Kieran Miller				
Academic and Professional Events Committee	Eric Miles	Ryan Jeffrey				
	Simona Rasanu					
	Jen Gawor	Phoebe Chan				
	Laura Chris	Sumi Yang				
	Chris Callahan	Annamarie Burgess				
Social Events Committee	Tara Spears					
Social Events Committee	Anita Sott					
	Julia Cziraky					
	Kyle Gonyou					
	Brittany Hasler					
	Arthur Lo	Laura Moebs				
International Experience Awards Committee	Julia Cziraky	Darin Schaal				
	Andrea Renney	Ana Stuermer				
	Sharlad Sukumaran	Carl Isaak				
	Sarah Bingham, Chris Callahan, Laura Chris,					
	Julia Cziraky, Amy Doyle, Anna Froehlich,					
	Jen Gawor, Kevin Jarus, Nick Michael, Eric					
Orientation Committee	Miles, Kris Nelson, Michelle Nicholson,					
	Anya Paskovic, Simona Rasanu, Carolyn Skoworodko, Anita Sott, Tara Spears, Marisa					
	1	ott, Tara Spears, Marisa				
COORDINATIONS	Talarico, Jen Wood	¥7 ¥7				
COORDINATORS	First Years	Upper Years				
Course Review	Brittany Hasler	Andrew Nakazawa				
Professional Development		Jaime Posen				
Technical Support	Y 'C XXX 1	Brian Anders				
Unit Research Ethics Board	Jennifer Wood	Paul Yeoman				

Appendix C2 SURP STUDENT REPRESENTATIVES 2011-2012

QGAPS COUNCIL						
EXECUTIVE	COUNCIL					
President	Carolyn Skoworodko					
VP Finance	Michelle Nicholson					
VP Administration	Anya Paskovic					
	•					
VP Academic and Professional Development VP Student Life	Simona Rasanu					
	Anna Froehlich					
REPRESENTATIVES	Τ					
Upper Year CAPS	Amy Doyle					
First Year CAPS	Nick Danford					
Upper Year OPPI	Kris Nelson					
First Year OPPI	Kelly Martel					
SGPS	Tony Gkotsis					
Upper Year Class	Arthur Lo					
First Year Class	Jack Huffman					
COMMITTEES OF COUN	CIL AND COORDINA	TORS				
COMMITEES	First Years	Upper Years				
	Megan Lawson	Eric Miles				
Promotions and Exhibitions Committee		Nick Michael				
Promotions and Exhibitions Committee		Nigel Terpstra				
		Laura Chris				
	Marika Atfield	Simona Rasanu				
	Mladen Kukic	Carl Funk				
	Mike Lee					
Academic and Professional Events Committee	Jon Pradinuk					
	Vincent Raso					
	Mike Dror					
	Jack Huffman	Tara Spears				
	Will Robinson-	Marisa Talarico				
	Mushkat					
	Cassandra Caiger					
Social Events Committee	Carly Marshall					
	Kelly Martel					
	Hussein Danesh					
	Jeremy Johnson					
	Shwaan Hutton					
	Meghan Summers	Kevin Jarus				
	Mladen Kukic	Arthur Lo				
International Experience Awards Committee	Lindsey Gradeen	Julia Cziraky				
	Vincent Raso	Johannes Bendle				
	Shai Jamal					
	Sahar Aghabozorgafje	h				
Orientation Committee	Mike Lee					
	Lindsey Gradeen					
COORDINATORS	First Years	Upper Years				
Course Review	Jack Huffman	Brittany Hasler				
Professional Development	Mike Lee	J ======				
	Radhika Brown					
Technical Support	Alex Stecky-Efantis					
Unit Research Ethics Board	David Gundrum	Jen Wood				
CITY ATOMETICAL DUMENT DOMEN	24.16 3611010111	111 11 00 u				