



Queen's University Guide to Sustainability: Initiatives and Issues

Table of Contents

Welcome Message.....	2
Introduction.....	2
Relevant Contacts.....	2
Areas of Focus.....	5
Waste Management.....	5
Water Management.....	8
Energy.....	10
Food.....	12
Transportation.....	13
Community.....	13

N.B. This guide is intended to be regularly updated. As new initiatives occur or as new problems are identified, they should be included in this guide. This will allow members of the Queen's community to obtain a clear and up-to-date picture of the sustainability movement at Queen's.

Welcome Message

The sustainability movement at Queen's University is relatively new as the majority of governing offices dedicated to sustainability opened in the last four years. In these years, however, the sustainability movement has gained great support and momentum. Even with numerous initiatives, there are several areas in which great improvements could be made. These areas pertain to both the administration and students. We need to work together to ensure these changes occur for the benefit of the Queen's and Kingston community.

Introduction

The Queen's University Guide to Sustainability has been created by individuals and groups interested in improving environmental sustainability practices on campus. The issues discussed in this document have been discussed in a forum setting, hosted by the AMS Sustainability Office. The purpose of this setting is to ensure that as many opinions and suggestions from various sustainability campus organizations are considered equally to create a truly cohesive document.

Our goals are to:

- a) explore existing campus initiatives and infrastructure as well as existing student initiatives to discover the landscape of campus sustainability.
- b) discuss ways in which students can further sustainability initiatives and goals on campus and explore where there is room for improvement in existing initiatives.
- c) inform the Queen's community of existing and potential initiatives, also to encourage discussion and cohesive action on sustainability initiatives.
- d) update initiatives as they occur and address issues as they arise.

Relevant Contacts

AMS Sustainability Office (sc@ams.queensu.ca)

The Sustainability Office strives to support the environmental movement on campus by advocating for sustainable improvements within the AMS and at Queen's. By incorporating environmental, social, and economic sustainability into its mandate, the SO is committed to working collaboratively with groups and services on campus to foster sustainable attitudes, behaviors, and initiatives. In addition to its advocacy and resource provision roles, the SO also oversees two student-run committees, each focused on pertinent sustainability-related issues.

STRIVE Committee (strive@ams.queensu.ca)

STRIVE (Students Taking Responsible Initiatives for a Viable Environment) is an entirely student-run committee that focuses on awareness and advocacy on environmental issues. The committee encourages students to adopt positive attitudinal and behavioral changes through sustainability-related educational campaigns on campus. The committee generally selects two environmental issues per year on which to base their major campaigns, incorporating educational components, workshops, and guest speaker events.

Greenovations Committee (greenovations@ams.queensu.ca)

Greenovations began in 2007 as a project to offset the carbon emissions generated by student travel through Destinations by completing free energy-saving retrofits on homes in the student

village. The committee has since expanded to work with the Living Energy Lab to complete more home retrofits in addition to hosting retrofit workshops and providing home retrofit kits to students. This initiative encompasses all pillars of sustainability: the retrofits have environmental benefits with reduced energy consumption, economic benefits with lowered utility bills, and social benefits through the provision of information on energy use and urban sustainability to students.

CEEC (info@ceec.ca)

The Commerce Engineering Environmental Conference was started in 1991 by a group of students from the Queen's School of Business and the Faculty of Applied Science who realized that the environmental issues challenging our lifestyle would require a multidisciplinary response. By providing an open forum for discussion and the exchange of ideas, CEEC aims to educate people about the impact of *our* decisions on economic, environmental, and social factors.

Earth Centre (earthcentreatqueens@gmail.com)

The Earth Centre is an AMS Club that receives its funding primarily through student opt-out fees with the occasional grant. The Earth Centre is a non-profit store composed of a seven-person executive committee responsible for store operations, education, and marketing. Along with a group of dedicated volunteers who oversee store transactions and customer service, The Earth Centre grants the Queen's community convenient access to inexpensive environmentally-friendly products and information through its expanding library. While the best consumerism is always non-consumerism, The Earth Centre offers a more realistic alternative by selling necessary products that were made with an environmental mind frame and have lower impacts on the environment than many store-brand products.

