

**Report to the Board of Trustees  
April 30, 2010**

**Tuition Fee Report  
2010-11 and 2011-12**

**Introduction**

This report outlines all domestic undergraduate and graduate tuition fees to be approved for 2010-11 and 2011-12, and complies with the terms and constraints of the recent two-year provincial government Tuition Policy Framework announced in March 2010. As in past years, these recommendations result from an attempt to balance the need to maximize revenues for academic programming and University operations, while continuing a high level of commitment to student accessibility.

Ontario's Tuition Policy Framework presupposes a two-year Agreement between Queen's and the Ministry of Training, Colleges and Universities (MTCU) which is intended to provide predictability with regard to funding and quality improvements as well as to regulate institutions' commitment to student accessibility. Under the tuition fee regulations, universities are permitted to increase tuition for first-year students by up to 4.5% in most programs and up to 8% in the first year of professional and graduate programs. In-program and subsequent upper year increases have been limited to 4% annually. Overall, total fee increases across the institution must not exceed 5%. In addition, colleges and universities will be required to contribute 10% of additional revenue from tuition fee increases to bursaries and other student assistance programs to provide financial aid to students most in need. The Vice-Principal (Academic), in consultation with the Deans and Directors, seeks to maximize revenues for the University while providing student financial assistance and observing the Student Access Guarantee (SAG) to ensure that students with a demonstrated need have access to financial assistance for tuition, books and mandatory fees.

It is important to emphasize that growth will be central to the Provincial Government's post-secondary strategy in the next five years and Queen's is developing an appropriate and sustainable long-term enrolment strategy. Nonetheless, the promise of funding for further enrolment growth is problematic, the cost of educating students above current enrolment levels *to appropriate standards* being greater than will be covered by marginal increases to grant and additional tuition revenue. The work underway at Queen's on enrolment and growth provides the basis for enrolment assumptions in the present budget document, and as part of the University's transition to a Provost model, will in future years become fully integrated in Queen's comprehensive planning.

**Tuition Fee Recommendations**

Tuition fee increases submitted for approval by the Board of Trustees, effective as of May 1, 2010, are set out in the shaded areas of the Table One. Queen's University International Tuition Fees were submitted and approved by the Board of Trustees at the

meeting of December 4, 2009. Queen's School of Business fees for the MBA suite of programs were approved for 2010-11 by the Board of Trustees in October 2009. Increases proposed in the present document are for the most part the maximum allowable under the framework, except where the Vice-Principal (Academic), in consultation with the Dean or Director, has determined that fee increases may adversely affect enrolment or compromise the quality or viability of the program in some other way.

### **Master's and Doctoral Programs**

In November 2007, the Board of Trustees approved a recommendation to increase the tuition fees of research graduate programs at both the Master's and Ph.D. levels to the maximum allowed under the provincial tuition fee framework. This was the first increase in graduate tuition fees in ten years at Queen's, and was based on the concurrent and marked increase of resources allocated by the University to graduate student support and student financial assistance.

In 2010-11, it is recommended that domestic graduate tuition fees increase at a more moderate level, 4% for students in their first year of study and 4% for subsequent years of study in both the Master's and Ph.D.. Domestic graduate fees for 2011-12 are not at present recommended to increase, and further discussions must still take place within the context of a wider, strategic academic planning and enrolment growth exercise. The additional funding available to the University as a result of the 2010-11 increases will be earmarked for graduate student awards/assistance and to continue the University's current strategic direction to expand graduate enrolment in areas of academic and research strength. Because the vitality of our graduate programs is inextricably connected to our standing as a research intensive university, and because graduate tuition fees must be viewed as part of the overall financial package used in recruiting high-quality graduate students, it is obvious that fee increases must always be approached strategically.

### **Summary**

The University's proposed tuition fee increases conform to the Government's expectations that the overall increases shall not exceed the 5% maximum per year. Furthermore, the intention of proposing the maximum allowable increases in most programs is to address the operational needs of the University. Increases to student assistance budgets will address financial access for students.

### **Motion**

That the Board of Trustees, on the recommendation of the Finance Committee, approve the tuition fees set out in the attached Table for the year 2010-11 and 2011-12, effective May 1, 2010.

