# **Report to the Board of Trustees**

## December 4-5, 2009

#### **International Students' Tuition Fees**

#### 2010-2011

# **Introduction**

Tuition fees for international students continue to be deregulated and fall outside of the constraints of the Ministry of Training, Colleges and Universities' funding framework. In order to communicate well in advance of making offers of admission to new international students and to keep continuing international students well informed, the following recommendation is being proposed for approval by the Board of Trustees at its December 4, 2009 meeting.

The international students' tuition fees that are being recommended are shown in the shaded areas of Table 1. The Table also shows the actual tuition levels for 2009-10 and the percentage of change. The recommendation was discussed and supported by the Vice-Principal (Academic) and Deans at a meeting held on November 11, 2009.

## **Recommendation**

International Graduate Students – Masters and Doctoral

Upon consultation with the School of Graduate Studies, it is recommended that there be no increase to the graduate international student tuition fees for Masters and Doctoral students in 2010 – 2011. Reasons for this recommendation include:

- increasing the graduate international student tuition fee will decrease Queen's competitiveness to attract international students and also reduce the resource capacity to fund domestic students;
- increases to the graduate international student tuition fee will severely limit the utility of the International Tuition Award program (ITA) and reduce the number of awards that can be offered;
- increased international tuition fees, coupled with high UHIP fees for graduate students and their families, will increase the risk that general bursary fund assistance will be required.

*International Graduate Students – Professional Programs* 

Upon consultation with the School of Graduate Studies, it is recommended that graduate international tuition fees for Masters students in the School of Policy Studies, the School of Urban and Regional Planning, and the School of Rehabilitation Therapy be increased. Comparisons of tuition among competitor programs indicate that tuition at Queen's will remain at a competitive level with these increases. In addition, the Schools enjoy application rates that have stayed relatively high despite the economic downturn. Clearly, these graduate programs remain competitive and highly sought after by potential students. International fees in the Master of Management program are also recommended to increase.

## International Undergraduate Students

In response to a recommendation made by the *Principal's Task Force on Revenue Enhancement*, the tuition fees proposed for undergraduate international students are intended to maximize revenues while having due regard for student accessibility, market considerations, and academic justification. If the recommendation is approved, a portion of the incremental revenue will be transferred to the financial aid budget to establish new international admission scholarships. The following information was presented to the Vice-Principal (Academic) and Deans for their consideration:

- international undergraduate students and their families typically understand and support the investment required to study abroad;
- in past representations, undergraduate students indicated that they are much less concerned about the absolute level of tuition than they were about:
  - Payment Options (International students will have the opportunity to defer 50% of their fees until January without a service charge)
  - **Knowing in advance** what they are expected to pay throughout their degree program (guarantee of maximum 5% annual increases introduced last year)
- unlike their graduate counterparts, undergraduate international students do not typically demonstrate financial difficulty that requires significant support from the University's limited need-based financial assistance funds:
- the opportunity for undergraduate international students to receive a scholarship upon admission is a positive motivator in terms of recognition and prestige and will influence international students to accept Queen's offers of admission;
- the School of Medicine recommends an increase to the international fee level to approximate the total funding available per domestic student which combines tuition plus government grant.

## **Summary**

After careful consideration of a number of factors, the following is being recommended:

- 1. no increase to the international graduate student tuition fees for 2010-2011 for Masters and Doctoral students in the School of Graduate Studies;
- 2. for Masters students in professional programs (School of Policy Studies, School of Urban and Regional Planning and School of Rehabilitation Therapy) international student tuition fees for 2010-2011, increase by 8% increase in the first year of study and 4% for continuing students in each year of study; an increase of 4.5% for international Master of Management students in the School of Business.
- 3. for international undergraduate students, a 10% increase in the first year of study and a 5% increase for continuing students in each subsequent year of study.

#### Motion

That the Board of Trustees, on the recommendation of the Finance Committee, approves the international tuition fees set out in the attached Table 1, effective May 1, 2010.