Kingston Sustainability Centre (sustainabilitycentre@gmail.com)

The KSC is a youth-led, not-for-profit community education centre aiming to advance Kingston's "Most Sustainable City" vision by delivering a platform for youth to work collaboratively with educational institutes, the municipality, private business, not-for-profits and individuals toward this vision.

Living Cities Company (inq@livingcities.ca)

Living Cities Company Inc. is a Canadian business on a mission to make cities more sustainable. Living Cities started in 2008 in Kingston, Ontario, offering urban gardening services and has rapidly grown to become a leader in urban farming and sustainable food systems development.

MCRC Sustainability Office (sustainability@mrcrcweb.org)

With around 4000 students living in Residence, the MCRC recognizes that our collective actions can make a big difference in local sustainability efforts, as well as inspire a generation of young people to continue making eco-friendly choices in their future lives outside residence. The MCRC Sustainability Office is dedicated to facilitating the greening of residences and its residents. The MCRC Sustainability Office aims to:

1. "Green" The MCRC via sustainability auditing and recommending changes to the executive staff.
2. "Green" Residence buildings via auditing the facilities and working closely with Physical Plant Services and Residence Administration to help make improvements.

3. Leave each resident that passes through its halls a little bit greener than when they first arrived, through a combination of peer education and student volunteerism.

MCRC Green Team (mrcgreenteam@gmail.com)

The MCRC Sustainability Office's "Green Team" offers a variety of opportunities to get involved in this exciting, global environmental movement:

- Composting team – promote the use of vermicomposters in residence, and possibly help look after them
- Recycling team – Educate, help and encourage students to reuse and recycle
- Anti-Food-Wastage team – help raise awareness of residence food wastage and help reduce it!
- Cleanup team – help keep our campus clean and act as reminders for other students not to litter.
- On-call volunteer team – the perfect opportunity for those too busy to commit to weekly activities, serving as substitutes for members of the above 4 teams as well as helping with one-time sustainability initiatives.
- MCRC Sustainability Office Intern(s) – help the sustainability coordinator plan and manage the day-to-day activities of the Sustainability Office

QBACC (queensbacc@queensu.ca)

Queen's Backing Action on Climate Change is an activist based campus group that aims to create an environmental social movement at Queen's and contribute to a national movement through a diversity of tactics and whatever non-violent means necessary. QBACC's campaigns are primarily politically focused, attempting to achieve local and regional victories on climate that send strong political messages to other communities (regional, provincial and national in scale) that climate change is a priority that needs to be addressed.

Queen's Farmers Market (volunteers@thefarmersmarketatqueens.com)

The Farmers' Market at Queen's brings local, high quality and fresh tasting food to the Queen's community through regular markets on campus. The vision of the market is to provide students easy access to locally produced food, thereby allowing an alternative to the traditional commercial food industry.

Queen's Solar Coalition (solarcoalition@gmail.com)

The aim of QSC is to work with the Queen's administration to maximize solar panel installation within the timeframe offered by the Ontario government's Feed-In-Tariff program. QSC believes that equipping Queen's buildings with solar panels is one of the most meaningful actions that Queen's can take, both politically and practically, to help develop our green economy and fight climate change. Doing so will allow Queen's to profit financially, academically and maintain Queen's reputation as a national leader in institutional sustainability.

