Keynote Address
The Army’s Contribution to International Security and Governance

Kingston Conference on International Security

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Commander of the Army
23 June 2010
Agenda

- Canada's Army
- Army’s Response to Haitian Crisis (Op HESTIA)
- Mission in Afghanistan (Op ATHENA)
- Governance and Security
- Reorienting the Army after the Afghanistan Mission
- Concluding Thoughts
The Army
- 21,000 Regulars
- 19,000 Reserves
- 5,000 Civilian
Where is the Army deployed?

- OP BRONZE - BALKANS
- OP SNOWGOOSE - CYPRUS
- TF AFGHANISTAN
- OP PROTEUS - JERUSALEM
- OP GLADIUS – GOLAN HEIGHTS
- OP JADE – TF MIDDLE EAST
- OP CALUMET – EL GORAH
- OP SATURN - DARFUR
- OP SCULPTURE – SIERRA LEONE
- OP CROCODILE - DRC
- OP SAFARI - SUDAN
- OP HAMLET - HAITI
Army’s Response to Haitian Crisis (Op HESTIA)

Force Composition

<table>
<thead>
<tr>
<th>Element</th>
<th>Total Posns</th>
<th>Army Posns</th>
</tr>
</thead>
<tbody>
<tr>
<td>JTF HQ</td>
<td>217</td>
<td>183 (84.3%)</td>
</tr>
<tr>
<td>NAVY</td>
<td>501</td>
<td></td>
</tr>
<tr>
<td>ARMY</td>
<td>491</td>
<td>491</td>
</tr>
<tr>
<td>AIR</td>
<td>274</td>
<td></td>
</tr>
<tr>
<td>DART</td>
<td>216</td>
<td>112 (51.8%)</td>
</tr>
<tr>
<td>SUPPORT</td>
<td>285</td>
<td>256 (90.0%)</td>
</tr>
<tr>
<td>HSS</td>
<td>156</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>2140</td>
<td>1042 (48.7%)</td>
</tr>
</tbody>
</table>
# OP HESTIA

## Army Commander’s Mission

The Army will force generate and deploy a robust force based off of the DART, an Infantry battalion, and a brigade headquarters in order to assist CEFCOM earthquake efforts in Haiti.

## Provided Tasks & Effects

- Route maintenance
- Clearance of rubble
- Medical support
- Shelter construction
- Mobile medical clinics
- Water provision & distribution
- Support to WFP
- Latrine construction
- Vital Point Security
- Airport taxiway repair
- Security at Cdn Embassy
- Security at Food Distribution sites
- Support to CEP evacuation
- Convoy Escort
- Enable IC & GoH

## Timelines

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earthquakes in Haiti</td>
<td>12 Jan</td>
</tr>
<tr>
<td>DART recce element deployment</td>
<td>13 Jan</td>
</tr>
<tr>
<td>Joint Task Force-Haiti stand-up</td>
<td>14 Jan</td>
</tr>
<tr>
<td>First navy ship arrival in Haiti</td>
<td>19 Jan</td>
</tr>
<tr>
<td>Joint Task Force-Haiti personnel redeployment complete</td>
<td>31 Mar</td>
</tr>
<tr>
<td>Task Force 3-10 stand-up</td>
<td>6 Apr</td>
</tr>
<tr>
<td>Redeployment from Interim Staging Base complete</td>
<td>3 May</td>
</tr>
</tbody>
</table>

## Endstate

The end state was achieved when Army generated elements of JTF-H were no longer required with earthquake response measures, and all members returned to garrison locations.
Mission in Afghanistan (Op ATHENA)
Canadian Forces in Afghanistan

- ISAF, IJC, NTM-A Staff Officers
- ANA Staff College
- OP ATHENA
  - Joint Task Force – Afghanistan
    - RC South HQ Staff
Canadian Forces in Afghanistan

- Miscellaneous HQs (Kabul and Kandahar)
- Joint Task Force HQ
  - Battle Group
  - Provincial Reconstruction Team
  - Operational Mentor Liaison Team
  - National Support Element
  - Brigade Troops (Engineers, Medical, Military Police, Intelligence)
- Air Wing
- Theatre Support Element (SW Asia)

Total: 2800
The Nature of Armed State-Building

Whole of Government is Cruical

Building a more secure Kandahar that is better governed and can deliver basic services to its citizens, supported by a more capable Afghan national government that can better provide for its security, manage its borders and sustain stability and reconstruction gains over the longer term.