Table 1
Recommended Tuition Fees 2010-11\*
(International Students)

	Actual	Proposed	%
Undergraduate and Professional Programs	2009-10	2010-11	Change
and grant and an arrangement and arrangement arrangement and arrangement arran			
Applied Science			
Year 1	\$21,014	\$23,115	10.0%
Year 2	\$20,235	\$22,064	5.0%
Year 3	\$20,235	\$21,247	5.0%
Year 4	\$20,235	\$21,247	5.0%
Arts and Science (including Con-Ed)			
(Arts, Science, Physical and Health Education, Music, Fine Art, Computing)			
Year 1	\$17,026	\$18,728	10.0%
Year 2	\$16,395	\$17,877	5.0%
Year 3	\$16,317	\$17,215	5.0%
Year 4	\$16,317	\$17,133	5.0%
Tour 4	φ10,317	Ψ17,133	3.070
Commerce			
Note: % change for year over year fee increase per course			
Year 1 - 5.5 courses	\$24,093	\$26,503	10.0%
Year 2 - 5.5 courses	\$23,978	\$25,298	5.0%
Year 3 - 5.0 courses	\$20,987	\$22,888	5.0%
Year 4 - 4.5 courses	\$18,888	\$19,832	5.0%
Education			
Consecutive	\$16,944	\$18,639	10.0%
Concurrent (education courses)	\$16,317	\$17,792	5.0%
Law			
Year 1	\$22,632	\$24,895	10.0%
Year 2	\$21,794	\$23,764	5.0%
Year 3	\$20,987	\$22,884	5.0%
Medicine			
Year 1	\$50,000	\$65,000	30.0%
Year 2	\$50,000	\$65,000	30.0%
Year 3	\$50,000	\$65,000	30.0%
Year 4	\$50,000	\$65,000	30.0%
Nursing			
Year 1	\$17,026	\$18,728	10.0%
Year 2	\$16,395	\$17,877	5.0%
Year 3	\$16,317	\$17,215	5.0%
Year 4 (Includes Advanced Standing Track)	\$16,317	\$17,213	5.0%
Total + (merades Advanced Standing 11dck)	ψ10,517	Ψ17,133	3.070
	1		

<sup>\*</sup> Tuition is approved at the program level, based on normal full-time course load, and assessed at the course level Actual tuition fees assessed may vary slightly from approved fees due to rounding.