Queen's Sustainability Office (sustainability@queensu.ca, balla@queensu.ca, lrao@queensu.ca)

Established in 2008, the Sustainability Office has a deep sense of responsibility and dedication to supporting sustainable practices at Queen's University. This is demonstrated not only by the initiatives undertaken by the Sustainability Office itself, but also through the office's collaboration with its partners across campus, including:

- Physical Plant Services
- Hospitality Services
- Student groups such as AMS, SGPS and MCRC, and
- Cutting-edge "green" researchers and research groups

SGPS Sustainability Office (sustainability@sgps.ca)

To extend appropriate practices at Queen's University and take part in re-shaping, organizing and advancing student initiatives for sustainable operations, SGPS has formed a new committee: SGPS Sustainability Standing Committee. We will be working very closely with AMS, and other student and administrative organizations within Queen's community and hope to influence leadership, innovation and advancement of sustainability on and off campus. Share your passion with us: Together, we can make a difference!

SIFE (alice.meng@business.queensu.ca)

SIFE Queen's is a team of students that possesses an entrepreneurial spirit and a passion for improving the lives and opportunities provided to those in need. We develop and execute on a portfolio of community outreach projects that actually allow you to put your classroom learning to use! With SIFE you're volunteering more than your time; you're working within the community making a real difference, with tangible results, and improving the lives of our participants.

The Tea Room (tearoom@engsoc.queensu.ca)

The Tea Room provides the opportunity for consumers to enjoy reasonably priced, high quality products in a welcoming atmosphere while operating within an environmentally and fiscally sustainable business model and education customers about the impact of their decisions on the planet.

Areas of Focus

Waste Management

Current Initiatives

- *Recyclemania*
Queen's University participated in its first Recyclemania competition in the Winter/Spring of 2011. This is an international competition to reduce waste at colleges and universities across the world by promoting recycling and reusing.
-Who is Involved:
Queen's Sustainability Office, Physical Plant Services
- Contact Information:
Irao@queensu.ca, sustainability@queensu.ca, balla@queensu.ca
- *Waste Audit*
In January of 2011, Queen's University conducted a waste audit to find out how much of what goes into the garbage could be reused or diverted to recycling.
For more information on the results of the waste audit, check out:
www.queensu.ca/sustainability
- Who is involved:
Physical Plant Services
- Contact Information:
Irao@queensu.ca

- Freecycle@work*
 Freecycle@work, which launched in late 2010, is an online furniture/equipment listing similar to Kijiji and Craigslist. The difference is that Freecycle@work is internal and specific to the Queen's community, also, that all of the items listed on it are free. This is an incentive to reduce the waste of large items such as equipment and furniture by making available for reuse.
 Check out: <http://freecycle.queensu.ca>
 - Who is involved:
 Queen's Sustainability Office
 - Contact Information:
sustainability@queensu.ca, lrao@queensu.ca, balla@queensu.ca
- E-Waste Collection*
 E-waste can be hazardous to the environment if not disposed of properly. However, proper disposal can become inaccessible and inconvenient on a university campus, where few disposal areas are available. Physical Plant Services provides an e-waste disposal program for Queen's. There also are collection stations in all residence building recycling rooms and at Stauffer Library for used ink cartridges and batteries.
 Check Out: http://www.queensu.ca/pps/waste/waste_other_items.php#ewaste
 - Who is involved:
 Physical Plant Services
 - Contact Information:
lrao@queensu.ca
- Composting*
 Several major food outlets have started internal composting initiatives to divert a significant amount of waste. These outlets include The Tea Room, The Common Ground and all Sodexo and Browns-run food retailers.
 In 2011, CEEC (the Commerce and Engineering Environmental Conference) offered composting services for the first time.
 Check out: <http://www.tea-room.ca>
<http://www.ceec.ca/>
 - Who is involved:
 The Tea Room, The Common Ground, Sodexo, Browns, CEEC
 - Contact Information:
enviro@tea-room.ca, commonground@ams.queensu.ca, dining@queensu.ca, info@ceec.ca
- Vermicomposting*
 In the Fall 2009, the MCRC Sustainability Coordinator organized with administrators and students for Queen's Residences to start a residence-wide vermicomposting initiative, the first of its kind in Canada. 11 vermicomposters were set up in residence common rooms, where the students residing on these floors were responsible of taking care of them. The program generated much publicity and student support. In the fall of 2010, this initiative was expanded to 29 floors, and is still expanding.
 Check Out: <http://www.queensjournal.ca/story/2009-11-10/news/residences-venture-vermicomposting>
 - Who is involved:
 MCRC Sustainability Coordinator and the MCRC Green Team
 - Contact Information:
sustainability@mrcweb.org
- Reusable Mug/Container Incentives*
 Various food outlets offer discounts for people who bring a reusable mug; these include the Common Ground, Tea Room, and Sodexo food retailers. While there is no official monetary incentive, Sodexo also allows students to bring reusable containers to avoid using disposable containers altogether.

