

Referred to SORC

September 5, 2008

Senate Oversight Review Committee  
c/o Peggy Watkin  
Associate Secretary of the Senate  
and Secretary of University Council  
Queen's University Secretariat  
Mackintosh-Corry Hall Rm B-400

Dear Senate Oversight Review Committee:

Subject: Proposed University Council on Athletics Governance Structure

At the UCA meeting of October 17, 2007, a Task Force (membership consisting of Reynolds, Jackson, Weisnagel, Denniston-Stewart, Dal Cin and Hall), was struck to review the existing Governance Structure in light of the organizational and staffing model changes that had occurred in Athletics and Recreation effective August 1, 2007.

This review was to be mindful of the purpose of Athletics and Recreation:

- To promote health and wellness, through the development and implementation of sport, recreation and physical activity based programs, events or clubs
- To foster well-being and personal development of students, staff and faculty
- To contribute to the broader learning environment
- To manage the physical environment required to support these activities in an efficient and effective manner
- To foster a positive relationship with the Kingston community increasing interaction and engagement in athletic, recreation and wellness activities and enhancing overall community sport development

A final proposal was presented for discussion and approval at the April 15<sup>th</sup> meeting of the UCA. In developing the proposed structure, the Task Force felt it was important to consider the following *Key Influencers* for the review of current UCA Governance Structure, policies, procedures:

Internal

- An outdated constitution, by-laws, policies, adjusted to be consistent with Senate direction with respect to Terms of Reference and procedural policies
- A change in Athletics and Recreation (A&R) organizational and staffing model
- A reflection of the change in relationship/reporting between A&R, School of Kinesiology & Health Studies, and AVP & Dean of Student Affairs Office
- A plan to reflect the greater programming opportunities created by the Queen's Centre, Tindall Field, and, Fields and Stadium facility expansion
- A mechanism for greater dialogue/input from UCA members on key topics to assist the Director in establishing and executing the strategic priorities of the department

External

- Outcome of the Queen's Athletic Review
- OUA/CIS programming and sport model changes
- Possible implications related to QC Governance and operational policies

Please find attached a report that details the aforementioned proposal. The changes to UCA governance were endorsed/passed unanimously at the April 15, 2008 UCA meeting.

On behalf of UCA, I recommend that SORC approve the attached changes to the UCA mandate. Should there be any questions, I would be pleased to respond.

Respectfully submitted,

Sean Reynolds,  
Chair  
University Council on Athletics

SR/kp

Enclosure