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As you will know by now, Dr. Susan Mumm has resigned from her position as Dean of the Faculty of Arts and Science, and from her academic appointment at Queen's, effective June 30, 2016. In accordance with the procedures established by Senate, and in consultation with the incoming Provost, Benoit Bacon, I will chair a committee to advise the Principal on the present state and future prospects of the Faculty of Arts and Science and on the selection of the next Dean.

Members of the University community are invited to suggest individuals who might serve on the Advisory Committee, and to submit letters with commentary on the present state and future prospects of the Faculty. Respondents are asked to indicate whether they wish to have their letters shown, in confidence, to the members of the Advisory Committee.

Please send commentary on the present state and future prospects of the Faculty, and suggestions for the membership of the Advisory Committee, to the Office of the Provost, via e-mail to [lacey.monk@queensu.ca](mailto:lacey.monk@queensu.ca), by February 12, 2016.

Alan Harrison  
Provost and Vice-Principal (Academic)