- Who is involved:
The Tea Room, The Common Ground, Sodexo
- Contact Information:
enviro@tea-room.ca, commonground@ams.queensu.ca, dining@queensu.ca

Current Issues

Recycling

- *Indoor Recycling*
While the Queen's Sustainability Office and Physical Plant Services does its best to ensure proper access to indoor waste and recycling containers, there are places on campus where these containers are not as accessible. Physical Plant Services will work with campus users to help accommodate the placement of additional waste and recycling containers in any indoor area as requested.
-Objective:
Ensure better accessibility to recycling bins in all buildings on campus
Place recycling bins next to each garbage container to encourage waste diversion
-Steps:
Survey buildings on campus
Identify places with lack of accessible recycling bins
Request recycling bins to that area through Waste Management Services
- *Outdoor Recycling*
Physical Plant Services ensures recycling bins in buildings but due to staff limitations, there are no recycling containers outside. This causes waste diversion problems as many items which could have been recycled are being placed in waste bins.
- Objective:
Increase access to recycling bins outside
- Steps:
Place recycling bins outside and create a volunteer program to manage and collect recycling outside
Place signs on outside garbage bins pointing people to nearest recycling
- *Styrofoam Recycling*
While various objects are recycled in the university waste system, styrofoam is not. Products and equipment received on campus are often shipped in Styrofoam packing materials. As of June 1st, there will be no Styrofoam food containers used in the Sodexo Food outlets. Instead, they will be using paper and wood-based containers for all take-out food. - Objective:
Change the campus procurement policy to ensure suppliers are responsible for environmentally-friendly packing materials.
- - Objective:
Reduce styrofoam food container use
Include styrofoam into waste contract
- Steps:
Create monetary incentive for reduction
Lobby for inclusion of styrofoam into contract

Composting

- *Public Access to Composting*
While various food services compost, it is not accessible to the general public, which removes great potential for waste diversion through composting. This has been brought up as a public health issue if not monitored properly. Each location of composting would require heavy monitoring to prevent spillage and continuous collection.
- Objective:

Introduce composting hubs to food retailers

-Steps:

Lobby for pilot project at larger food outlets such as the MacCorry or QC and for continuation of projects

Waste Diversion

- *Reusable Containers*

As previously mentioned, Queen's University is currently in the first stages of a plan to phase in reusable containers. Reusable containers would be given to students upon entering university and would be available at all food retailers.

-Objective:

Introduce reusable containers into Queen's food services system with incentives for use

-Steps:

Work with Queen's Waste Management Services to push the implementation of project through Sodexo

Work with respective managers to push implementation through student run food places

- *Advertising of Reusable Mug Incentives*

As previously mentioned, there monetary incentives for reusable mugs in many food retailers on campus. However, few people know about these incentives.

- Objective:

Advertise reusable mug initiatives (discounts) implemented at various food places around campus

- Steps:

Work with food places to better advertise the initiatives

Put up notices near cash register

Have cashiers inform people of discounts

Water Management

Current Initiatives

- *STRIVE Conference on Water*

In winter of 2011, STRIVE held a conference on the social and environmental issues surrounding bottled water. Maude Barlow and Alana Mitchell were brought in to present their knowledge and attention was brought to the bottled water ban.

