

## **EXECUTIVE SUMMARY**

How do we transform the foundational principles and resources of our past to meet the needs of our future? At Queen's, our path is clear: listen, learn, collaborate, and grow – with the wisdom of our history, the intelligence of our community, and the ability to look beyond the present. Over the past year, Queen's has demonstrated this vision in many ways.

### **Our Students**

We are exceptionally proud of our students and their achievements this year. They have won national competitions, embraced the challenge of sustainability on campus, reached out to those less fortunate, and journeyed far beyond our borders to bring Canada's riches and expertise to the world. We have continued to increase our financial assistance to our students to ensure that they can receive the education they deserve, and to develop graduate-level interdisciplinary programs that have a global impact.

### **Our Faculty**

Our faculty members are a valuable resource for students on campus, for leaders in the national political arena, and for their colleagues around the world. As teachers, they mentor Canada's future leaders. As researchers, they deliver hope, inspiration and discovery to our world. Over the past year, a significant number of our faculty have earned well-deserved funding awards and international commendations for their ground-breaking work across the spectrum of disciplines. Much of this work has also evolved from ideas to practical application.

### **Our People**

Queen's continues to develop programs and processes to support and promote staff members who strive to make a difference to our community. The new Queen's Executive Development program provides a collaborative and collegial environment for growth among senior team members while preparing them to lead us in the future, and advances in workplace health and wellbeing have furthered our goals of providing a rewarding and stimulating environment for our employees.

### **Our Campus Environment**

We're proud of our history, but just as proud of what lies ahead. The Queen's landscape has undergone significant change over the past year – a transformation that celebrates tradition and offers our students, faculty and staff the environment they need and deserve to thrive. The new Queen's Centre has begun to take shape, our fields and roads have been revitalized, and we continue to develop technological resources to support our community. Planning is also underway to develop in key areas – arts, business and medicine – for the benefit of our nation and our world.