**Table 1**  
**Recommended Tuition Fee Levels 2010-11 and 2011-12\***  
**(Domestic Students)**

Undergraduate and Professional Programs	Actual 2008-09	% Change	Approved 2009-10	% Change	Proposed 2010-11	% Change	Proposed 2011-12	% Change
Applied Science								
Year 1	\$7,604	4.0%	\$8,212	4.0%	\$8,869	8.0%	\$9,578	8.0%
Year 2	\$7,604	4.0%	\$7,908	4.0%	\$8,540	4.0%	\$9,224	4.0%
Year 3	\$7,604	4.0%	\$7,908	4.0%	\$8,224	4.0%	\$8,882	4.0%
Year 4	\$7,604	4.0%	\$7,908	4.0%	\$8,224	4.0%	\$8,553	4.0%
Arts and Science (including Con-Ed)								
(Arts, Science, Physical and Health Education, Music, Fine Art, Computing)								
Year 1	\$4,785	4.5%	\$5,001	4.5%	\$5,226	4.5%	\$5,461	4.5%
Year 2	\$4,762	4.0%	\$4,977	4.0%	\$5,201	4.0%	\$5,435	4.0%
Year 3	\$4,740	4.0%	\$4,953	4.0%	\$5,176	4.0%	\$5,409	4.0%
Year 4	\$4,717	4.0%	\$4,929	4.0%	\$5,151	4.0%	\$5,383	4.0%
Commerce								
Note: % change for year over year fee increase per course								
Year 1	\$10,395	8.0%	\$11,225	8.0%	\$12,123	8.0%	\$13,093	8.0%
Year 2	\$10,010	4.0%	\$10,810	4.0%	\$11,674	4.0%	\$12,608	4.0%
Year 3	\$8,760	4.0%	\$9,465	4.0%	\$10,220	4.0%	\$11,037	4.0%
Year 4	\$9,162	4.0%	\$8,200	4.0%	\$8,859	4.0%	\$9,565	4.0%
Education								
Consecutive	\$4,717	4.0%	\$4,929	4.5%	\$5,151	4.5%	\$5,383	4.5%
Concurrent (education courses)	\$4,717	4.0%	\$4,929	4.5%	\$5,151	4.5%	\$5,383	4.5%
AQ Courses (per course)	\$855	1.2%	\$865	0.0%	\$865	0.0%	\$865	0.0%
Law								
Year 1	\$11,288	8.0%	\$12,191	8.0%	\$13,166	8.0%	\$14,220	8.0%
Year 2	\$10,870	4.0%	\$11,740	4.0%	\$12,679	4.0%	\$13,693	4.0%
Year 3	\$10,468	4.0%	\$11,305	4.0%	\$12,209	4.0%	\$13,186	4.0%
Medicine								
Year 1	\$15,628	5.0%	\$16,878	8.0%	\$18,228	8.0%	\$19,686	8.0%
Year 2	\$15,479	4.0%	\$16,253	4.0%	\$17,553	4.0%	\$18,957	4.0%
Year 3	\$15,332	4.0%	\$16,098	4.0%	\$16,903	4.0%	\$18,255	4.0%
Year 4	\$15,186	4.0%	\$15,945	4.0%	\$16,742	4.0%	\$17,579	4.0%
Nursing								
Year 1	\$4,785	4.5%	\$5,000	4.5%	\$5,225	4.5%	\$5,460	4.5%
Year 2	\$4,762	4.0%	\$4,976	4.0%	\$5,200	4.0%	\$5,434	4.0%
Year 3	\$4,740	4.0%	\$4,953	4.0%	\$5,175	4.0%	\$5,408	4.0%
Year 4 (Includes Advanced Standing Track)	\$4,717	4.0%	\$4,930	4.0%	\$5,151	4.0%	\$5,382	4.0%
Nurse Practitioner Certificate	\$5,384	0.0%	\$5,815	8.0%	\$6,048	4.0%	\$6,290	4.0%
* Tuition is approved at the program level, based on normal full-time course load, and assessed at the course level.								
Actual tuition fees assessed may vary slightly from approved fees due to rounding.								
NOTE: fees highlighted in gray proposed for Board approval								