- Who is involved:

STRIVE Committee, AMS Sustainability Office

- Contact Information:

strive@ams.queensu.ca, sc@ams.queensu.ca

- *Bottled Water Free Campus*

In 2010, after much lobbying from students and administration, Queen's University has agreed to ban the sale of bottled water on campus by September 1, 2012. Awareness campaigns and fountain evaluations are being done to improve water accessibility on campus and to minimize backlash.

-Who is Involved:

Water Access Group, Queen's Sustainability

- Contact Information:

sustainability@queensu.ca

- *Bottled Water Free Day Events*

On March 10th, 2010, the AMS Sustainability Office hosted 'Bottled-Water Free Day' events to

raise awareness of the social and environmental issues surrounding bottled water. The Polaris Institute made a presentation about bottled water and revealed 'The Story of Bottled Water'. Free aluminum water bottles were given out to promote reusable water bottles.

Check Out: <http://www.polarisinstitute.org/water>

<http://www.bottledwaterfreeday.ca/english/>

-Who is Involved:

AMS Sustainability Office, Polaris Institute

- Contact Information:

sc@ams.queensu.ca, polaris@polarisinstitute.org

- *Water Fountain Survey*

In the 2009/2010 school year the AMS Sustainability Office conducted a survey of all of the water fountains on campus for quality and access.

- Who is Involved:

AMS Sustainability Office, Queen's Sustainability Office

- Contact Information:

sc@ams.queensu.ca, sustainability@queensu.ca

- *Water Refill Stations*

The majority of food retailers on campus now offer free water refill stations in order to increase public water access.

- Who is Involved: Sodexo

- Contact Information: dining@queensu.ca

- *Water Containers*

Queen's University now provides large water containers in order to avoid bottled water usage at events. To sign one out, students must come to the Queen's or the AMS Sustainability Office.

-Who is Involved:

Queen's Sustainability Office

- Contact Information:

sustainability@queensu.ca, balla@queensu.ca

- *Internal Water Management*

Process cooling systems for things like air conditioners, compressed air coolers, stand-by generators, electron microscopes, lasers, MRIs, etc. that used 'once through' systems are gradually being eliminated in campus buildings and replaced by close looped systems. A 'once through' system is very water wasteful and intensive compared to a closed loop system which reuses water.

-Who is Involved:

Queen's Sustainability Office

- Contact Information:

balla@queensu.ca

Current Issues

Bottled Water

- *Accessibility to Drinking Water*

One of the main concerns in a bottled water ban is its impact on accessibility to drinking water. The main substitute for public drinking water is water fountains. However, some of the water fountains are either not present, not easily accessible or in poor condition. The current Ontario Building Code does not require the installment of water fountains, therefore many of the buildings on campus are without them. The ones that do exist often lack gooseneck spouts to fill up reusable water bottles.

-Objective:

Improve access and quality of drinking water fountains.

-Steps:

Survey existing water fountains for quality as well as for lead and other contaminants

Encourage renovation of existing water fountains to ensure quality and installation of gooseneck spouts

Provide better reusable water bottles to first year students during faculty orientation.

Discuss with administration the possibility of putting water fountain access into building code and ensuring water fountains are installed in each building

- *Awareness of Bottled Water Ban and Water Issues*

While the Queen's Administration has gone public with the fact that Queen's is going bottled water free, few students are aware of it. This is a problem because the success of the ban will depend on the students; the more students know about the ban and about water issues; students are more likely to embrace the ban if they have relevant information on it. Awareness and education reduces the inevitable backlash from students about Queen's decision to go bottled water free.

- Objective:

Increase student awareness of the ban

- Steps:

Include as information on ResNews for students

Encourage incoming students to bring water filters instead of bottled water; included in the first-year information package.

Place notices on all vending machines and bottled water retailers about the upcoming ban.