NOTE: fees highlighted in gray are proposed for Board approval

# Table 1 - Continued Recommended Tuition Fees 2010-11\* (International Students)

Craduate and Professional Graduate Programs   2009-10   2010-11   Change		Actual	Proposed	%
Year 1       \$12,364       \$12,364       0.0%         Poctoral       \$12,364       \$12,364       0.0%         Year 1       \$12,364       \$12,364       0.0%         Year 2       \$11,906       \$12,364       0.0%         Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,465       \$11,465       0.0%         School of Policy Studies       \$16,000       \$17,280       8.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         MBA       \$61,000       \$64,000       4.9%         Accelerated MBA       \$60,000       \$60,000       4.9%         National Executive MBA (to a maximum of)       \$96,000       \$102,000       6.3%	Graduate and Professional Graduate Programs	2009-10	2010-11	Change
Year 1       \$12,364       \$12,364       0.0%         Poctoral       \$12,364       \$12,364       0.0%         Year 1       \$12,364       \$12,364       0.0%         Year 2       \$11,906       \$12,364       0.0%         Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,465       \$11,465       0.0%         School of Policy Studies       \$16,000       \$17,280       8.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         MBA       \$61,000       \$64,000       4.9%         Accelerated MBA       \$60,000       \$60,000       4.9%         National Executive MBA (to a maximum of)       \$96,000       \$102,000       6.3%	Magtage			-
Year 2       \$11,906       \$12,364       0.0%         Doctoral       \$12,364       \$12,364       0.0%         Year 1       \$11,906       \$12,364       0.0%         Year 2       \$11,906       \$12,364       0.0%         Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,465       0.0%         School of Policy Studies         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$16,000       \$17,280       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business         MBA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%		\$12.264	\$12.264	0.00/
Doctoral   S12,364   S12,364   O.0%   Year 2   S11,906   S12,364   O.0%   Year 3   S11,465   S11,906   O.0%   S12,364   S11,465   S11,906   O.0%   S11,465   S11,465   S11,465   O.0%   S11,465   O.0%   S11,465   O.0%   S11,465   O.0%   O.0%				
Year 1       \$12,364       \$12,364       0.0%         Year 2       \$11,906       \$12,364       0.0%         Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,906       0.0%         School of Policy Studies       \$11,465       \$11,465       0.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$11,906       \$65,000       \$67,500       3.8%         Maccelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therap	Tear 2	\$11,900	\$12,304	0.0%
Year 2       \$11,906       \$12,364       0.0%         Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,906       0.0%         School of Policy Studies       \$11,465       \$11,465       0.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         School of Business       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit)       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	Doctoral			
Year 3       \$11,465       \$11,906       0.0%         Year 4       \$11,465       \$11,465       0.0%         School of Policy Studies       \$16,000       \$17,280       8.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$11,906       \$12,858       4.0%         School of Business       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Maccelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit)       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       MSC (OT) and MSc (PT)       \$16,944       \$18,300       8.0%	Year 1	\$12,364	\$12,364	0.0%
Year 4       \$11,465       \$11,465       0.0%         School of Policy Studies       \$16,000       \$17,280       8.0%         Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit)       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	Year 2	\$11,906	\$12,364	0.0%
School of Policy Studies       \$16,000       \$17,280       \$.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       \$.0%         Master in Industrial Relations       \$16,000       \$17,280       \$.0%         School of Urban and Regional Planning       \$16,000       \$17,280       \$.0%         School of Urban and Regional Planning       \$12,364       \$13,353       \$.0%         Year 1       \$12,364       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit)       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	Year 3	\$11,465	\$11,906	0.0%
Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$16,000       \$17,280       8.0%         Master in Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	Year 4	\$11,465	\$11,465	0.0%
Master in Public Administration (MPA)       \$16,000       \$17,280       8.0%         Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$16,000       \$17,280       8.0%         Master in Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	School of Policy Studies			
Part-time MPA (PMPA) per course       \$2,250       \$2,430       8.0%         Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	· · · · · · · · · · · · · · · · · · ·	\$16,000	\$17.280	8 0%
Master in Industrial Relations       \$16,000       \$17,280       8.0%         School of Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit)       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%	· · · ·			
School of Urban and Regional Planning       \$12,364       \$13,353       \$0%         Year 1       \$12,364       \$11,906       \$12,858       4.0%         School of Business       \$65,000       \$67,500       3.8%         MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       \$16,944       \$18,300       8.0%				
Master in Urban and Regional Planning       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business         MBA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy         MSc (OT) and MSc (PT)       \$16,944       \$18,300       8.0%	Waster in muustrai Relations	\$10,000	\$17,200	0.070
Year 1       \$12,364       \$13,353       8.0%         Year 2       \$11,906       \$12,858       4.0%         School of Business         MBA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy         MSc (OT) and MSc (PT)       \$16,944       \$18,300       8.0%	School of Urban and Regional Planning			
Year 2       \$11,906       \$12,858       4.0%         School of Business       BA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       Wiscommondary       \$16,944       \$18,300       8.0%         Year 1       \$16,944       \$18,300       8.0%	Master in Urban and Regional Planning			
School of Business       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       Wiscommonday       \$16,944       \$18,300       8.0%	Year 1	\$12,364	\$13,353	8.0%
MBA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy         MSc (OT) and MSc (PT)       \$16,944       \$18,300       8.0%	Year 2	\$11,906	\$12,858	4.0%
MBA       \$65,000       \$67,500       3.8%         Accelerated MBA       \$61,000       \$64,000       4.9%         National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy         MSc (OT) and MSc (PT)       \$16,944       \$18,300       8.0%	School of Business			
Accelerated MBA National Executive MBA (to a maximum of) Cornell-Queen's MBA (to a maximum of) Master of Management (fee per 1/2 credit )  School of Rehabilitation Therapy MSc (OT) and MSc (PT) Year 1  \$61,000 \$64,000 4.9% \$88,000 \$102,000 6.3% \$3,135 \$3,276 4.5%		\$65,000	\$67,500	3.8%
National Executive MBA (to a maximum of)       \$84,000       \$88,000       4.8%         Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       William (OT) and MSc (PT)       \$16,944       \$18,300       8.0%				
Cornell-Queen's MBA (to a maximum of)       \$96,000       \$102,000       6.3%         Master of Management (fee per 1/2 credit )       \$3,135       \$3,276       4.5%         School of Rehabilitation Therapy       MSc (OT) and MSc (PT)       \$16,944       \$18,300       8.0%				
Master of Management (fee per 1/2 credit ) \$3,135 \$3,276 4.5%  School of Rehabilitation Therapy  MSc (OT) and MSc (PT)  Year 1 \$16,944 \$18,300 8.0%	· · · · · · · · · · · · · · · · · · ·			
MSc (OT) and MSc (PT) Year 1 \$16,944 \$18,300 8.0%				
MSc (OT) and MSc (PT) Year 1 \$16,944 \$18,300 8.0%	School of Pohobilitation Therapy			
Year 1 \$16,944 \$18,300 8.0%				
		\$16.044	\$18.300	Q Ω0/ <sub>4</sub>
510,517 517,022 4.0%				
	I Cal Z	\$10,317	\$17,022	4.0%

<sup>\*</sup> Tuition is approved at the program level, based on normal full-time course load, and assessed at the course level. Actual tuition fees assessed may vary slightly from approved fees due to rounding.

NOTE: fees highlighted in gray are the ones for which Board approval is being sought