**Table 1 - Continued**  
**Recommended Tuition Fee Levels 2010-11 and 2011-12\***  
**(Domestic Students)**

<b>Graduate and Professional Graduate Programs</b>	<b>Actual 2008-09</b>	<b>% Change</b>	<b>Approved 2009-10</b>	<b>% Change</b>	<b>Proposed 2010-11</b>	<b>% Change</b>	<b>Proposed 2011-12</b>	<b>% Change</b>
<b>Masters</b>								
Year 1	\$5,572	8.0%	\$6,017	8.0%	\$6,258	4.0%	\$6,258	0.0%
Year 2	\$5,365	4.0%	\$5,795	4.0%	\$6,258	4.0%	\$6,258	0.0%
<b>Doctoral</b>								
Year 1	\$5,572	8.0%	\$6,017	8.0%	\$6,258	4.0%	\$6,258	0.0%
Year 2	\$5,365	4.0%	\$5,795	4.0%	\$6,258	4.0%	\$6,258	0.0%
Year 3	\$5,365	4.0%	\$5,580	4.0%	\$6,027	4.0%	\$6,258	0.0%
Year 4	\$5,365	4.0%	\$5,580	4.0%	\$5,803	4.0%	\$6,027	0.0%
Master of Public Health								
Year 1	n/a	n/a	\$7,761	n/a	\$8,382	8.0%	\$9,052	8.0%
Year 2	n/a	n/a	n/a	n/a	\$8,071	4.0%	\$8,717	4.0%
<b>School of Policy Studies</b>								
Master in Public Administration (MPA)								
Year 1	\$7,759	6.0%	\$7,759	0.0%	\$8,380	8.0%	\$8,715	4.0%
Year 2					\$8,069	4.0%	\$8,715	4.0%
Professional Masters in Public Administration (PMPA) per course								
Year 1	\$1,163	6.0%	\$1,163	0.0%	\$1,256	8.0%	\$1,357	8.0%
Year 2					\$1,210	4.0%	\$1,306	4.0%
Master in Industrial Relations								
Year 1	\$6,499	8.0%	\$7,019	8.0%	\$7,580	8.0%	\$8,187	8.0%
Year 2					\$7,300	4.0%	\$7,884	4.0%
Professional Masters in Industrial Relations (PMIR) per course								
Year 1	n/a		n/a		\$1,550	8.0%	\$1,674	8.0%
Year 2					n/a	4.0%	\$1,612	4.0%
<b>School of Urban and Regional Planning</b>								
Master in Urban and Regional Planning								
Year 1	\$6,499	8.0%	\$7,019	8.0%	\$7,580	8.0%	\$8,187	8.0%
Year 2	\$6,258	4.0%	\$6,759	4.0%	\$7,300	4.0%	\$7,884	4.0%
<b>School of Business</b>							(to a max of)	
MBA	\$58,000	0.0%	\$60,000	5.2%	\$62,500	4.2%	\$65,500	4.8%
Accelerated MBA	\$58,000	0.0%	\$61,000	5.2%	\$64,000	4.9%	\$67,000	4.7%
National Executive MBA	\$80,000	2.6%	\$84,000	6.3%	\$84,000	4.7%	\$88,000	4.8%
Ottawa Executive MBA **	\$75,000	2.7%	\$78,000	6.7%	n/a		n/a	
Cornell-Queen's MBA	\$92,000	0.0%	\$96,000	6.5%	\$98,000	6.2%	\$102,000	4.1%
Master of Management (fee per 1/2 credit )	\$2,000	-	\$2,090	4.5%				
MoM - Global Degree (12 months single)			\$22,990		\$24,025	4.5%	\$25,106	4.5%
MoM - Global Degree (16 months double)			\$30,305		\$31,669	4.5%	\$33,094	4.5%
MoM - Global Degree (20 months double)			\$35,530		\$37,129	4.5%	\$38,800	4.5%
MoM - Finance Degree			-		\$29,500		\$31,500	6.8%
MoM - Accounting Diploma			-		\$5,000		\$5,400	8.0%
<b>School of Rehabilitation Therapy</b>								
MSc (OT) and MSc (PT)								
Year 1	\$8,370	4.0%	\$8,705	4.0%	\$9,053	4.0%	\$9,777	8.0%
Year 2	\$8,370	4.0%	\$8,705	4.0%	\$9,053	4.0%	\$9,415	4.0%

\* Tuition is approved at the program level, based on normal full-time course load, and assessed at the course level.

Actual tuition fees assessed may vary slightly from approved fees due to rounding.

\*\* Ottawa Executive MBA program was merged with the National Executive MBA programs for classes beginning in 2010

**NOTE: fees highlighted in gray are proposed for Board approval**