Create space to educate people on:

- alternatives to bottled water

- tap water (to remove stigma from tap water)

- sources of public drinking water (i.e. where the fountains are, water portion on fountain pop machines)

- filtration methods

Internal

- *Pool Water Wastage*

Pool water has to be filtered and replaced constantly because of heavy dirt content brought in from the outside. This is largely due to the fact that many people do not take showers before entering the pool.

- Objective:

Reduce extent of pool cleaning

- Steps:

Lobby for mandatory pre-pool showers

Place reminders near pool and in changing rooms

Put up signage explaining the importance of free-pool shower in energy/water savings

Energy

Current Initiatives

- *Solar Panels*

In 2010 Queen's University entered negotiations to install solar panels on the rooftops of campus buildings thanks to heavy lobbying from the Queen's and Kingston Community.

Check out: <http://qsolar.org/>

- Who is Involved:

Queen's Solar Coalition, QBACC, Queen's University

- Contact Information:
solarcoalition@gmail.com, queensbacc@gmail.com, sustainability@queensu.ca

- *Residence Energy Challenge*
Every year, MCRC Green Team organizes a competition between residences of which the goal is to reduce average energy usage. Energy saving activities such as unplugging electronics and turning off lights are promoted.
 - Who is Involved:
MCRC Green Team
 - Contact Information:
mrcgreenteam@gmail.com

Current Issues

Building Management

- *Current Buildings*
 - Objective:
Encourage monitoring and regulation of buildings to ensure energy efficiency
Encourage House Presidents and Floor Representatives of residence buildings to take measures of making their floors and buildings more sustainable
 - Steps:
Create a volunteer or include in job description of facilities managers/grounds staff
Open dialogue with House Presidents and Floor Representatives about tackling sustainability issues
- *Building-Specific Plans*
It is difficult to create a universal energy efficiency plan for every building, as each building has a unique set of needs and uses. Therefore, it is important for each building to be looked at individually.
 - Objective:
Create energy plans for buildings with highest energy consumption or least efficiency
 - Steps:
Work with building managers and staff to create an energy efficiency and conservation plan specific to each building
- *JDUC-The Example*
Reducing energy consumption will become easier if there is an example to follow. The JDUC can greatly improve its energy efficiency and can serve as a great example that improved energy efficiency is possible
 - Objective:
Improve energy efficiency in the JDUC to serve as a model for other buildings
 - Steps:
Ensure Sustainability Forum member participation in the Student Life Centre Committee to represent student ideas and plans
Replace window frames in JDUC to avoid heat loss
- *Future Buildings*
Energy efficiency is not simply an issue for existing buildings but for ones being built as well. These buildings will exist for a long time and will have high traffic, it is therefore important to ensure their energy efficiency
 - Objective:
Ensure environmental standards for future construction projects
 - Steps:
Look into construction of medical building

Electricity and Energy

- *Energy Challenges*
School energy challenges are useful in relaying information to the student community and assist in changing energy usage habits. The Residence Energy Challenge is a great model and needs to be extended to a greater population.
University of Toronto has a similar model which Queen's may be able to take some pointers from or replicate.
Check Out: <http://sustainability.utoronto.ca/projects/rewire>
- Objective:
Promote Residence Energy Challenge-like events and to ensure students' continuation of energy-saving habits after the Challenge
-Steps:
Create challenges between different buildings
Create challenges between houses in student village
- *Lighting*
The current lighting in many buildings uses inefficient bulbs. Changing the light bulbs to more energy efficient ones could make a large impact considering the amount of lighting required in buildings.
-Objective:
Replace light bulbs in every building to more efficient ones

