From Generation to Generation
Raising the Millennials

Percent of 16 year olds with a drivers license

<table>
<thead>
<tr>
<th>Year</th>
<th>1983</th>
<th>2008</th>
<th>2010</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>%</td>
<td>46.2%</td>
<td>31%</td>
<td>28%</td>
<td>24.5%</td>
</tr>
</tbody>
</table>

'86 85%
'10 73%
Raising the Millennials

Percent of American adults who don’t know how to ride a bike

- 5% for 55 and older
- 13% for 18 to 34
Mission Command

- Build cohesive teams through mutual trust
- Create shared understanding
- Provide a clear commander’s intent
- Exercise disciplined initiative
- Use mission orders
- Accept prudent risk
"Our collective efforts must institutionalize mission command by adopting and formalizing the character traits that enable a bias for action and responsible initiative at all levels of the force."

US Army War College

- Mean for openness in Army students is below societal average
- Officers selected for brigade command are below Army War College mean
Training must reinforce in commanders that they demonstrate trust and exercising restraint in their close supervision of subordinates.
“Mission command is fundamentally a learned behavior to be imprinted into the DNA of the profession of arms.”

Journal of the American Medical Association
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