Security without Governance is meaningless

Governance without Development is unsustainable

Development without Security is unsupportable

Une Armée, une équipe, une vision
One Army, One Team, One Vision

Regain the Initiative

Conflict Termination

Conflict Resolution

A Developing Country

Security
ISAF

Undermine the Insurgence

Retain the initiative

ANSF in the lead

Self-sufficient ANSF

Diplomacy and Politics
US And Key Coalition Partners

There is a requirement for a US led political plan that will lead to Conflict Termination

Political Settlement

Strategic Partnership

Governance
Board of Directors

COMISAF, SCR, SRS, US Amb

We need to identify the aspects of Governance that will make the most difference to perceptions in the short-term. (Governance Aid?)

Build GiroA Capacity

GiroA developing

Economy
UNAMA

Sustainable Development ("The Prize")

There is a need to declare long-term commitment to rebuilding Afghanistan, in partnership with GiroA and in conjunction with any Regional agreements required to reassure neighbouring states.

Transition
The Operational Plan

2010

- **London Conf**
- **Washington Visit**
- **Peace Jirga**
- **Kabul Conf**
- **Elections**
- **Lisbon Conf**

**UNDERMINE THE INSURGENCY IN THE SOUTH**
Main Effort: Central Helmand and Kandahar

2011

- **US Testimony**
- **US Drawdown?**

**TRANSITION**

**BUILD AFGHAN CAPACITY**
Main Effort: Build ANSF

- **105K ISAF**
- **97K ANA**
- **94K ANP**
- **109K**
- **134K**
- **155K**
- **171.6K**

**Une Armée, une équipe, une vision**
The Kandahar Challenge

Address Culture of Impunity
- Demonstrate intent to distribute wealth more evenly
- Regulate parallel structures
- Address contracting/PSCs
- Assert GIROA authority
- Bring credible order and control to urban and rural areas
- Explain non-military concept

Political Engagement
- GIROA Commitment
- Strengthen Capacity of governance
- Land Commission
- Civil service capacity and incentives
- Afghan Political support for tactical decisions
- Coord STRATCOM plan

Credible Governance
- Through GIROA improved quality of life
- Increase employment/productivity
- Fuel for generators now
- Interim power solution

Security
- Assert GIROA authority
- Bring credible order and control to urban and rural areas
- Explain non-military concept

Stabilization
- GIROA Commitment
- Strengthen Capacity of governance
- Land Commission
- Civil service capacity and incentives
- Afghan Political support for tactical decisions
- Coord STRATCOM plan

Une Armée, une équipe, une vision
Reorienting the Army

Une Armée, une équipe, une vision
Army Reorientation

Strategic Funds

1st Line of Op
2006
2nd Line of Op

TFA
Force Generation

Reorientation

TFA
(Single Line of Op)

Reconstitute

Recover
Bring the Army Home

Army Lines of Operation

1st Routine Domestic
2nd Special Domestic
3rd Intl Sustained
4th Intl Surge/Spike

CFDS
Six Core Missions

- CF Requirement
- CF Resources
- Army Readiness Plan
- Training (individual and collective)
- Equipment (fix, divest, replace)

Force Expansion
New Capabilities
Doctrine & Training
Lessons Learnt

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Reconstitution after Afghanistan

- In-Canada readiness
- Main effort after Afghanistan
- Financial resources needed to reconstitute from Afghanistan
- Introduction of new equipment
Maintaining Combat Effectiveness

- Institutionalize lessons from the Afghan mission
- Canadian Manoeuvre Training Centre
- Combined Arms live fire
- Joint, Interagency, Multi-national, & Public
- Flexibility to respond to future government requirements
Concluding Thoughts

- The Army is in good shape. The Army isn’t tired, its equipment is
- Haiti demonstrated requirement for strategic airlift and a more flexible conop
- Security – governance – development enabled by WoG contribute to overcoming threat and improved perceptions
- Reconstitution is a critical component of withdrawal from Afghanistan
- The Army must maintain its fighting edge with a high degree of readiness training – continued Combined Arms live fire training
- Army Reorientation positions the Army to generate forces along the six core missions of the Canada First Defence Strategy
One Army, One Team, One Vision

Questions/Discussion

Une Armée, une équipe, une vision