Food

Current Initiatives

- *Trayless*
MCRC Green Team is working to initiate a trayless lunch program in campus cafeterias.
- Who is Involved:
MCRC Sustainability
- Contact Information:
sustainability@mcrweb.org
- *Community Gardens*
In 2010, Queen's University, AMS and SGPS Sustainability Offices along with Living Cities Company, Outdoor Experiential Education and Queen's Faculty of education installed plots of land at West Campus to act as a community garden. Garden plots are rented out from Queen's Sustainability Manager Aaron Ball.
- Who is Involved: Queen's Sustainability Office, AMS Sustainability Office, SGPS Sustainability Office, Living Cities, Outdoor Experiential Education, Queen's Faculty of Education
- Contact Information: balla@queensu.ca
- *Food Donation*
Queen's Soul Food is a group that donates any uneaten food from the cafeterias to the local Kingston shelters to reduce food wastage.
- Who is involved:
Queen's Soul Food, Sodexo
- Contact Information:
dining@queensu.ca
- *Queen's Farmers Market*
Queen's University Hosts a Farmers Market every Wednesday outside of Stauffer Library to support local farmers and promote local agriculture and nutrition.

- Who is Involved:
Queen's Farmers Market
- Contact Information:
volunteers@thefarmersmarketatqueens.com

Transportation

Current Initiatives

- *Queen's Re-Cycle*
In 2011, the AMS Sustainability Office started the Bike Kitchen Project; an inexpensive bike rental and repair service for the Queen's and Kingston community. This initiative began in order to promote access to and use of sustainable and emission free transportation methods.
 - Who is Involved:
AMS Sustainability Office
 - Contact Information:
sc@ams.queensu.ca, sustainabilityprojects@ams.queensu.ca

Community

Current Initiatives

- *Display*
In spring of 2011 the AMS Sustainability Office acquired board space in Mac Corry to advertise and raise awareness of campus sustainability and events
 - Who is Involved:
AMS Sustainability Office
 - Contact Information:
sc@ams.queensu.ca, sustainabilitycommunications@ams.queensu.ca
- *Youth Mentoring Youth*
YMY is an initiative under the AMS Sustainability Office that began in 2011 which helps promote environmental education for elementary school children in order to foster a sustainable mindset from an early age. In 2011, YMY ran in the Kingston Sustainability Centre and is looking for a new location in the coming year.
 - Who is Involved:
AMS Sustainability Office, Kingston Sustainability Centre
 - Contact Information:
sc@ams.queensu.ca, sustainabilitycentre@gmail.com
- *Sustainability Action Fund*
The SAF Grant is awarded to deserving sustainability-oriented student projects. All submitted projects are reviewed by the SAF Granting Committee which assesses the project in areas such as sustainability, feasibility and community impact.
 - Who is Involved:
AMS Sustainability Office
 - Contact Information:
sc@ams.queensu.ca
- *Living Cities Company*
The Living Cities Company was started by two Queen's University students and works both in the Queen's and Kingston community to promote and manage urban gardening project. The

Living Cities Company is mainly run by and employs students.

Check Out: <http://livingcities.ca/>

- Who Is Involved:

Living Cities Company

- Contact Information:

inq@livingcities.ca

Current Issues

Outreach

- *Communication*

The Queen's University administration has a relationship with the community through Town-Gown Relations. Perhaps the problem is that few people, within the student and local community, are aware of this relation.

- Objective:

Increase student and community awareness of community outreach resources available

- *Student Outreach*

While administration has a body for external outreach, the student population does not. The AMS Municipal Affairs Commission is the closest example of student external outreach; however, it deals primarily with students' relation to the community.

- Objective:

Create a student representative position for community outreach

Awareness

- *Website*

The lack of an organized internet information hub causes a lack of awareness in the student community

- Objective:

Elaborate on the Queen's sustainability website or create an entirely new website for Queen's sustainability and improve existing AMS Sustainability Office website,

- *Exposure*

Even with existing initiatives, there is fairly low exposure of sustainability events and groups on campus.

- Objective:

Improve exposure and awareness of campus sustainability

- Steps:

Negotiate with The Journal to dedicate a section to sustainability

Negotiate with the AMS executive to dedicate a section to sustainability in their monthly updates

Secure more display space for sustainability initiatives

Create annual sustainability events